

FINANCIAL TIMES

World News

European Parliament attacks boat people policy

The European Parliament condemned the British Government's possible repatriation of 51 Vietnamese boat people from Hong Kong this week and urged it to abandon the policy. Page 4

Bundesbank plan The Bundesbank, West Germany's central bank, set a money supply target for 1990 that made clear its determination to hold down domestic inflation, while also stressing price stability as its main priority for a European Monetary System. Page 20

US defends policy The US vigorously rebutted criticism of its trade policy by the secretary of the General Agreement on Tariffs and Trade. Page 20

Secret police may go The East German National Security Office, which runs the country's secret service, is likely to be broken up or dissolved as part of the new government's efforts to present a reformist face. Page 2

Chile's likely winner Patricio Aylwin, Chile's opposition presidential candidate, appeared to be the likely winner in the three-man presidential contest. Page 3

Mexico's new law Foreign participation in Mexico's state-owned commercial banks is to be permitted under legislation approved by the Chamber of Deputies. Page 3

Airline warning Managers leading airline pilots' strikes at major European airports threaten to undermine the benefits of liberalisation, warns the Air Transport Users' Committee. Page 3

US food warning The United States' biggest food aid agency warned that a huge shortfall in contributions will make it unable to honour commitments to send food to hundreds of thousands of people in 1990. Page 3

Car union in pay row West Germany's largest trade union is threatening an overtime ban against the nation's powerful car industry in a battle starting next month to win higher pay and shorter working hours. Page 3

Travel talks collapse The plan for West Germany, France and the Benelux countries to sign an immigration and police co-operation pact today, designed to end frontier checks on travellers between the five countries, has collapsed. Page 2

EC transport grants EC announced \$66m worth of transport grants to help make the border-free single market planned after 1992 a practical reality. Page 2

Israel arms cut call Israel's central bank chief ignited controversy by calling for cuts in the country's massive defence spending, citing evidence that Syria and Jordan had reduced their military outlays. Page 2

A1 price for 1A Car number plate 1A was sold at Christie's auction house in London for \$160,000 (\$254,400) as the Department of Transport for the first time sold off some of its so-called "classic" licence plate numbers. Page 7

We apologise that our trust prices and certain other tabular information in today's paper have not been updated due to technical problems.

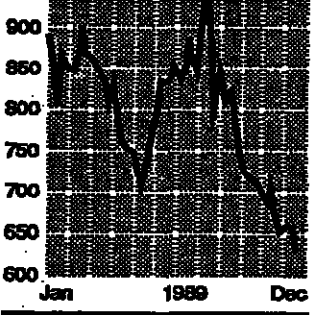
Business Summary

Swissair and Singapore Airlines form alliance

SWISSAIR signed a long-term co-operation pact with Singapore Airlines which is expected to lead to an exchange of equity between the two airlines. The two companies said they had agreed to work towards an exchange of up to 5 per cent of each other's capital within the next 12 months to cement their wide-ranging co-operation deal. Page 21

COCOA PRICES sank to fresh 14-year lows on the London Futures and Options Exchange as reports circulated of large producer sales. One rumour

Cocoa 2nd position futures (\$ per tonne) 950



suggested that a leading French trading house had clinched a deal for 60,000 tonnes with the Ivory Coast, world's biggest producer. Page 24

MATRA, French electronics group, plans to merge its space activities with those of GEC Marconi of the UK, space and defence electronics group. Page 21

JAPANESE Ministry of Finance published rules to govern the entry of foreign companies into the fast-growing investment trust industry in the latest step to liberalising Tokyo's financial markets. Page 24

BYE NILEX, Australian industrial group, is carrying out a \$600m (360m) cash-raising exercise partly funded by BTR. UK conglomerate which owns 64 per cent of its shares. Page 21

BOND Corporation has agreed to sell the St Moritz Hotel in New York City to FAI Insurance of Australia, general insurance group, for \$175m. Page 22

KOOR Industries, struggling trade union-owned Israeli group, has failed to win a \$125m write-off from its creditors. Page 22

GREECE requested a one-year delay in complying with a European Community directive lifting restrictions on capital outflow so that Greeks can export drachmas freely for investment abroad. Page 2

MESA Limited Partnership, energy company controlled by Texas corporate raider T. Boone Pickens, plans to suspend common dividends because of insufficient cash flow from its natural gas business. Page 22

INTERNATIONAL Finance Corporation, affiliate of the World Bank which concentrates on private sector investment, has signed an agreement with NMB Postbank of the Netherlands to provide finance for small and medium-sized projects in developing countries. Page 24

PHILIPP HOLZMANN, big West German builder whose shares have risen sharply on building euphoria following the political changes in East Germany, is launching a one-for-four rights issue to raise DM858m (\$194m). Page 23

QML, London arm of the expansionist Swedish electronic options and futures exchange, begins today after becoming the first foreign exchange to receive recognition to trade in the UK.

Hopes rise for early treaty on conventional arms cuts

By Robert Mauffner, Diplomatic Correspondent, in Brussels

THE PROSPECTS for an East-West agreement to cut conventional forces in Europe by the second half of next year improved greatly yesterday when the Nato and Warsaw Pact alliances both put forward separate proposals in Vienna. The timing would meet the target set by US President George Bush and Soviet Premier Mikhail Gorbachev of the Soviet Union at their meeting in Malta earlier this month. The decision by Nato foreign ministers to table their proposals in Vienna was made in spite of a long-running Greek-Turkish dispute which has been holding them up. However, the Warsaw Pact stole a march on Nato by presenting its own proposals earlier in the day.



British Foreign Secretary Douglas Hurd (left) makes a point to US Secretary of State James Baker (right) at yesterday's meeting of the alliance.

Although Greek objections to the proposed expansion from the southern Turkish port of Mersin, from which the 1974 Turkish invasion of Cyprus was launched, have not been overcome, Nato has decided not to delay the conventional forces in Europe (CFE) negotiations any longer over this issue. The Western allies have decided to table a draft CFE treaty which will specify that some problems, including a disagreement over tank definitions involving the UK, still remain to be solved.

Nato has proposed equal ceilings for each side for the main categories of offensive weapons, including 20,000 for battle tanks, 16,500 for artillery pieces, 25,000 for armoured troop carriers, 5,700 for combat aircraft and 1,900 for helicopters.

It has also proposed an equal level for US and Soviet-stationed troops in Europe of 375,000. Apart from artillery and troops, these are similar to the ceilings proposed by the Warsaw Pact, but substantial disagreements over definitions of weapons remain. The go-ahead for the CFE negotiations comes at an opportune moment. Mr Edward Shevardnadze, the Soviet Foreign Minister who will be in Brussels next week for the signature of a Soviet-EC co-operation agreement, is due to have talks with Mr Manfred Wörner, Nato Secretary-General, next week. The meeting will be the first at the Nato headquarters in the city between a Warsaw Pact Minister and the Western alliance's top official. The discussions are due to range over much of the agenda of the two-day Nato foreign ministers' meeting which started yesterday. Arms control will figure prominently in the talks, as will the proposed transformation of Nato and the Warsaw Pact from mainly military alliances into more political organisations responsible for managing East-West relations.

Mr Shevardnadze is expected to reiterate Mr Gorbachev's proposal for a second summit conference in Helsinki, where the so-called Helsinki accords were signed in 1975. The aim of such a conference, in the eyes of Moscow, would be to discuss ways of replacing the present system of hostile military blocs in Europe with a pan-European security system embracing both Western and Eastern Europe. Although Nato ministers may not want to go that far, they are expected to accept the principle of a summit of the 35-member nations of the Conference on Security and Co-operation in Europe (CSCE), Continued on Page 20

Ryzhkov's strategy manages to offend everyone

By Quentin Peel in Moscow

WHEN Mr Nikolai Ryzhkov, Soviet Prime Minister, sat down from his presentation of the future of the Soviet economy, an almost perceptible groan went through the Congress of People's Deputies. His speech was full of statistics, talk of resource allocation, wishful thinking about production and penalties for failures to perform. It could almost have been made 10 years ago.

He suggested a huge switch of investment from heavy industry to consumer goods production, by central command, to meet the popular resentment over perestroika. The radicals deplored its lack of commitment to accelerated reform, a market economy, the use of economic signals, instead of administrative instructions. Worse, they saw the administrative apparatus being strengthened by the use of planning orders to tackle the immediate crisis. The conservatives thought it did not go far enough. It still paid strong lip service to a market economy - albeit a "socialist market".

Mr Ryzhkov rejected the concept of private property, and wholesale "denationalisation", but he still talked about a multiplicity of property relations. And he rejected an outright rationing system. So what was he up to? Was he trying to walk a careful middle path between radical reform and open retreat? Or was he really slipping back into the old ways to appease a conservative backlash?

The truth is he was trying to reconcile two irreconcilable paths, and he came up with a thoroughly uncomfortable compromise. As a result he offended practically everyone.

The two economic heavyweights in the Soviet Government are Mr Yuri Masluykov, first deputy prime minister, full member of the Communist Party Politburo, and chairman of Gosplan, the state planning committee; and Dr Leonid Abalkin, academic economist, and deputy premier in charge of economic reform.

Dr Abalkin last month produced a programme which for the first time laid down a reasonably clear strategy for moving from the present half-broken central planning structure. The key is the progressive replacement of the plan. Continued on Page 20

Editorial Comment, Page 18

UK launch expected of Eurobond backed by LBO loans

By Andrew Freeman in London

THE FIRST public Eurobond backed by bank loans which have financed US leveraged buy-outs is expected to be launched today in London. A diversified portfolio of LBO loans, including names such as RJR Nabisco and Black & Decker, underlies the \$250m transaction.

The purpose of securing the loans is to remove them from the balance sheet of the lending banks, thereby freeing up capital and reducing their exposure to the LBO market. Banks' LBO lending has been under growing scrutiny from the Federal Reserve and banking regulators amid fears that they are becoming overexposed to this high-risk sector.

If an international market develops in the repackaged securities, this could represent a convenient method for the banks to reduce their LBO loans. Such loans have been securitised before in the US, but this is thought to be the first time to be marketed publicly to international investors.

The eight-year issue will be brought via a specially-created vehicle in four tranches by BNP Capital Markets, the London securities subsidiary of Banque Nationale de Paris. The bank yesterday declined to comment on the deal, and would not specify which banks own the portfolio of loans.

A single \$50m tranche will carry a credit guarantee from Financial Securities Assurance (FSA), a US company specialising in guaranteeing repayments of securities in deals backed by financial assets. This gives the tranche the highest possible triple-A credit rating. It is likely to have a yield of around 4% point over one-month London interbank offered rates.

The three remaining tranches carry higher margins, but have lower ratings and are riskier. The smallest and riskiest tranche of \$20m has no credit rating, and offers a huge yield of 20 percentage points over Libor, thought to be one of the largest margins ever offered to investors.

This tranche would be the first to stop paying interest in case of default on any of the underlying loans. Two intermediate slices of \$50m carry margins of 0.75 and 2.75 percentage points, and are rated triple-B and single-B respectively. Eurobonds, Page 25

Bulgarians demand political reforms

By Judy Dempsey in Sofia

TENS OF thousands of Bulgarians yesterday surrounded the parliament, demanding free elections and the resignation of the Communist-dominated Government and the Communist Party leadership.

Deputies, uncertain about their political future, convened to consider the ruling party's future, draw up an electoral law and dismiss Mr Georgi Tanev, the Interior Minister. Meanwhile demonstrators booed, whistled and waved their fists.

The protesters shouted: "Sofia, Prague, Berlin," signalling their determination that the political reforms which have transformed the rest of Eastern Europe in the past few weeks should be fully extended to Bulgaria.

The Central Committee of Bulgaria's Communist Party decided earlier this week that the party's leading role should be defined from the constitution. Legislators yesterday approved that decision in principle but said any immediate move to implement it would be unconstitutional.

The crowds, among whom no clear leaders were apparent, appeared convinced that continuing pressure was the only means to prevent any backsliding by the party and Government. The demonstration was a

strong indication that the citizens of Bulgaria, long an unquestioning Soviet ally with relatively weak democratic traditions compared with those of central Europe, are not prepared to let on the sidelines of East European reform. The protest also suggested that the personnel changes at the top of the ruling party, which have followed last month's ousting of Mr Todor Zhivkov, the veteran leader, by Mr Petar Mladenov, Communist Party reformer, may not be enough to satisfy Bulgarian public opinion.

The ruling party's efforts to win over the population will be tested next year when the party faces the electorate in the first free elections since the Communist coup in September 1944.

The ascendancy of the reformers was confirmed earlier this week during one of the most heated Central Committee sessions for years, when it blocked last-minute attempts by the conservative provincial party secretaries to postpone the decision to delete the leading role until the party congress in March. The Substrate (Parliament) is due to delete the clause from the constitution. However, Mr Stanko Todorov, Speaker of Parliament, said the issue could be voted on only next month, for constitutional reasons.

Officials in Falklands fiasco

By Gary Mead in Buenos Aires and Richard Donkin in London

CIVIL servants who held senior administrative roles in Britain's Falkland Islands colony have been severely criticised in a government report which catalogues a series of financial blunders in a fishing company that contributed to losses of between £25m and £30m of UK taxpayers' money.

The report, by Mr Stewart Boyd QC, who led a wide-ranging inquiry, has just been published in the UK without official comment. Listing the failures of what has become known in the islands as the "Seamount Affair", Mr Boyd described one of the most senior officials involved as "seriously neglectful".

He said Mr Brian Cummings, a former chief executive of the Falkland Islands site in the 1982 UK-Argentine conflict in the South Atlantic who was sufficiently senior to deputise for the Governor, was "glib, evasive and unreliable as a witness" in the inquiry into the affair.

The report said there had been a serious error of judgment in a decision by Mr Cummings to make a visit with his wife to a Spanish hotel owned by a business connected to one company that was fishing off the Falklands. The visit meant that he was away from the islands at an important time when business and licence arrangements were being negotiated.

The report also highlighted concern at "first-class travel and over-lavish accommodation and other expenditure" on fact-finding trips made by some of the civil servants to the Far East.

Mr Cummings, who went to the Falklands from the Civil Service in Northern Ireland, has since left the Civil Service to become an independent fishing consultant. He was at one time chairman of Stanley Fisheries, a company set up by the Falkland Islands Development Corporation to set up a 150-mile fishing conservation zone established around the islands in 1982.

The idea was that Stanley Fisheries would enter into joint ventures with fishing companies trawling for squid. The attraction for independent trawling companies was that by entering such arrangements they would secure the licences they needed to fish within the zone.

One of the joint ventures, however, with Seaboard Offshore, an Aberdeen company that runs converted trawlers to service rigs in the North Sea, went disastrously wrong when Seamount, the joint venture company formed by Stanley Fisheries and Seaboard, became seriously overexposed to loans and defaulted. The total losses are still not known but are reckoned to be upwards of £25m.

While Seaboard could claim to be the "second largest fishing vessel owning company" in the UK, the report said it was not made clear by civil servants that it did not actually fish for anything before the proposed venture.

The 17 or 18 joint ventures in the Falklands, most of them fishing schemes, are now being wound up at a loss, according to Mr David Lang, the Attorney General for the islands, of between £25m and £30m. Background, Page 7

MARKETS

Table with columns for Sterling, Dollar, Stock Indices, and other market data. Includes values for New York, London, and various indices.

CONTENTS

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Breitling advertisement featuring a detailed image of a Chronomat watch with a black leather strap and a complex dial. Text includes 'CHRONOMAT Available in 18 ct. Gold, Steel and Yellow Metal or Steel' and 'Available in London: CARRINGTON at SELFRIDGES 01-629 1234, HARRODS WATCH DEPARTMENT 01-730 1234, MAPPIN & WEBB 01-584 9361, MAPPIN & WEBB 01-248 6661, THE WATCH GALLERY 01-581 3259 and other leading jewellers throughout Great Britain.'

EUROPEAN NEWS

Czech officials' corruption as great as in E Germany, report says

By Leslie Collitt

SENIOR Czechoslovak officials have disclosed details of corruption in the highest levels of the Communist Party and Government which, in some cases, exceeded that being exposed in East Germany.

Members of the ruling Czechoslovak Party Praesidium (Politburo), Central Committee department heads and senior Government and Federal Assembly officials were until recently lavishly supplied from the West with everything from microwave ovens and furnishings to milk (local milk contained impurities).

Czechoslovak embassies in the West functioned as a conduit through which the illegal purchases were made. One official, who did not want to be named, said the embassies employed, and in some cases still employ, diplomats who were actually purchasing agents for an innocuously named "Supply" agency in Prague's 7th District which was dubbed "Laborka" (lab) by residents of the area.

Many of them were forced to leave because of their opposition to the party after the Communist takeover in 1948 and the Soviet-led occupation in 1968. Lists of these "impounded" homes regularly circulated among top officials in each district of the country. Thousands of these end homes which belonged to emigres were, and in some cases still are, occupied by senior functionaries the officials said.

"It is macabre" one of them remarked. "In 1939 the Jewish residents of Jevany and others were driven out by the Nazis. In 1949 their homes were taken over by the Communists and in 1968 the new party leadership under Husak moved in or built their own plush weekend houses."

Another son of Mr Jakes was deeply involved in shady deals, including the sale of currency proceeds were used by the younger Jakes to purchase expensive video recorders and colour TV sets which made their way into the homes of a monopoly board" the officials said.

Carli says BNL's Rome headquarters involved in scandal

By John Wyles in Rome

MR GUIDO CARLI, Italy's Treasury Minister, yesterday gave the first official confirmation that managers at the Rome headquarters of Banca Nazionale del Lavoro were involved in channelling some of the \$2,877m of unauthorised loan commitments made to Iraq by the bank's branch in Atlanta, Georgia.

involved were being sent to Rome investigators, he added. The minister said that total unauthorised commitments made by the Atlanta branch amounted to \$2,877m; hitherto the total had been thought to be \$3m. He said they fell into four categories: \$1,788m in favour of the Iraq credit bank and the Rafidain Bank of Baghdad, \$320m of letters of credit, some unused, issued by the central bank, \$45m for various beneficiaries but attributed by Atlanta to Rafidain and \$500m in favour of different clients and banks.

Warnings over quick steps to reunification

By Leslie Collitt and David Marsh in East Berlin

EAST AND West German leaders stepped up warnings against encouraging dangerous sentiments in East Germany for a quick reunification with West Germany.

Bonn wants rules eased on transfer of technology

By David Marsh in East Berlin

MR HELMUT HAUSMANN, the West German Economics Minister, yesterday called for relaxation of rules on East-West technology transfer to help give trade and industry departments in East and West Germany "new perspectives."



East German Economics Minister Christa Luft with her Bonn counterpart Helmut Haussmann

Government yesterday reiterated its desire to import more electricity from West Germany in order to cut its dependence on heavily polluting lignite-fired power stations.

Mr Haussmann expressed pleasure that East German economic reforms now made it possible for small- and medium-sized West German companies to play a fuller role in rebuilding the East German economy. He praised in particular the planned joint venture with Volkswagen for building small cars in the south of East Germany.

Legal changes are expected to be made by both countries by next February to allow joint ventures and to protect West German investments in East Germany.

Mr Haussmann yesterday met Ms Christa Luft, the Deputy Prime Minister in charge of the economy, and Mr Gerhard Bell, the Foreign Trade Minister. He also saw Mr Modrow, emphasising the importance that economic links are made in the move towards what both sides have termed "confederative structures" between the two Germanys.

E Germany set to dissolve state security apparatus

By David Marsh

THE EAST GERMAN National Security Office, which runs the country's secret service, is likely to be broken up or disbanded as part of the Government's efforts to present a reformist face to the public.

Plain-clothed employees of the hated "Stasi" - whose name was changed this autumn from the Ministry of State Security - were later yesterday about the expected eclipse of their institution.

The state security apparatus, which has been responsible for thousands of cases of brutality against ordinary East Germans, has been in the eye of the East German revolution since the start of the year. Parts of its regional network have already been dismantled.

Stasi, said: "Not all areas need to be dissolved. We need to differentiate." Mr Wolfgang Mayer, the government spokesman, said East Germany would continue to need to satisfy its "demand for security." This was taken to mean that some of the Stasi's activities, above all in the espionage field, may be transferred to other ministries.

Mr Rolf Schneider, the well-known East German journalist, said yesterday that the state security headquarters could be sold to Springer, the West German conservative newspaper group. He added sarcastically that the agents now seeking jobs could be sent off to Third World countries as part of East Germany's development aid.

Sweden announces action to tackle labour shortage

By Robert Taylor in Stockholm

THE Swedish Government yesterday announced the first steps in an offensive designed to deal with the chronic shortage of workers in a country where registered unemployment is just 1.4 per cent and sickness absenteeism high.

July will rehabilitate physically or mentally sick people through training and education for jobs. It is also expected to help finance workplace improvements to reduce labour turnover and absenteeism.

Polish budget foresees big cut in incomes

By Christopher Bobinski in Warsaw

THE DRAFT budget accepted by Poland's Government assumes a 25 per cent drop in real incomes next year, as plans designed to combat inflation are brought into force.

gradual change, once the decision is taken to move to a market economy. "The mixed economy path is not unmanageable." Tight macro-economic controls have to be applied at the very beginning of the reform process because liberalisation of the economy releases enormous inflationary pressures.

Fraga is down but certainly not out of Spanish politics

Peter Bruce follows the veteran leader of the main national opposition party on the campaign trail in Galicia

MANUEL Fraga Iribarne is no quitter. At the start of a speech in London recently he developed a fierce nose bleed and friends still remember with awe how he put a handkerchief to it and calmly carried on talking.

He has come home. His Galician father and French Basque mother met in Cuba, married in France and had him in what remains one of Spain's most impoverished corners. Mr Fraga has spent a long time away from Galician rancorous politics but it has been easy to slip back. "I not only speak Galician," he says, "but I have done my whole campaign in Galician."

Don Manuel is running in next Sunday's election for the leadership of Galicia's regional government and all the polls have him winning, though perhaps not with the overall majority he badly needs.

more than me for democracy in Spain." Ambassador in London from 1973 to 1975, after Franco died he came close to being asked by the King to form a Government. The honour, however, went to a younger Francoist, Adolfo Suarez. That began a chronic personal rivalry and explains why the centre-right has never really been able to hold its own in democratic Spain.

better in the 1988 general election, he turned the party over to a younger man with no burdensome past and shuffled off to the European Parliament. But he had chosen badly. The new leader was soon out of his depth and Mr Fraga came back last spring as president of the AP, which he renamed the Partido Popular. He hand-picked a new successor, Jose Maria Aznar, who did brilliantly in the national poll last October.

place, Franco was Galician and so were Fidel Castro's parents who, like Mr Fraga's, emigrated to Cuba. "You have to remember that we are on the Celtic fringe of Spain," he says, as though that might explain the Castro boy.



Fraga: grand old man of the political right

Greece requests delay on free capital outflow

By Kevin Hope in Athens

GREECE HAS requested a one-year delay in complying with a European Community directive lifting restrictions on capital outflow so that Greeks can export drachmas freely for investment abroad.

At present purchases of securities issued by the Community or the European Investment Bank are limited to an annual total of Ecu50m (£26.5m). Travel allowances for tourists are limited to \$800 a trip, but there are no restrictions on business expenses abroad.

AMERICAN NEWS

Mexico opens state banks to foreign participation

By Richard Johns in Mexico City

FOREIGN participation in Mexico's state-owned commercial banks is to be permitted under legislation approved by the Chamber of Deputies late on Wednesday.

Foreign investors will be able to buy up to 34 per cent of new non-voting "C" shares. The government will retain its 66 per cent voting control through "A" shares, while private Mexican investors can continue to own up to 34 per cent through "B" shares.

The institutions were nationalised in 1982 but the system was partially privatised in 1987. In that year the private sector was allowed up to 34 per cent ownership as the banks were authorised to issue *certificados de aportación patrimonial* (CAPs).

The aim is to strengthen the banks' capital and encourage overseas investment.

Mexico's largest banks - Banamex, Bancomer, and Serfin - all have capital exceeding the level of 6 per cent of assets established by the Bank for International Settlements as the norm. But some of the smaller ones are well below that level and require infusions of capital.

Foreign interest in Mexico's banks is unlikely to be large, though several regional banks have proved to be efficient and profitable. In general, however, the prices of CAPs so far traded on the stock exchange have lagged behind the average for the exchange.

At the end of September only Banamex and Bancomer had

succeeded in issuing the full 34 per cent of CAPs presently permitted by law. The four weakest banks - Mercantil de Mexico, Bancreser, BCH and Banpaia - placed none at all. Under the revised banking regulations the maximum capital in the forms of CAPs allowed to any individual is being raised from 1 to 5 per cent.

Congressional approval of the new regulation is seen as a further cautious move towards liberalisation of Mexico's protected financial sector. Eventually, it is hoped that it will be exposed to foreign competition in line with Mexico's commitments to the General Agreement on Tariffs and Trade (GATT), the international trade regulatory body.

Brazilian voters in a fever for change

Ivo Dornay takes the pulse of a two-man presidential decider

MEXICAN Brazil is back on one of its periodic highs. Less than 72 hours before his first presidential election outside Congress for almost three decades, the country has been engulfed in a tide of excitement not witnessed since the campaign for "Direct Elections Now" in the early 1980s.

On Wednesday night, before delirious crowds tens of thousands strong, the centre-right front-runner, Mr Fernando Collor de Mello and his socialist challenger, Mr Luis Inácio Lula da Silva, made their final promises of profound change.

All the opinion polls suggest that the candidates are all but level, with Mr Collor perhaps marginally ahead but Lula gaining ground daily. The national television debate scheduled for late last night could be decisive.

However, it is already clear that the *status quo* established by 21 years of military dictatorship and unchanged by the important regime of outgoing President José Sarney is no longer acceptable to the Brazilian masses, nor even to many of the wealthy - its greatest beneficiaries.

Less obvious is how either candidate would cope with its gloomy legacy - inflation near 50 per cent a month, an exhausted Treasury, a huge public sector deficit, a moratorium on foreign debt service and, most immediately threatening, an intolerable internal debt.

Despite the efforts of each candidate to characterise his opponent as extremist, many believe that, for most of the 62m voters, the issues are not a matter of ideology but of trust.

"The electorate is not voting left or right," Senator Fernando Henrique Cardoso, a prominent socialist, claimed. "They are voting for someone who can change things."

The campaign has also revealed characteristic Brazilian ironies. Mr Collor, for example, has been successfully painted by his opponent as the stalking horse for the country's discredited oligarchy. Yet his commitments to an opening of the economy, more foreign competition and an end to the cosy relationship between the state and private sector monopolies is genuinely radical. Furthermore, most of his backing comes from the most miserable segment of society - the rural poor.

Lula, on the other hand, is in many respects conservative, still seeing a strong role for the centralised state in guiding national development, despite the bankruptcy of its public sector companies and the public failure of its institutions.

A large portion of the middle class and even the elite (out of contention, perhaps) will be giving its vote to Lula the former Volkswagen lather operator on Sunday. This emotional response to the crisis has forced the details of economic policy and development models into a lesser prominence than the candidates' personalities.

In a country where television advertising portrays normality as a high-tech world of credit cards and private health care, it is no longer enough to sell the trickle-down effects of sound economic growth to a majority earning the equivalent of less than \$100 a month.

Capturing the million or so floating votes able to decide the election means promising to deliver social justice as well. On that score, Lula appears to have been making most of the running. During the last two weeks, his portly man-of-the-people style and undeniable sincerity have systematically gained ground against Mr Collor's snazzy suits and patriarchal habit of addressing voters as "My People".

On the other hand, the Workers' Party (PT) candidate's slogan - roughly translated: "Don't be afraid to be happy" - betrays a socialist utopianism strongly distrusted by those more interested in a president's ability to deliver.

At least some of the 6 per cent threatening to abstain are doing so for lack of a candidate who can combine Lula's heart

Minister under the military regime, are convinced that unrealistic expectations raised by the left will push its candidate further into the militant camp as failure looms. "We are going to become the most westerly country in Africa," he warns.

All the evidence suggests, however, that proximity to power is forcing the socialists

ers on the way ahead.

Also, in a recent interview, the PT's principal economic adviser has even retracted some dogmatic postures, including the party's blanket opposition to privatisation.

For Mr Collor, the last few days have been a public agony as the repeated charge that he is "a scion of the dictatorship" has whittled at his poll lead. Some strong supporters of his liberal programme now believe that it might be better for him to lose, rather than let a credible policy be besmirched by half the electorate's strong distaste for its wealthy advocate.

Given that tough anti-inflationary measures are inevitable, let the left grapple with them and lose popularity, runs the argument. If the left stays in opposition, it will win a landslide in Congressional elections next October and destroy hopes for the liberal option.

No matter who wins the presidency, the problem of reconciling the public's hopes with the country's chronic economic malaise looks impossible. Neither Lula's promised social pact nor Mr Collor's Thatcherite reforms offer solutions to the immediate dilemmas posed by the combination of imminent hyper-inflation and a Congress adamantly opposed to action which would damage members' chances of re-election.

Many now believe that the inevitable consequences of the impasse between executive and legislature will be the early introduction of a parliamentary system of government and rule through a coalition of national salvation.

More sober citizens are more than aware that the election euphoria this week invariably signals depression next week.



Young, smiling and backing Lula: A baby enjoys a party rally with Mr Collor's more pragmatic head. Conservatives such as Mr Antonio Delfino Neto, Planning to the centre. Discreet discussions have already taken place between the party's executive and business and military lead-

Chilean opposition set for win

By Barbara Durr in Santiago

MR PATRICIO Aylwin, Chile's opposition presidential candidate, appeared to be the likely winner in the three-man presidential contest yesterday.

As voting proceeded smoothly in the country's first open elections for more than 16 years, Mr Carlos Cáceres, Interior Minister, said that the election was allowed up to 34 per cent ownership as the banks were authorised to issue *certificados de aportación patrimonial* (CAPs).

President Augusto Pinochet,

who has wielded power since he led a military coup in 1973, remarked on his way to vote: "It can be said that the mission of the armed forces is accomplished." Mr Cáceres said the mission "has been to restore order, put the economy to rights and create a new institutional framework founded on freedom and justice."

Mr Aylwin's victory margin was expected to be between 53.5 and 60 per cent. There were few doubts that he would take more than half the total vote and so triumph in

the first round.

Mr Aylwin's rivals - Mr Hernán Büchi, backed by the main right-wing parties, and Mr Francisco Errazuriz, an independent populist - were still hoping for an upset.

Results were far less certain in the contests for 120 House of Representatives seats and for 38 Senate seats. The 17-party opposition alliance hoped to win two thirds of the House and a solid majority of the Senate. The latter will have 47 members, nine appointed.

Montserrat bank row resolved

By Camote James in Kingston

THE CHIEF Minister of Montserrat, a British colony in the eastern Caribbean, has given up his fight against proposed changes to the island's constitution by the British government, and has accepted that responsibility for offshore banking be taken from the locally elected administration and given to the British appointed governor.

Mr John Osborne, Chief Minister of the island of 12,000 people, had said he would fight the proposed constitutional changes "as long as they are necessary to the constitution are the result of the Barlow-Clower investment affair in Britain, when UK investigations of offshore banks on the 36-square mile colony revealed irregularities."

Mr Osborne visited London last week to discuss the matter with the British government, and returned home admitting defeat: "The reason the government gave for the planned changes is that offshore banking does not take place only in Montserrat, but has to do with other nations of the world. So offshore banking does fall under Britain's foreign and international responsibilities. We did not have any answer to this argument because Britain is responsible for international affairs as far as Montserrat is concerned."

Following the Barlow-Clower affair, the UK government ordered investigations of offshore banking in British territories. Irregularities in Montserrat were discovered by British, US and Canadian police. The licences of several banks were revoked and six Americans were charged with conspiracy to defraud.

In resisting the proposed constitutional changes, Mr Osborne had argued that they would give the governor of the colony "wide powers" over the economic, financial and judicial affairs of the island, and would "take Montserrat back 200 years constitutionally."

US air ticket price 'collusion' investigated

By Peter Riddell, US Editor, in Washington

A ROUND of increases in US airline ticket prices at the end of September, led by American Airlines, is being investigated by the Justice Department to see whether there was collusion.

Several leading airlines have been asked to surrender internal documents about their detailed price and marketing decisions.

American, with other US airlines, has denied any collusion, insisting that its decisions are taken independently.

The Department has said the investigation is to determine whether there was any agreement among two or more of the airlines in connection with the September 29, 1989, increase in airline ticket prices.

Mr James Rill, Assistant Attorney-General for the Department's anti-trust division, has signalled his interest in ensuring competition in the airline industry, regarding predatory pricing, computer reservation systems and the sale of gates at airports, as well as collusion.

The whole issue is complicated by the existence of computer networks in which airlines record daily fare changes. These are seen by some critics of the airline industry as a means for companies to signal to each other.

Colombia may vote on future of extradition

By Sarah Kendall in Bogotá

A COLOMBIAN Senate committee has approved a national referendum on extradition of Colombian citizens to foreign countries. It would be held in September, 1990.

The election would be asked whether such extradition shall be allowed to continue. This mainly touches cases of Colombian suspected drug traffickers wanted in the US.

Government officials have been pleading for the committee to block the initiative, amid accusations that politicians and officials are selling out to drug traffickers.

The House of Representatives had voted to include the future of extradition in a referendum on constitutional reform to be held next month, and the Senate amendment remains to be passed by plenary sessions of both chambers of Congress before Parliament rises tomorrow.

If the September referendum goes ahead, President Virgilio Barco could yet veto the entire constitutional reform package. However, in that case, he would sink one of the Government's few successful political initiatives - its peace agreement with M-19 left-wing guerrilla movement.

Swiss freeze 'fraud' funds

By Ivo Dornay in Rio de Janeiro

THE SWISS government has acceded to a request from Brazil to freeze the bank accounts of an unnamed Brazilian businessman, alleged to be involved in a \$360m foreign exchange fraud.

Mr Saulo Ramos, Brazil's Justice said the Swiss government had blocked the accounts for 90 days to allow the Brazilian authorities time to present evidence that some \$60m deposited in Switzerland was linked to actions against the country's laws.

The affair is alleged to have involved systematic use since 1987 of false documents to over-record imports and so authorise illegal transfer of hard currency abroad.

Menem sacks leader of last year's Argentine army revolt

By Gary Mead in Buenos Aires

COLONEL Mohamed Ali Seineldin, who a year ago led a four-day armed rebellion against Argentina's army chief, has been forcibly retired from the army by President Carlos Menem.

The 55-year-old colonel secretly returned from Panama at the end of November 1988 to lead 400 troops against the then chief of staff, General Dante Caridi. They demanded and achieved Gen Caridi's resignation.

Col Seineldin had served four years in Panama, two as military attaché and two as instructor of General Manuel Noriega's forces.

Following the Villa Martelli insurrection last December, Col Seineldin was briefly held in custody in a barracks in Buenos Aires. In October

President Menem pardoned all who took part in the Villa Martelli incident, as well as soldiers who had taken part in two early mutinies led by former Lt-Col Aldo Rico.

In recent months there has been considerable speculation that Col Seineldin would be given the leadership of a special anti-drug trafficking battalion, a function which some observers regard with considerable irony, given his public support for Gen Noriega, who is wanted in the US on allegations of drug-trafficking.

Colonel Seineldin and President Menem have been friends for some time. Since October's pardon, Col Seineldin was passed over for promotion by the Army Promotions Board. Under Argentine military regulations that automatically meant his forcible retirement, unless President Menem (as head of the armed forces) overruled the decision.

Instead the decision has now been confirmed by President Menem in Decree no. 1453. Although Col Seineldin now has no formal military role, there are strong doubts that it will mean his disappearance either from Argentina's military or political scene. On November 11 he led a highly publicised mass gymnastics display of several hundred military personnel in a Buenos Aires park.

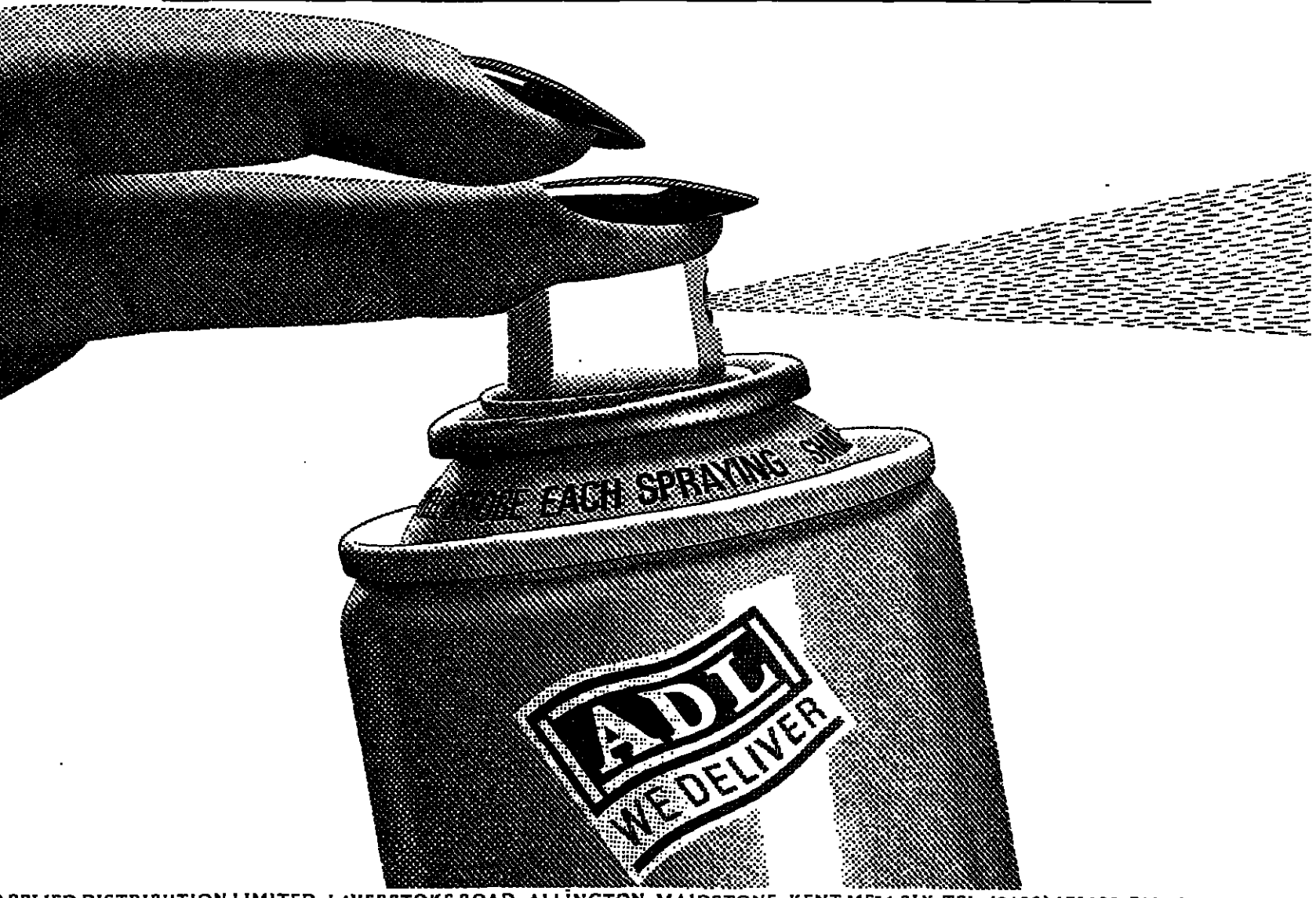
He also retains considerable support from junior officers and other ranks in the army, as well as civilians who served in previous military governments.

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OVERSEAS NEWS

European Parliament condemns repatriation

By Our Foreign Staff

THE European Parliament yesterday condemned the British government's forcible repatriation of 51 Vietnamese boat people from Hong Kong this week and urged it to abandon the policy.

"The European Parliament is appalled that the British government has begun the forcible repatriation of Vietnamese boat people," it said in a resolution.

Noting that the government has decided to suspend further moves, it urged the US, which has described the policy as unacceptable, to help find homes for the refugees.

Meanwhile, a Vietnamese man locked up in a Hong Kong detention camp for boat people yesterday tried to commit suicide by hanging himself with his blanket. Guards cut him down and he was taken to hospital where his condition was described as fair.

This sparked fears of possible outbreaks of violence in the camps, where tension is rising after the forced repatriations. Government spokesmen said that there appeared to be no connection between the two events, even though the Chi Ma Wan camp involved houses more than 2,000 people awaiting mandatory repatriation.

More than 6,000 boat people yesterday staged peaceful but angry marches and demonstrations against the repatriation policy for the second day running. They shouted: "We would rather die than go home" and "Death before repatriation".

Emotions are running high in the camps, which house a total of 56,500 boat people, of whom some 40,000 are likely to face forced repatriation to Vietnam. There are frequent outbreaks of violence between different groups of boat people and there is a risk that an isolated incident will spark trouble.



Vietnamese boat people in a Hong Kong refugee camp protesting yesterday against forcible repatriation.

The man who tried to commit suicide yesterday had been locked in a cell after being accused with another man of robbery. He had claimed he was innocent. The other man set fire to his blankets and guards rescued them both.

HK nightmare for Mrs Thatcher

HONG KONG is turning into Mrs Margaret Thatcher's foreign policy nightmare. With international outrage over the start of forcible repatriation of Vietnamese refugees from the colony still ringing in her ears, the next uproar is imminent: how many of Hong Kong's 5.6m will be allowed to enter Britain with full rights of abode?

In spite of considerable pressure from politicians, Sir David Wilson, the Governor of Hong Kong, businessmen and a plethora of competing lobby groups, the Government has remained steadfast in its determination to issue only a small number of full passports to enable what ministers refer to as "key personnel" to stay.

About 40,000 heads of family will be given the full document which translates into between 140,000 and 180,000 passports, counting three-and-a-half to four as the average family size. This is right at the bottom range of most hopes although above the 25,000 one being advocated by some Office of Official Languages officials who have proved much tougher and less sympathetic on this issue than the Foreign Office, although each department has had Mr Douglas Hurd as its Cabinet minister at one time or other in the decisive moments during the debate.

Many have argued that full rights of abode should be offered to all Hong Kong people, even though the majority are thought unlikely ever to use it. Once this was ruled out, businessmen argued for high numbers of passports to stem the brain-drain and thus give Hong Kong's thriving economy a better chance of continuing to prosper after 1997.

Some argued for 80,000, while a recent survey by Eric Watson indicated that the minimum number of people who should have full rights of abode was around 315,000, of whom 10 to 20 per cent were estimated to already have it. That left 250,000 to 280,000 representing about 700,000 to 800,000 more passports.

Around 3m Hong Kong residents already have British passports but they do not include right of abode. By 1997, when Britain hands the colony over to China, all 5.6m of the present population will be entitled to British passports but none will include the right to settle in Britain.

They will be virtually worthless, except as travel documents. This has resulted in a rapidly escalating flight of talent from the colony by people in search of passports to guarantee their security in case life under the Chinese becomes difficult or intolerable after 1997.

The outflow has speeded up dramatically since the massacre of demonstrators by China's People's Liberation Army in Peking on June 4. All businesses are affected as their educated and skilled staff, from accountants and analysts to zoologists and zip-makers, leave in search of their "insurance policy".

The number of new full passports to be announced before

example, are always in short supply and always score the maximum 10 points in the occupation category.

The categories are education (maximum 12 points); existing training and amount needed in Canada to become proficient (maximum 15 points); experience, based on years in job or trade (maximum 8 points); occupation (maximum 10 points); demographic, a category used to adjust immigration levels at any given time (5 points); age, in which 21 to 44-year-olds score the maximum 10 points; knowledge of English and French, fully bilinguals scoring the maximum 15 points; personal assessment (maximum 10 points).

Robin Pauley looks at the question of passports for Hong Kong citizens ahead of the return of the colony to China

Mr Hurd visits Hong Kong at the end of January and ministers are likely to announce it immediately before the Christmas recess, although the New Year is still possible. They will be divided between public servants and private sector employees once Mr Hurd and Mr David Waddington have resolved their dispute over whether to amend nationality laws (Mr Hurd's choice) or just to allocate a kind of entry clearance system.

There are some extra criteria. A score of zero in the experience and occupation categories is usually an automatic bar to entry. Canada's federal system means that provinces can vary the rules: French-speaking Quebec gives the most points for good English, 15 for French, plus five more if the applicant's husband or wife can also speak French, while federal authorities give equal weighting to French and English.

English will be an important weighting in the scheme likely to be used in Hong Kong. "Service points" will also be awarded in the British scheme to give long-standing senior public servants - judiciary, police - a boost. The occupation category may get a heavier weighting than Canada and will operate in the reverse way: Canada gives points according

to how badly it wants people to move to Canada, while Hong Kong will give them according to how badly certain occupations are needed to stay put.

Accountants and financial managers, currently leaving in droves, will probably get maximum points. Around 30,000 of Hong Kong's "brightest and best" left in 1987.

This is now up to 45,000 to 50,000 and is expected to pass the 1,000-a-week level next year. Banks and trading houses have departments where every employee is going or planning to go, the favoured destinations being Canada and Australia. The process of gradually replacing expatriate staff with local staff at increasingly senior levels has ground to a halt in many companies because the Hong Kong staff want to leave rather than be promoted. International advertisements for expatriate recruitment have disappeared. Some of the larger companies, seeing the problem coming, have quietly been giving preference in recruitment to Hong Kong applicants who had already obtained a full foreign passport. About 50 per cent of the employees of Hutchinson Whampoa, for example, have passports, although that still leaves a large number of senior staff who have not.

The low number of full passports to be issued by the British Government will create several problems. There is likely to be a very large number of applications, all of which have to be processed and each applicant interviewed for the personal assessment. There will also need to be an appeals procedure. A large proportion are going to fail to get enough points as the pass mark will be set very high to ensure that no more than the quota pass.

The failure rate will be a further spur to the failures to leave Hong Kong to try to get a passport elsewhere and if overall confidence in Hong Kong already at a low and declining level, this further reduces those granted full passports with right of abode might well be inclined to use them and move to Britain to start again quickly. That would be the exact opposite of the intention of what is anyway going to be a contentious process.

Mrs Thatcher's Hong Kong difficulties are far from over.

Tax plan depresses Taipei stocks

By Peter Wickenden in Taipei

THE Taipei stock market dropped sharply yesterday for the second time this week as a controversial tax intended to dampen rampant speculation was debated in parliament.

The Government has proposed doing away with a capital gains tax on securities market profits and doubling the rate of securities transactions tax. Its aim is to discourage the island's 2m small investors from buying and selling the same stocks several times in a matter of hours, and accelerate the maturation of the world's most overheated and overvalued market.

The Government announced a cut in the proposed level of the transaction tax from 1.5 per cent to 0.6 per cent as a sweetener just before the island's parliamentary elections early this month.

Whether it will bow once again to pressure from investors and cut the rate further is being seen as a test of the ruling Kuomintang Party's resolve after a worse than expected bruising in the polls. The debate is not split along

straight party lines. A number of legislators from the KMT and the newly powerful opposition Democratic Progressive Party were recently elected or re-elected with support from the island's huge securities industry, in which the number of stockbrokers exceeds the number of listed stocks.

The Government is also considering scrapping the current fixed 0.3 per cent transaction service charge, and allowing securities houses to charge lower fees for larger transactions as a further incentive to use the market for long-term investment rather than quick speculative gain.

Cooling the speculative fever that has gripped Taiwan in the last 18 months is seen as vital to social stability and continued economic growth. Taiwan's Medium and Small Business Association, which represents about 80 per cent of the manufacturing base, has supported Ms Shirley Kuo, the beleaguered Finance Minister, in defence of the 0.6 per cent rate.

Employers complain that the

temptation to play the market is driving people out of the labour pool at a time when industry is desperately short of workers.

Taiwan's Cabinet yesterday approved a four-year economic development plan, under which per capita GNP for 1990 will reach \$8,386 with a target of \$11,055 by 1998.

The consumer price index is projected to rise at not more than 3.5 per cent a year during this period. Over the four years, growth in agriculture is set at 1.5 per cent. Industrial growth in 1990 is forecast at 6 per cent, and in the services sector growth is expected to peak at 9.8 per cent in the same year. In the following three years, the services will expand more slowly at an annual average of 8.7 per cent.

The Council for Economic Planning and Development has two main strategies, encouraging domestic demand at the expense of export earnings, and the continuation of economic liberalisation. The island's trade surplus is expected to fall to \$11bn, or 6.5 per cent of GDP next year.

Bank puts squeeze on Aoun

By Lara Marlowe in Beirut

A FINANCIAL squeeze by the Lebanese central bank could succeed where Syria's army and Arab League diplomacy have failed in dislodging Gen Michel Aoun, the Christian leader entrenched in the Presidential palace at Baabda - unless the bank's measures merely consolidate the country's partition.

The Banque du Liban (BDL) under Dr Edmond Naim, began rationing transfers to the Christian enclave in September and suspended all payments in November because Gen Aoun's administration refused to account for past advances.

According to Mr Georges Achi, the president of the Lebanese Bankers' Association, who is close to Gen Aoun, the BDL wants Gen Aoun to account for 15bn Lebanese pounds (\$21m) of which he acknowledges having received only 1.255bn.

But Gen Aoun has warned that if the BDL withholds his funds, he will collect taxes within the Christian enclave. Taxation of some Christian businesses has already begun.

The Lebanese pound rose to 410 to the dollar following the Taif peace agreement on October 23 and the November election of President Moawad, who was assassinated on



Aoun: tax warning

November 22. This week it fell to 490 because of the continuing political stalemate and fears of renewed fighting.

The suspension of BDL transfers to the east and the expatriation through the Christian port of Jounieh of an estimated 120bn in cash by speculators while the pound was rising have led to a continuing liquidity shortage in the Christian enclave, where petrol queues have given way to cash queues.

The six-year feud between Yasir Arafat's mainstream Fatah movement and Syria escalated yesterday when

about 120 Palestinian guerrillas and Sunni Moslem fundamentalists from the Fatah movement attacked the Syrian army garrison at Rmda, just north of the Awali river.

Thirteen people were killed and 40 more wounded in the three-hour battle which was fought with jeep-mounted guns, shoulder-fired rocket-propelled grenades and AK-47 assault rifles.

In Tunis the Palestinian Liberation Organisation (PLO) condemned the attack, saying it would identify the perpetrators.

The Syrian command and the Sunni Moslem Nasserite militia which controls Sidon accused Fatah of having carried out the attack. Three Nasserite militiamen were killed and 15 were wounded on the Awali bridge by the Palestinians as they returned to their bases just after dawn. A Nasserite tax collection post was gutted.

There are approximately 10,000 Palestinian fighters in the Ein Helwe and Mieh Mieh refugee camps in Sidon. They are hemmed in by Syrian troops to the north and the Amal militia to the south.

Yesterday's raid was the first time that the Palestinians have staged an attack across the Awali river.

France fails in bid to heal breach with Libya

By George Graham in Paris

A SHARP deterioration in relations between France and Libya has sparked off a round of shouting between the two countries.

Libya's participation in a meeting between foreign ministers of the European Community and the Arab League in Paris next week now seems to be compromised, only weeks after Colonel Muammar Gaddafi's government had appeared to be set on a thaw in its often stormy relationship with France.

The agreement in August between Libya and Chad, France's protégé, opening the way to a settlement of their border dispute, contributed to this thaw, although the preliminary agreement has proved more difficult to implement than had at first been hoped.

Following this agreement, the French government last month made a gesture towards Libya by announcing that it would restore three Mirage jet fighters. The move did not go against the EC boycott, instituted in 1986, on arms sales to Libya, since the three aircraft already belonged to Libya and were in France for repair.

The restoration of the aircraft, however, has now been delayed. The decision apparently follows a series of Libyan moves viewed as provocative by France: a letter from Col Gaddafi to President François Mitterrand complaining "in unacceptable terms" about the refusal of a number of French schools to allow Moslem girls to wear headscarves in class; the threat of reprisals against other Arab countries which took part in the EC-Arab league conference in Paris next week; and the cutting of telephone lines to the French embassy in Tripoli.

Libya has now also confirmed that it is boycotting French ships, or ships coming from French ports. The measure is thought unlikely to have any real effect, since French trade with Libya remains minimal, but was greeted by a French foreign ministry spokesman with "surprise and reprobatation".

France, meanwhile, hopes Libya will decide to attend next week's ministerial conference, giving an opportunity to calm the game of tit-for-tat and restore more normal relations. The attendance of Libya and Syria, however, would mean that the UK will not be represented at ministerial level since it has diplomatic relations with neither.

Mandela to meet black opposition leaders

By Patti Waldmeir in Johannesburg

MR Nelson Mandela, the jailed leader of South Africa's African National Congress (ANC), is to meet senior black opposition leaders next week in a further step towards starting formal constitutional negotiations.

On Wednesday, Mr Mandela held his first substantive talks with a South African leader, when he met Mr T W de Klerk, the President, in Cape Town. News of the talks took anti-apartheid leaders by surprise, and Mr Mandela may well use next week's meeting to allay their fears that he is negotiating with Pretoria behind their backs.

Senior officials of the Mass Democratic Movement (MDM), the largest anti-apartheid grouping, said they were surprised at the timing of the meeting, and were waiting for clarification from Mr Mandela. They declined to comment on reports that Mr Mandela had delivered a document on the question of negotiations to former President P W Botha when he met him last July, and that the document had been discussed when he met Mr de Klerk on Wednesday.

The leaders Mr Mandela will meet next week - 10 members of the executive of the country's largest trades union federation, the Congress of South African Trade Unions (Cosatu) - are among the most senior in the anti-apartheid movement. A former policeman yesterday pleaded guilty to the murder of prominent anti-apartheid activist Griffiths Mxenge in 1981, saying he was part of a police assassination team which carried out the killing. Although activists have long suspected the existence of such squads, it was the first such confession in court from a policeman who claims to have been involved.

China-Soviet talks likely next week

By Our Foreign Staff

CHINA is expected to hold high-level talks with Soviet envoys next week which seem likely to focus on the US-Soviet Malta summit and Peking's anxiety at the speed of change in eastern Europe.

Also on the agenda may be the planned visit to Moscow next spring by Premier Li Peng, a leading but less than popular figure who was behind the killings of unarmed civilians in Peking last June.

A Soviet embassy spokesman in Peking said Mr Valentin Falin, head of the communist Party Central Committee's foreign affairs department, would lead the Soviet delegation to the Chinese capital. The visit seems designed to balance the US mission by Mr Brent Scowcroft, National Security Adviser to President George Bush, last weekend, which began to thaw the relationship between Washington and Peking cooled by the army's massacre in the summer. Yesterday a Chinese Foreign Ministry spokesman noted that both governments agreed that Mr Scowcroft's visit had been "positive, constructive and useful".

The Sino-Soviet meeting will provide an opportunity for China to air alarm at the collapse of communism in eastern Europe.

Israel bank calls for defence cuts

By Hugh Carnegie in Jerusalem

EVIDENCE that neighbouring Arab states have recently trimmed defence spending has prompted the Bank of Israel to make a rare call for cuts in Israel's hefty defence expenditure to help rein in the budget deficit and control inflation.

With high unemployment and an expected wave of immigration by Soviet Jews adding to demands on government spending next year, Mr Michael Bruno, the central bank governor, has suggested to Mr Shimon Peres, the Finance Minister, that cuts should be made in the defence budget, which was set at more than shakels 100bn this year.

Mr Bruno pointed to a study prepared this year by two Israeli academics which showed downward trends in defence spending in Egypt, Syria and Jordan mainly as a result of domestic economic difficulties and less accommodating policies by foreign suppliers.

It has provided fuel for those in the government anxious to control the budget deficit, which is on a rising trend, and who feel the defence establishment could absorb cuts.

Bombay bourse gives Singh vote of confidence

David Housego reports on how the life expectancy of the Indian coalition is being revised upwards

AMID the uncertainties of India's general election campaign, a development that hardly anybody foresaw was that the defeat of the Congress party and the emergence of a minority coalition administration under Prime Minister V.P. Singh would be followed by a bull run on the Indian stock market.

But the surge in prices that carried the Bombay index past its peak earlier this week is a sign that opinions of Mr Singh's administration are being revised upwards.

In Delhi there is a growing belief that the National Front coalition - dependent though it is on support from outside by both the left and the right - will last much longer than initial worries over potential political instability had suggested. There is also some hope that the fresh approach his Government is bringing to the problems of the Punjab and Kashmir and to India's disputes with its neighbours could yield rewards.

Large grey areas remain. In the management of economic policy, the new Finance Minister, Mr Madhu Dandavate, is having to juggle with populist pressures to provide manna before the state assembly elections in March, and the equally urgent need for restrictive measures to curb inflation and the Budget and balance of payments deficits.

gramme that on one side includes debt relief to farmers (though he hopes to minimise the damage to the balance sheet of the commercial banks) and selective curbs on imports. On the other side he is preparing the ground for what seems an inevitable application to the IMF for a further loan to bolster the sagging foreign exchange reserves.

Politically the most encouraging sign - and one on which both opponents and supporters are agreed - is that so far Mr Singh has been remarkably sure-footed notwithstanding the shifting sands on which he was left by an indecisive election result.

He managed his election to the leadership of the National Front in a way that marginalised his main rival, Mr Chandra Shekhar. With limited talent available, he has well distributed the ministerial portfolios. In the management of the economy, he has shifted Mr Gopi Arora - closely linked with former Prime Minister Rajiv Gandhi and the Bofors scandal - from the top civil service job of Finance Secretary to being India's executive director on the IMF.

He has brought back from Washington to be Finance Secretary, Mr Bimal Jalan - a conservative economist who was opposed to pushing the economy too hard in 1986/87 because of the risks of higher imports and debt - and who is currently the Indian direc-

tor on the IMF. The advantage of this switch is to signal continuity in the management of economic policy while strategically placing two of the key actors in any talks with the IMF.

With no problems expected in obtaining a vote of confidence after Parliament re-assembles next week, the first important hurdle to face Mr Singh will be the state assembly elections. Thirteen states go to the polls including most of the larger states in the north, west and east. Five years ago Mr Gandhi, fresh from a landslide victory in the general election, was unexpectedly trounced in state elections a few months later - an event that proved to be the beginning of his undoing.

Some senior Congress officials believe that a similar fate will befall Mr Singh, and that all the Congress has to do is to follow a policy of "masterly inaction" for the next few months within a Government that looks for support from both the right-wing radical Hindu BJP party and the Communists on the Left to reveal themselves.

There are several good reasons for thinking that history will not repeat itself and that the former opposition parties - most notably Mr Singh's Janata Dal and the radical Hindu BJP party - will follow up their victory in the general

election by sweeping to power in the large states.

Mr Gandhi's landslide win in 1984 was born of the exceptional circumstances of his mother's assassination and went against the trend of a weakening Congress party. Since last month's defeat, the news from within the Congress party is that Mr Gandhi is still an isolated figure unable to come to grips with the rejuvenation the party needs. Close aides are despondent that the defeat does not seem to have given Mr Gandhi the jolt they had hoped.

Secondly, the Janata Dal seems well set to pursue the same strategy with its allies of putting up only one candidate against the Congress in each constituency.

Though there are real divisions between the northern-based Janata Dal, the BJP and the Marxists, there are also real pressures on them to hold together and thus to avoid the fiasco of 1979 when India's only other coalition government fell apart. Also this time round, Mr Singh is a far shrewder and more flexible Prime Minister than was Mr Morarji Desai at the head of the Janata government that took power in 1977.

Before the elections he hopes to deconcentrate that even a minority administration can get things done through such measures as the populist debt relief scheme for farmers, but

also through providing more autonomy for state television and radio and by achieving some advance in the Punjab.

The final reason is that there are some signs that good sense will prevail over the proposed building of a new Hindu shrine at Ayodhya.

This is the time-bomb that could tear the coalition apart with Hindu fundamentalists committed to take a decision on going ahead with construction on January 26. But though these early days, there is also the first glimmer of a compromise.

If the National Front does do well in the state elections, new honours open out for Mr Singh. The Congress would be reduced to a party with less than 200 seats in the lower house of Parliament, a temporary majority in the upper house, and control of only two or three of the larger state governments.

At that point Mr Singh can hope that Congress demoralisation and rivalry over the leadership could provoke a split - giving him an opportunity to build a new centrist party that could include Congress elements.

Alternatively he might draw the BJP or the Communists into a broader coalition. Between these two parameters many other combinations are possible.

OVERSEAS NEWS

Mercenary force ready to leave Comoro Islands

WITH French forces waiting offshore, the European mercenaries who seized control of the Comoro Islands nearly three weeks ago were due to start leaving last night, diplomatic sources said. Reuters reported yesterday.

Negotiations continued for French troops to ensure law and order temporarily in the Indian Ocean archipelago after the mercenaries left, the sources said.

Several of the 30 or so mercenaries would leave with their families on Thursday night's regular Air France flight to Paris, the sources said. But mercenary leader Bob Denard, wanted in France on criminal charges, and the remaining mercenaries would take an aircraft to South Africa on Friday or Saturday, they added.

France has assembled a military task force of four warships, 400 elite troops, six Transal transport aircraft and five Puma helicopters to intervene in the Comoros if needed.

But the sources said France would not land its forces on the islands north-west of Madagascar unless until it received a formal request for military assistance from the civilian government of Interim President Said Mohamed Djohar.

The sources in the Comorian capital Moroni, contacted by telephone from the neighbouring French island of Mayotte, said the mercenaries, most of whom are French, would not be given political asylum in South Africa.

It would merely serve as a transit point to other undisclosed destinations, they added.

They said arrangements were being finalised for French troops to guarantee security in the Comoros after the mercenaries' departure.

The aircraft and 300 paratroopers are standing by in Mayotte at the eastern end of the Comoros archipelago and the four warships with 100 marine commandos are cruising outside Moroni.

The force has ostensibly been gathered to evacuate 1,600 French residents in the Comoros if necessary, but diplomats in Moroni and military sources in Mayotte said on Thursday that it could intervene to maintain law and order in the Comoros if requested.

The mercenaries, who command the 650-strong presidential guard in the Comoros, seized power after President Ahmed Abdallah was assassinated in mysterious circumstances on November 28.

Ghana's cedi strains to find its equilibrium

William Keeling examines Accra's colourful and resilient money changers who still control the market

ONE MILE from the centre of Accra lies the shanty-town of Nima 441, once renowned for its squalor, but today a beneficiary of the Ghanaian government's economic recovery programme.

There are new roads, cleaner drains and medical clinics for the population of 30,000. Most surprising of all, however, is a building newly painted in bright yellow. On its outer walls are pictures of foreign currency: \$1, £50 and SFr100. It is the In God We Trust Forex Bureau.

Since the liberalisation of the exchange-rate in the mid-1980s and the subsequent legalisation of licensed money-changers, the nation's currency, the cedi, has been struggling for equilibrium on the free-market.

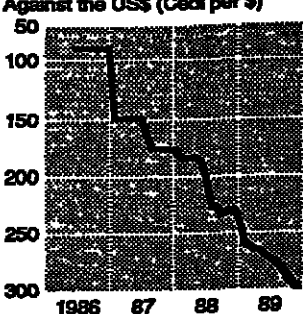
At present there are three rates in operation. At a weekly auction held by the Bank of Ghana, commercial banks are allowed to bid for foreign exchange on behalf of their customers; present bids average at 300 cedis to the dollar. At the Forex Bureau, the dollar is selling for approximately 340 cedis. By acting without a licence and escaping taxation, black market operators offer a 5-10 per cent premium on the Bureau's rate.

The continued existence of the black market is a setback

to the Government, which hoped that creating the Bureau would stifle the illegal market. Many traders who use the Bureau remain wary of committing transactions to paper. But a greater problem is an undercapitalisation of the official outlets.

As Amadu Jebble, Deputy-Manager of In God We Trust, explained: "The black-market people have been in the business so long, they have more capital. We need more facilities to compete." As a result, illegal currency-hawkers still cater for over 80 per cent of small-trader foreign exchange demand.

Ghanaian Cedi



The undercapitalisation of the Bureau system is soon to be eased in a move which also aims to bring about parity

between their rate and that of the auction. In the new year, 20 per cent of current auction funding is to be diverted to the Bureau, a proportion which will steadily increase until November when the two market rates should theoretically merge.

The large disparity between the rates has been a source of concern, particularly to the IMF which views a single market rate as an essential part of the country's successful structural adjustment programme. At present there are no restrictions on who can bid at the auction or for what purpose, be it for importing goods or expatriating dividends.

There is reason to believe, however, that, as one Accra banker put it, the auction rate "has been manipulated by the authorities" to keep inflation down and prevent an upsurge in the price of basic commodities.

In February the range of bids soared from 232-240 cedis to the dollar in week one to 255-311 in week four. In the latter auction 64 per cent of bids were deemed ineligible, which many considered due to a foreign exchange shortage within the Bank of Ghana.

Though any connection with failing to meet demand is denied, in early March the central bank banned its commercial brethren from participat-



Currency hawkers in street markets still convert half all foreign exchange traded

ing in the auction for allegedly breaching their credit ceilings, thus removing players who had previously accounted for over 60 per cent of transactions. Demand dropped from a February 17 high of \$17.9m to a low of \$3.27m.

Since then the high bids have been ironed out (many believe by being declared ineligible) and the cedi rate to the dollar has crawled higher to 300. The IMF and World Bank clearly consider this rate to be artificial and believe Ghana should adopt a single rate.

The prospect of inflation rising as a result is of concern but the IMF is optimistic,

believing firm control over credit ceilings should ensure that inflation does not rise above its present 20 per cent. A tight national credit ceiling is seen as the primary weapon in the fight for economic stability. As a result, there are no set criteria for calculating the ceilings of individual banks.

Rather it would appear that a national figure is calculated, from which the banks are apportioned their share. The effect of diverting auction funds to the Bureau system is hotly debated. The Bank of Ghana believes the open market rate for major currencies will continue to drop—the

dollar has fallen by 10 per cent in six months—but they are alone in this opinion.

Of the three major banks, one is known to be "hoarding" dollars and another predicts a rate of 575 to the pound sterling for next June (at present it is 530). Taking account of inflation, this reflects a belief that the cedi will take to the uncharted waters of the single rate with relative stability. Behind the scenes, however, bankers are more likely to be hedging their bets. At such times, it is easy to understand why the Forex Bureau in Nima earned its name.

Ethiopia will not discuss safe aid route with rebels

ETHIOPIA yesterday denied that it would discuss with rebels the opening of safe corridors through the battlegrounds of northern Ethiopia so that millions of people facing famine could receive food aid, Reuters reports from Rome.

An Ethiopian embassy official said a government delegation in Rome for talks with rebels from the northern province of Tigray did not plan to discuss a Kenyan appeal for aid channels to be opened.

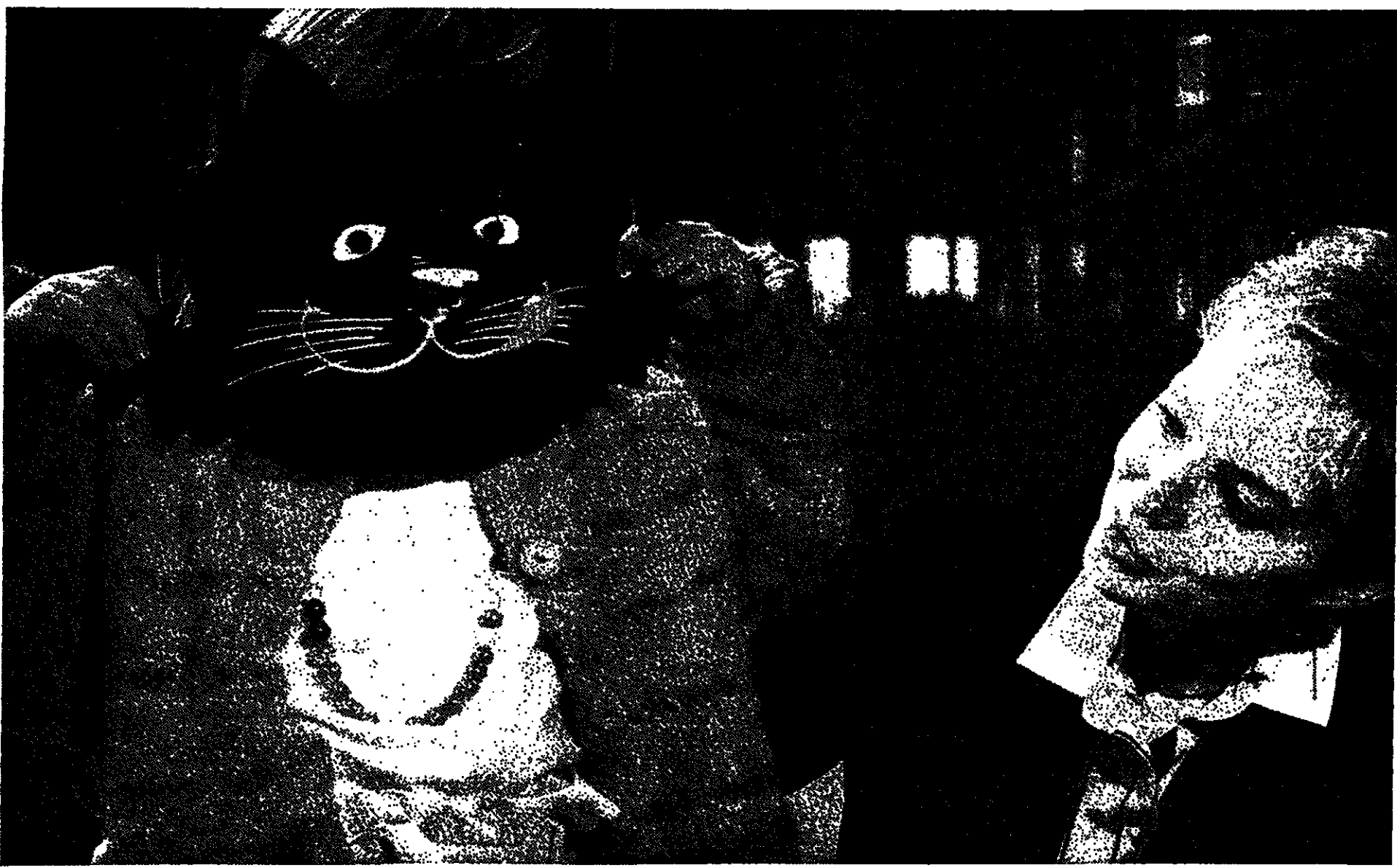
A senior diplomat at the embassy said on Wednesday the issue would be on the agenda but the official said this was incorrect. The government is meeting

the Tigray People's Liberation Front (TPLF), with Italy acting as an observer, to work out a framework for peace talks. The agenda includes the choice of a chairman and procedural matters.

Long civil wars in Tigray and Eritrea, both devastated by drought, have hampered movement of food aid to the region where international aid agencies say as many as five million people face starvation.

Kenyan President Daniel arap Moi said on Tuesday he had asked the Addis Ababa government to open corridors in Tigray and neighbouring Eritrea.

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WORLD TRADE NEWS

Policy contradictions under scrutiny

William Dullforce on Gatt's latest national trade policy assessment

THE contradiction between unilateral US action to promote its trade interests and the Bush Administration's declared intention of working for a better trading system in the multilateral forum of the Uruguay Round is highlighted in a report filed yesterday by the General Agreement on Tariffs and Trade secretariat.

This inconsistency remained a major concern for all US trading partners, the report concluded.

In its separate submission to the council of the US government underscoring that policy was grounded on "belief in the rule of law and the efficacy of market-oriented economies." But it acknowledged that the persistent US trade deficit had influenced domestic debate about the direction of policy and it insisted that unilateral action was sometimes the only viable method of defending US interests.

However, only a small part of the secretariat's deals with the most controversial aspect of US trade policy - the obligation imposed on the US administration by the new Omnibus Trade Act in certain circumstances to act unilaterally against countries regarded as unfair traders.

The bulk of the 175-page

report details present US trade practices and provides what is probably the best brief compendium to date on how US policy is formulated and conducted.

It brings out the transparency in which policy is formulated in the public eye and the extent to which the US, the world's biggest trader, continues to provide a rapidly expanding import market with ample export opportunities for other countries.

Between 1982 and 1988 the dollar value of US merchandise imports climbed by 80 per cent while world trade, excluding the US, increased by 50 per cent. The US has remained the world's single largest import market for products from developing countries.

Nevertheless, while confirming the overall openness of the US market, the secretariat calls into account the relatively high trade protection still provided for several industries, including textiles, steel, automobiles, machine tools, semiconductors and some farm products such as sugar and dairy products.

Tariffs, which form the principal instrument of protection for most products, are generally low. Weighted average tariff rates on industrial products

are 5 per cent and on agricultural products 3.3 per cent - and 98 per cent of tariffs are "bound", that is, the US has guaranteed not to raise them again.

But the weighted averages are higher for some products, such as clothing (19.9 per cent) and textiles (10.5 per cent), and the Gatt report points to a number of non-tariff barriers, the US Administration's growing resort to voluntary export restraint (VER) agreements with other countries and an increase in anti-dumping action.

Although the proportion has been declining, 46 per cent of US machine tool imports were still subjected to VERs last year.

Farm export subsidy programmes have been expanded with the declared intention of countering large-scale subsidisation of agriculture in other countries but, the Gatt secretariat remarks, the effect has been to contribute to the distortion of the world market for farm products.

Domestic support measures to farming, government support for research and development, particularly in machine tools, semiconductors and the aerospace industry, are cited. Only about 10 per cent of federal government purchases,

amounting to around \$200bn a year, is covered by Gatt's government procurement code.

The rest is subject to the "Buy American" Act of 1983. The Administration says it is trying to minimise and eliminate "Buy American" preferences.

Another defect evoked is the simultaneous use within the US of different trade remedies. In disputes with Japan and South Korea over some electronic imports and with Hong Kong over clothing US competitors have invoked anti-dumping, intellectual property, anti-trust laws, the "escape clause" in the Trade Act and voluntary export restraint agreements. Such practices impose lengthy and costly legal procedures on the exporters, irrespective of the eventual findings.

While recognising that in several instances the Administration has successfully defused pressure for trade retaliation, the Gatt report finds that actions taken to meet specific industrial sectors have been increasing.

It complains, too, that not enough is done to clarify the costs and benefits of such protection or about its impact on prices and on investment decisions.

Gatt report triggers worries over retaliation

By William Dullforce in Geneva

THE Gatt report, discussed yesterday, comes close to condemning the controversial US Omnibus Trade Act introduced last year. It says US laws provide solutions to US trade problems which are contrary to Gatt rules and discipline.

Under the revised Super 301 section of the Act the US Trade Representative can take mandatory retaliation against "unjustifiable" foreign trade practices, deemed to violate trade agreements. Such action need not be consistent with Gatt nor need it fulfil the Gatt requirement that governments must first seek prior approval from the Gatt council, the report says.

The secretariat refers to assurances by Mrs Carla Hills, the US Trade Representative, that retaliation would be used judiciously, only as a last resort and in a manner consistent with US objectives in the Uruguay Round.

But it recalls that the US resort to retaliation in recent years has included duties on hormones in beef and with Brazil over intellectual property rights.

Use of section 301 had aroused a great deal of anxiety, the secretariat notes. It concludes that "the use made of the authority... over the coming months... will continue to be a matter of serious concern."

In a brief dissection of the Omnibus Act, the secretariat highlights several points in which the Act has broadened the scope for US actions:

- Introduction of stricter conditions to provisions calling for reciprocity in the government procurement area.
- Extending the range of criteria under which injury can be shown in subsidy investigations.
- Tightening of anti-dumping and countervailing duty laws.
- Power for the Trade Representative to revoke the injury test in certain cases when conducting countervailing investigations.
- Powers for the US International Trade Commission to consider producers of farm products as being part of the industry making the processed product.
- Extending the potential duration of import relief for US industries from five to up to eight years.

EC to present compromise code on anti-dumping

By Lucy Kellaway in Brussels

THE European Community will next week put its proposals for tightening the international code on anti-dumping to the Gatt talks in Geneva. It will suggest that the existing rules are clarified in a way that will lessen the room for manoeuvre by the investigating authorities.

The community's proposals represent a compromise between different views of the member states. The more liberal countries had argued for more fundamental changes, and had wanted the rules to include a clause under which anti-dumping action would only be admissible if the public interest was being harmed.

The community has suggested a series of minimum standards to be followed in anti-dumping procedures. The code at present merely requires that there should be "sufficient evidence" of dumping before an investigation can be started.

The EC has proposed that this evidence should contain detailed information on the complainants, on the export prices, on the injury sustained by the industry and on the dumping and the injury.

The proposals make it more difficult for countries to impose provisional anti-dumping measures, as they contain the additional requirements that the dumpers should be given a chance to justify themselves, and that there must be a preliminary finding of dumping and injury.

The paper may cause some concern among Japanese manufacturers producing in third countries. It suggests that where there is no local market in these countries, the relevant sales and distribution costs used should be those in the home country.

At present the system seeks to ascribe nominal values to these costs, which may be considerably lower than those in Japan.

The commission's suggestions will also make it easier for countries to impose retroactive dumping duties. The commission's own controversial rules of origin have received both a boost and a setback by a ruling by the European Court of Justice on a case of Japanese electronic typewriters assembled in Taiwan by Brother Industries.

The court has said that an "intellectual transformation" is not necessary in order to confer origin.

This may be a blow to the Commission, which has used this criterion in its recent tough anti-dumping decisions on semiconductor and photocopyers, arguing that the country of origin is that in which a technologically advanced part of the process occurs.

However, the court also said that it was up to Brother to prove that it had moved its production to Taiwan for reasons other than avoiding anti-dumping duties. This would seem to be a victory for the Commission in its anti-dumping policies, as such cases are not easy to prove.

The court upheld the Commission's other tough criterion under which considerable technical and economic transformation is needed to confer origin. This will come as a relief to the commission, as a previous opinion given by the Advocate General would seem to allow simple assembling to pass the origin test.

EC urged to resist car import quotas

By Kevin Done, Motor Industry Correspondent

THE European Community should resist the growing pressures from leading car makers for a Community-wide quota on Japanese car imports, Professor Alasdair Smith, professor of economics at Britain's Sussex University, said yesterday.

A Euro-quota would raise prices in currently unrestricted markets and would cost West German consumers alone around Ecu1bn (\$1.6bn) a year, he said.

Professor Smith, an international trade economist, said that the best way to narrow the large gap in productivity and reliability between European car producers and their competitors would be to open the EC market to full international competition.

A total of five EC markets, Italy, France, Spain, Portugal and the UK, are currently subject to a variety of restrictions on imports of Japanese cars. These national restrictions will eventually have to disappear,

however, if there is to be a single European market for cars after 1992.

Earlier this month the European Commission proposed the introduction of a system for "monitoring" Japanese imports to the EC for a transitional period but it failed to give any details of the length of the period or the nature of the monitoring.

According to a research paper produced by Professor Smith for the London-based Centre for Economic Policy Research, the present quota restrictions reduce competition and impose heavy costs on consumers because they raise prices.

According to the CEPR research paper the restriction on Japanese car imports to the French market effectively raises their prices by 83 per cent, most to French consumers around Ecu1.5bn (\$1.74bn), equivalent to more than 5 per cent of total annual consumer expenditure on cars

in France.

Professor Smith admitted that some of the benefits of higher prices went to European producers, especially the "national champion" companies which had large shares of the most protected markets.

Much of the benefit was actually gained by Japanese producers, however, since it was primarily their prices that were raised by the restrictions.

For the European market as a whole the restrictions cost consumers in France, Italy, Spain, Portugal and the UK around Ecu1bn, equivalent to more than 4 per cent of the total value of EC consumer expenditure on cars. The gain to Japanese producers totalled around Ecu1bn a year.

Professor Smith argued that there was a clear danger that a Euro-quota Japanese car imports would become the cornerstone of a new CAP, a Common Automobile Policy.

Prices would rise in presently unrestricted markets,

while an EC-wide restriction would not effectively protect Italian and French producers.

At the same time Japanese producers would be the main winners from a Community-wide quota, as they would be able to divert cars from competitive low price markets such as Belgium to higher price markets like Spain and Italy.

Quotas were also self-defeating given the heavy investment by Japanese producers in local vehicle production capacity in West Europe and the US.

Protection had not been effective hitherto in raising European competitiveness. "It is difficult to believe that another seven or eight years of protection will do any better," he said.

"The Market for Cars in the Enlarged European Community," Alasdair Smith, Available from CEPR, 6 Duke of York Street, London, SW1Y 6LA. Price £2.

US backs textile reform talks

By Peter Montagnon, World Trade Editor

THE US has told its trading partners that it is "committed" to substantive negotiations on reform of world trade in textiles as part of its contribution to the Uruguay Round of multilateral trade liberalisation talks.

Its statement came in a paper finally delivered by Washington this week to the Uruguay Round textiles negotiating group after months of dithering because of the potential reaction from its strongly protectionist textile lobby.

The paper stresses the need for effective transition arrangements to be agreed for the period during which responsibility for regulating trade in textiles is shifted from the Multi-Fibre Arrangement to the General Agreement on Tariffs and Trade.

Though it makes only vague proposals, US officials have said privately that they hope it

will be seen as a gesture of negotiating good faith in what is a delicate political area for the Bush Administration.

The paper is being presented at a time when the US is seeking to show it means business in the Uruguay Round and establish it as a top trade policy priority.

The content of the paper itself is thus likely to make less of an immediate impact than the fact that the US has presented it all to the negotiating group, trade diplomats say.

One of its main proposals is that, during the transition period, trade in textiles should be covered by a system of global quotas or of global-type tariff quotas, perhaps allocated by country during the transition period.

Tariff quotas involve an escalating tariff structure with import duties rising, possibly

to prohibitive levels, once a certain volume of imports is passed.

The US does not spell out this idea in detail in its normal definition it would be a departure for the US Administration which has previously resisted them because its own exports could get caught up in such arrangements. Similarly, it is unlikely to find favour in Europe whose exporters do not face the same barriers on US markets as those from developing countries.

However, the US says the one advantage of this approach is that it would be simple and transparent.

"The structures we have in mind would also open a progressively increasing share of imports to open competition, thereby increasing the play of market forces and rewarding producers which are most competitive in global markets."

Japan plan for factory automation

By Nick Garnett

A \$1bn programme to develop standardised systems for automating factories across the world and to produce a common computer language on shop floors is being proposed by some of Japan's biggest manufacturing groups.

Backed by the country's Ministry of Trade and Industry, Japanese industry is launching a series of initiatives to try to elicit the co-operation of companies and manufacturing agencies in the EC and the US.

The proposal would involve setting up research centres in Europe and North America, but the principal funding would come from Japan.

The move is supported by several Japanese manufacturers, including Toyota, Mitsubishi Electric, Fuji Electronics and Kawasaki Heavy, as well as factory equipment suppliers, like Fanuc, the robot and machine tool controller maker.

Prof Yuji Furukawa of Tokyo University, who is vice-chairman of the Japanese industry committee pursuing the programme, denied yesterday that Japan wanted to impose its own standards on the rest of the world.

Prof Furukawa said that increasing globalisation of manufacturing, increasingly complicated relationships between companies, and shortages of labour for factories meant that common standards in computer language and production equipment were now very important.

However, some Western manufacturers believe that the strategy proposed by the Japanese would essentially benefit Japanese industry.

It would make it easier for them to duplicate Japanese factories outside Japan and reinforce the powerful position of Japanese suppliers of factory equipment, like the country's machine tool makers.

They also believe that use of computer language on shop floors is the biggest weakness of Japanese manufacturing and establishing a common international computer language would greatly benefit them.

The move towards standardisation would cover a broad range of topics, including advanced materials, factory hardware and software, and the equipment and computer language for integrating all aspects of production.

First order for new Airbus jet

By Paul Betts, Aerospace Correspondent

ALITALIA, the Italian national carrier, has become the first airline to sign a contract for the new Airbus A-321, twin engine short-to-medium range aircraft. The contract involves a \$1bn order for 20 A-321 jets and options on 20 more.

However, the Alitalia order for the new stretched version of Airbus' best selling A-320 twin-engine 150-seat jet coincides with growing concern among Airbus partners over the repercussions of the British engineering union's strike at British Aerospace (BAe).

Airbus recently announced the formal launch of a \$450m programme to build a

stretched version of the A-320.

Airbus sources said yesterday that the strike at BAe's Chester plant, which manufactures wing parts for the Airbus programme, was starting to worry potential North American customers for the A-320.

Airbus marketing officials are trying to finalise a major deal in North America for the A-320, but the unshelved customer is now understood to be worried by possible delivery delays caused by the strike.

Final assembly of A-320 and A-300 airliners has already been cut back by Aerospaciale, the French partner in the four-nation Airbus consortium,

because of the UK engineering strike at BAe over shorter working hours.

Aerospaciale has reduced final assembly of A-320 jets from six to three or four a month, and from four to three aircraft a month for the A-300 programme. The move is designed to keep output flowing at Toulouse, in south-west France, and avoid an eventual complete shutdown of production.

The recent settlement in the Boeing machinist strike which disrupted production of Boeing aircraft this winter has also put additional pressure on Airbus.

Norway aluminium smelter expansion

Sor-Norge Aluminium, a Norwegian company owned jointly by the Alusuisse group of Switzerland and the Oslo-based Eyro Aluminium, is to expand and modernise its aluminium smelter at Bisnes, Norway, John Wicks reports.

This investment, totalling some Nkr900m (556.4m), will result in an increase of annual capacity from 60,000 to 100,000 tonnes.

FFr5.9bn European rail order

By William Dawkins in Paris

THE French, British and Belgian railway boards are about to sign a FFr5.9bn (5590m) contract for 30 high-speed locomotives to run across northern Europe after the opening of the Channel Tunnel in 1993.

The order, to be signed in Brussels on Monday, will be followed later by a second contract for 20 TGVs (Trains à Grande Vitesse), making this the biggest purchase of its kind made by the SNCF, the French rail board, for four years.

British Rail will buy 14 of

the FFr200m locomotives, SNCB, the Belgian rail board will take three, while France will take the remaining 13.

They will be built by a European consortium led by GEC-Alsthom, the heavy engineering company formed from last year's merger of General Electric of the UK and Alsthom of France. The other members of the consortium are Brugeoise et Nivelles Construction Ferroviaire and ACEC Transport of Belgium; the French electrical engineering groups Alcatel Nord de France and de Die-

trich; and Brush Electrical Machines of the UK.

Delivery is due in mid-1992, just before the expected completion of the TGV-Nord Transmanche network, due to link Brussels, Lille, Paris and London.

These locomotives will cost more than double the FFr80m the SNCF paid for those running on its recently opened TGV-Atlantique line - its last big order - because they will be more powerful and will have to run on three different national electrical currents.

London double deckers just the ticket in Malawi

Mike Hall on Blantyre's transport revolution

THE sight of seven battered London double-decker buses racing through the rough, hilly territory in Mozambique must have amused the Zimbabwean soldiers who escorted them to the Malawi border recently.

They had been driven over 3,500 kms from the South African port of Durban. Before that they had been operating in Hong Kong and previously London. The buses, 20 in all, are the visible part of a UK company's first foray into Africa. They were re-fitted and re-painted and are now plying the main commuter route in Blantyre, Malawi's commercial capital, on a pilot basis.

Earlier this year Stagecoach Holdings, the UK's largest independent bus operator, bought 51 per cent of United Transport Malawi (UTM) from the UK's BET, which was pulling out of passenger transport in Africa. "It was a business opportunity that looked good," says Mr Brian Souter, chairman of the Perth company. "The company had a sound commercial and engineering base but above all, the environment was right."

Elsewhere in Africa, urban bus services are often run by subsidised and inefficient public companies. Private companies are often hindered by government controls on fares or foreign exchange for spare parts and new buses.

The result is a poor trans-

port service and a deterioration in the quality of life for many. In the Zimbabwe capital, Harare, transport is a key political issue.

"Many workers here have to leave home at 4am," says Mr Mike Mushyabasa, a union leader at a chemical plant.

"They work a full day and it's 9pm before they get home. What kind of a life is that?" In the Zambian capital, Lusaka, the picture is even worse: over-crowded buses and long queues early in the morning and late in the evening.

The results have been dramatic. Turnover on the main commuter route has doubled

Thousands walk long distances or take unofficial and costly taxis. United Transport Malawi is a joint venture between the government and Stagecoach Holdings.

"The Malawian directors have a good understanding of the business," says Mr Souter. "The joint venture is vital." Government controls on fares are realistic. And like other businesses, with Malawi's structural adjustment programme, UTM has benefited from import liberalisation and better access to foreign exchange for spare parts and additional vehicles.

The results have been dra-

matic. Turnover on the main commuter route has almost doubled in a few months. The company is trying to expand its service throughout the city. A further 26 double-deckers and other ordinary buses are on order for next year. A coach service has been opened to Harare via Lusaka and UTM is considering extending it to Botswana.

Mr Souter regards his African subsidiary as a "hobby" and stresses it is a minor part of the overall business which runs 2,300 buses in the UK, employs 7,500 and has a turnover exceeding £100m a year. But he realises its critical importance to Malawi, although it is likely to be a one-off investment in Africa for the time being.

"Most other countries seem to want to run their transport services as parastatals." In Malawi, UTM plans to introduce an employee share ownership scheme, the first of its kind, and to sell shares into a planned unit trust. "We have to look at new ways of bringing in local people to help develop an enterprise culture," says Mr Souter, a former bus conductor.

The company is training Malawian managers in the UK and is considering taking up a consultancy role in the next few years. "I think we've learnt a lot about African bus networks and other countries could use our expertise."

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UK NEWS

Unions reject plea for truce in ambulance strike

By Fiona Thompson, Labour Staff

AMBULANCE unions last night rejected a plea from management and unions aimed at finding a resolution to the dispute in the 12-week long pay dispute.

Mr Duncan Nichol, NHS chief executive, said he would pay accident and emergency ambulance crews full pay and bonuses, worth up to £420, if they would suspend their action from December 22 to January 1 and handle all 999 calls.

Mr Roger Poole, chief trade union negotiator, dismissed the idea as a gimmick. "What we don't want is a Christmas truce. What we want is an agreement."

Mr Nichol said he was making the offer as a gesture of goodwill. "We all want to see peace in the ambulance dispute, especially over Christmas."

He denied that his offer was an admission that the police and military were unable to provide an adequate service over the holiday and said there was no question in his mind that the service provided would be safe.

The offer only applied to emergency 999 crews, not the country's non-urgent crews. If these staff lifted their ban on non-urgent work they too would be paid, but if not, they would not.

Mr Nichol's offer came a few

hours after talks between management and unions aimed at finding a resolution to the dispute broke down.

The meeting of the Whitley Council ambulance pay negotiating body lasted less than two hours. Mr Poole accused Mr Kenneth Clarke, Health Secretary, of scuppering the talks, saying he had refused to allow his managers to negotiate.

Mr David Bann, chairman of the management side of the council, said the 9 per cent offer over 18 months was a good one. He said he could not give any more money without approval from Mr Clarke but stressed he did not intend to push for more.

He urged the unions to "think again and discuss the offer sensibly with their members outside the charged atmosphere of public meetings."

At the talks, the unions for the first time disclosed the pay figure they would be willing to settle for, thought to be 9 per cent over 12 months.

Mr Poole said 9 per cent over 18 months was totally unacceptable, but over 12 months could form the basis for an agreement. The company with the original claim of 11.14 per cent.

The unions are also insisting on a pay formula, which Mr Clarke said he will not consider under any circumstances.

In Brief Government rejects new road plans for London

The Government has rejected many of the new road proposals which have been hanging over parts of London for the past 18 months.

In their place big improvements to existing roads are likely and Mr Cecil Parkinson, the Transport Secretary, has kept open options to ease traffic congestion in central London with a series of measures like tougher penalties on illegal parking. His plans met with criticism from Labour opposition and Conservative local council groups.

Smithkline cuts jobs
Smithkline Beecham, the Anglo-American pharmaceuticals and consumer-products company, announced a shake-up of its UK drugs operation which will mean the net loss of 344 jobs over the next two years - 12 per cent of its UK pharmaceutical workforce.

Ford helps Jaguar
Jaguar, the luxury car maker, is to start a review of its new-model programme in January to establish how the company's development might be strengthened with the help of Ford's resources.

CBI tax reform call
The Confederation of British Industry, the employers' association, called on the Government to simplify Britain's company tax system with the aim of reducing anomalies and inconsistencies and helping businesses to compete more effectively overseas.

Merrill Lynch move
Merrill Lynch, the largest US stockbroker, scaled back its involvement in UK equity market making, laying off several market makers and cutting back on the number of stocks in which it is prepared to quote a price.

BSB advance
BRITISH Satellite Broadcasting, a consortium whose main investors include Granada, Pearson and Reed International, is on the verge of approving the microchips needed to launch its five-channel satellite television service.

The rotting hulk of the Falklands fiasco

Gary Mead and Richard Donkin reveal a story of South Atlantic mismanagement

Morored up in Stanley Harbour in the Falkland Islands is the rotting hulk of the Mount Kent, a former Hull trawler that was intended to bring prosperity to the islands but instead contributed to a fiasco of mismanagement that has helped pile up losses of between £25m and £30m.

Its sister ship, the Mount Challenger, never even made it to the islands, yet these were boats that the Falkland Islands Development Corporation, established by the Government in 1984, was expecting to be drawing in vast profits from squid fishing.

The story of the boats and their acquisition by Seamount, one of a string of joint venture companies set up between Stanley Fisheries, the corporation's subsidiary, and independent trawler companies, is a classic tale of what can happen to civil servants who run businesses with taxpayers' money.

The trawlers were bought by Seamount, a joint venture company established by Stanley Fisheries, which had 51 per cent of the equity, and Seaboard Oshara, an Aberdeen-based company which runs a

small fleet of ships to service offshore oil and gas rigs, which had a 49 per cent interest.

One fundamental feature of Seaboard outlined in the report into the affairs of Seamount carried out by Mr Stewart Boyd, QC, is that it was not a fishing company, something which two of the Stanley Fisheries directors were aware of but failed to point out when it was described as "the second largest fishing vessel owning company in the United Kingdom" in a paper put before their fellow directors.

This "utter lack of experience in fishing" among Mr Roderick and Mr Kenneth Mackenzie, the two Seaboard directors on Seamount, said Mr Boyd, could explain why they accepted uncritically the forecasts of catches and fishing rates that had been endorsed by Stanley Fisheries.

The report makes clear that the shortcomings in fishing knowledge were more than matched by the lack of financial acumen at Stanley Fisheries.

While two of the civil servant directors of Seamount, Mr Shane Wolsey, an assistant general manager of the corpo-

ration, and Mr Michael Gaiger, the Falklands Attorney General in 1988, escaped some of the most censorious comments in the report, Mr Boyd said both were "entirely without the financial skills necessary to carry out a commercial undertaking of this kind."

His most stinging criticism is reserved for Mr Brian Cummings, who, as chief executive for the islands, was the man responsible for bridging administration and economic development plans.

Mr Cummings' failure, as executive chairman, to carry out the decisions of the board of Stanley Fisheries, said Mr Boyd, was the "single most important factor in the Seamount disaster," said Mr Boyd.

The series of events which spelled out the failure of Seamount started with disagreements among some of Stanley Fisheries directors over real or potential conflicts of interests.

Also, the proposals for Seamount, said the report, showed that the company had a low proportion of equity capital to loan capital, leaving it vulnerable to any failure to generate cash flow from the sale of fish in the early months of the

operation.

Mr Wolsey "knew next to nothing about the proposals" when he came into the company to take over from Mr Armstrong in October. At a time when Mr Wolsey needed more information Mr Cummings decided to go away and sent a fax to say he was "disappearing from the scene for a few days".

Part of those few days, said Mr Boyd, was spent by Mr Cummings in Sotogrande in Spain, staying with his wife in a hotel owned by J. Marr and Son, another UK fishing company with a joint venture in the Falklands. Mr Boyd described the visit as a "serious error of judgment" which led Mr Cummings to be withdrawn from joint venture negotiations.

The Seamount affair brought down the whole of Stanley Fisheries which had negotiated some 14 fishing joint ventures in 1987 with British, Spanish, New Zealand, Taiwanese and Falkland companies.

Criticising the joint venture companies the report said: "There were no accounting records or financial management systems for any of these companies: the financial trans-

Classic sale gives Government £1.54m on a plate

By John Griffiths and Louise Kehoe

HILL Arnold thinks that those who gathered in Christie's London salerooms yesterday to pay a collective £1.54m for 74 so-called "cherished" car registrations "must be crazy".

But then for £36 Bill, like all Californians - and residents of many other US states - can have any name or number plate he can dream up, provided only that it's not obscene and no one else already has it.

At Christie's, the willingness of an anonymous someone to pay £160,000 for the right to display the number 1A on his car in the UK left junior transport minister Robert Atkins lost for words.

The minister, hissed in pantomime style for opening the show by urging everyone to bid high for the good of taxpayers, clearly did not expect the ensuing slavish obedience.

His Department of Transport, which was disposing of some of the unusual plates held unissued in a registration



1A: An anonymous buyer paid £160,000 for the registration

system first started in 1903, had been told that with a bit of huck and a following wind '1A' might make £100,000 and beat the record for a private sale, of £28,000 for '1 VIP'.

At a slightly more modest level, Dr Sheila Bell wrote a cheque for £43,000, including taxes, for JUL 1E as a Christmas present for her daughter.

The start of the sale was held up while hundreds of would-be buyers queued for catalogues to get in.

There was, however, no sign of Mr Cecil Parkinson, the Transport Secretary, who has ordered the auction - the first of a series - had taken place.

The vast majority of people outside Britain are likely to be only bemused by - or perhaps derisive of - yesterday's antics. But the several dozen companies operating in the registrations "private sector", who for years have made their living from buying and selling "cherished" registrations already in circulation, claim the Government is unfairly stacking the plates against them.

It intends to hold a series of such auctions for an as-yet unknown number of unissued "desirable" numbers - thus bringing literal meaning to supply-side economics for the registrations "sector", and

maybe flooding the market.

Just to rub it in, the Government will not be paying any auction fees. Buyers have to pay the 10 per cent commission - plus 15 per cent VAT.

For instance, Parkinson has another nice little earner up his sleeve - "Select Registrations". Under this scheme, from next June, people will be able to buy the registration number of their choice.

The plate will have to start with the year's prefix letter (H for 1990). It must be followed by two numbers and finally three letters, thus creating games like H1 BOB, etc.

While refusing as yet to disclose prices, the Department warns that "marks featuring single digits numbers will cost more than those featuring 10 to 20". On top of the purchase price will be an £20 "assignment charge".

His wife points out, however, Mr Arnold "is too tight to pay even £36".

George appointed deputy at the Bank of England

By David Lascelles and Simon Holberton

MR EDDIE GEORGE was yesterday appointed deputy governor of the Bank of England in succession to Sir George Blunden.

The five-year appointment, which had been widely expected, was made at the instigation of the Prime Minister with the Queen's approval and takes effect from next March 1.

Mr George, 51, has been executive director with responsibility for home finance since 1982, a position which made him one of the best known and

most influential people at the Bank.

A Cambridge economics graduate, he joined the Bank in 1962. His career has included spells at the Bank for International Settlements in Basle and the International Monetary Fund in Washington.

Mr George is highly rated in the City for his mastery of London's financial markets. He is seen as being instrumental in pushing through many of the reforms associated with Big Bang in October 1986.



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UK NEWS

Aviation group criticises rise in airline mergers

By Paul Betts, Aerospace Correspondent

MERGERS between leading airlines and capacity shortages at key European airports threaten to undermine the benefits of airline liberalisation for consumers, the Air Transport Users Committee (ATC) warns in its annual report released yesterday.

The ATC's concern over airline mergers coincides with a spate of significant co-operation deals between international airlines seeking to strengthen their competitive position in an increasingly deregulated world airline market.

It also follows the decisions this week by British Airways and KLM Royal Dutch Airlines to buy 20 per cent each in Sabena, the Belgian flag carrier.

Several smaller airlines have expressed concern over the Sabena deal, and British Midland, the UK regional carrier, has said it will file a complaint with the European Commission's competition authorities.

Mr John Cox, the ATC chairman, said yesterday that if capacity problems in the air and on the ground cannot be resolved, consumers are unlikely to reap any benefit from the increased competition that the latest EC airline deregulation proposals are intended to bring.

He added that this concern was a consequence of the current trend of airline mergers and co-operation agreements.

"The danger is that this will squeeze out those new and innovative companies that offer new products at lower prices and give the user a genuine choice," he warned.

The ATC report also says that the British government's policy for a multi-airline competitive industry may fall if the links between the UK's regional airports and Heathrow and Gatwick in the London area are cut back because of the shortage of runway space in south-east England.

The ATC said this was a risk if the smaller airlines used on regional services to make way for more profitable long distance services operated by wide-bodied jets.

Swissair, Page 21

Unit trust managers claim tax laws block exports to Europe

By Eric Short

UK UNIT trust management groups want to export their contracts to Europe, but the present UK tax laws are proving an impenetrable barrier.

This is the central feature in the pre-Budget submission by the Unit Trust Association to the Chancellor, Mr John Major, calling for tax changes in the present regime for unit trusts.

A survey by the Association of its members showed that many were actively interested in marketing their investment products in Europe.

But because of the present UK tax laws, all interested managers were planning to or had already made arrangements to base their European operations outside the UK, mainly in Luxembourg or some other centre within the EC such as Dublin.

The submission highlights adverse features in the UK tax regime:

● Income from UK trusts is paid net of tax with then have to be reclaimed by overseas investors from the UK Inspector of Foreign Dividends - a cumbersome and time consuming process. In contrast, Luxembourg-based funds, for example, make distributions gross, leaving it to the investor to account for tax.

● UK unit trusts investing in overseas equities, pay a lower after tax income compared with local funds holding the same investments because income filtered through a UK unit trust is reduced by irrecoverable Advance Corporation Tax and by local tax barriers in certain countries.

● UK unit trusts face the

threat of having capital gains classified as taxable trading income in certain circumstances - a tax treatment unique within the EC.

The UTA warns the Government that the UK unit trust market is already losing market share in the European Community, particularly to Luxembourg, result in loss of jobs and revenue as UK management groups establish Luxembourg operations.

In the forthcoming Budget, it is seeking a new fiscally transparent tax framework, designed primarily to compete with Luxembourg, particularly on paying income gross.

The second stage would involve renegotiating tax treaties, while lobbying other EC Governments to cease favourable tax treatment for local collective investment vehicles.

Young says disclosure of BAe aid 'inevitable'

By Charles Leadbeater, Industrial Editor

THE European Commission was bound to pick up the Government's secret financial inducements to British Aerospace to persuade it to buy the Rover Group, Lord Young of Grafham, the Trade and Industry Secretary at the time of last year's privatisation, said yesterday.

Lord Young, in his fullest comments on the sale since the inducements worth £33m were disclosed two weeks ago, said all parties to the negotiations knew the payments would be picked up because it was inevitable the National Audit Office would investigate the sale.

This is the third official explanation of the Government's intentions at the time of the sale which was completed in August last year. The extra concessions included allowing BAe to defer payment of the £150m sale price until

next year. Immediately after the extra concessions were disclosed Mr Nicholas Ridley, the Trade and Industry Secretary, told the House of Commons that the payments were compatible with the EC's decision to cut the state aid given to Rover to reduce its debts.

Lord Young, speaking on BBC radio, said he doubted whether the Commission would ask for much of the state aid to be repaid as it was insignificant compared with aid offered to foreign companies such as Renault in France.

He said he could probably have got a better price from Ford, the US motor company, which expressed an interest in buying the Rover Group. But a sale to another car group would probably have led to job losses with the closure of Rover plants and suppliers.



Al Fayeds: denies allegations

Al Fayeds win right to challenge Lonrho case

By Raymond Hughes, Law Courts Correspondent

THE claim by Lonrho, the international trading group, that it is entitled to damages from the Fayeds brothers and Kleinwort Benson, the merchant bank, in connection with the House of Fraser takeover has been put back into the balance.

Three Law Lords, Britain's most senior judges, yesterday gave the Fayeds and the bank leave to appeal against the Court of Appeal's ruling in March that Lonrho's allegation of fraudulent misrepresentation by the Fayeds must be investigated at a trial.

They also, however, gave Lonrho leave to appeal against the striking out of its allegation of conspiracy against the Fayeds, Kleinwort Benson and Mr John Macarthur, a former Kleinwort director.

Last year the High Court struck the action on the ground that Lonrho had no arguable case. Lonrho alleges that the Trade and Industry Secretary's decision in 1986 not to refer the Fayeds' bid for House of Fraser retail group, which includes Harrods, to the Monopolies and Mergers Commission, which deprived Lonrho of the chance to make a counter-bid, was procured by fraud on the part of the Fayeds, House of Fraser Holdings, Kleinwort Benson and Mr Macarthur.

The Fayeds deny all allegations of fraud concerning misrepresentations of their commercial standing and worth.

Boys benefit when girls join their schools

David Thomas presents the second in a three-part series on fee-paying education

IN AN ERA of educational uncertainty, private schools have gained from their aura of stability and respect for traditional values.

Yet, in their quiet way, independent schools have also been undergoing dramatic changes.

Perhaps the most obvious is the move towards co-education among boys schools. A quarter of the 230 schools in the Headmasters' Conference, representing the leading boys' public schools, are now fully co-educational, while a further 99 take girls in the sixth form - the British equivalent of the US twelfth grade.

The roll call of schools which have gone co-educational in some form is long and impressive - King's School, Canterbury, Clifton, Marlborough, Oundle... the list is growing by the month, with Repton one of the latest to announce that it is joining the trend.

The motives for the switch are mixed. Idealism has played its part: some heads and governing bodies have reflected the view, increasingly articulated by parents, that co-education is better for the pupils, especially socially. But most are also responding to market

pressure. That pressure has been felt in several ways. Schools have been squeezed by the decline in the number of children and by the growing unpopularity of boarding.

Then there is the sheer convenience of co-education for parents with both boys and girls. "Not only were we not getting the girls, but we weren't getting their brothers either, because parents were looking for a school to which they could send all their children," explains Mr Stuart Andrews, headmaster of Clifton College.

Clifton, unusually among the top tier of public schools, fee-paying schools educating children from 13 to 18, introduced girls at all levels, without an intervening stage of girls only in the sixth form. Clifton started the process in 1987 and one third of its pupils will be girls by 1993.

Mr Andrews echoes a many heads in describing the impact of going co-educational.

Intellectually, the girls have introduced a healthy dose of competition for the boys. Socially, they have softened the harsher edges of an all-

boys school. Yet he does not underestimate the complexity of the process. "We have to take a school that is organised along fairly traditional lines and turn it co-educational without destroying its best traditions."

Clifton is also trying to ensure that the benefits of co-education are not all seen from the boys' perspective.

Careers advice has already been adapted. "We present engineering as just as suitable for girls as for boys."

Yet Mr Andrews believes Clifton was right to avoid the option of girls only in the sixth form. "By doing that, you're immediately saying that girls are going to be treated differently from boys."

Westminster School, tucked away in a London courtyard behind Westminster Abbey disagrees. It believes the 40 girls entering its sixth form each year benefit from the facilities it can offer as a leading boys' public school.

This is most obviously the case in science. Mr Peter Hughes, who quit the headship of St Peter's, York, to become Westminster's head of science, says that headmistresses of

even well-known girls' schools have admitted that they cannot compete with the science facilities at the top boys' public schools.

Mr Hughes points to more general benefits of mixing boys and girls in the sixth form. "The boys tend to be a little more active and intellectually stimulating, while the girls tend to be very conscientious and thorough. They complement each other very well."

His view - common in boys' schools that take girls into the sixth form - does not please Mrs Averil Burgess, who as president of the Girls' Schools Association has been leading a drive by the girls' private schools to assert the benefits of single sex education.

"That sort of comment can only be made by someone who has never taught girls on their own."

I have girls here who are creative, bright and idle. I also have girls who are hard-working and quiet," says Mrs Burgess, the headmistress of South Hampstead High School.

The girls' school case is this. Subjects are not presented in stereotyped ways in single-sex

schools, so girls are not put off doing the sciences.

Girls have role models of leadership in their teachers and, as senior pupils, are given the chance to exercise authority themselves. In mixed sixth form classes, by contrast, girls contribute less than the boys, often without anyone even noticing.

Mr James Pitt began work this September at the Mount School, York, an all-girl Quaker school, with the brief of building up a design and technology department.

In his teacher practice in a North Yorkshire comprehensive, he had studied the use of pieces of equipment by the boys and girls. When he told the boys they monopolised the use of tools like fretsaws, they reacted with outraged disbelief.

Mount School sends many girls to university to read sciences, though it admits that very few plump for engineering.

At Clifton, Mr Andrews also regards engineering as the acid test. "If we don't produce female engineers from Clifton, we will have failed."

Next: Government reforms and the private sector

Airport remains closed as workers reject settlement

By Ian Hamilton Fazey, Northern Correspondent

MANCHESTER Airport baggage handlers yesterday rejected a settlement of their two-week-old dispute negotiated late on Wednesday night and demanded more money to agree new shift patterns.

The airport remained closed for the fourth day as firemen in the same union as the handlers, Transport and General Workers, refused to cross picket lines, denying the airport minimum safety cover.

It is likely that the strike will continue over the weekend as the 550 strikers decided not to meet until Monday.

The dispute is over new flexible shift patterns that will give cover when required instead of on overtime. The rosters have been agreed

by both sides and management also offered a first-hour payment of £12.50 for an early start at 6am, which each man would have to work three times a year.

At the end other end of the day shifts, baggage handlers required to work until midnight would be allowed home early if they were not needed.

Union leaders, however, are demanding a double-time overtime payment for the hour after 5am, raising the price to about £20.

They say this would give the handlers parity with the airport's 250 security guards - also TGWU members - who also work flexible shifts.



A moment of reflection.

FINANCIAL TIMES SURVEY

After 10 years of Thatcherism, the Government enjoys little popularity in Scotland. Prosperity has spread north, but demands for a separate parliament grow. The devolution issue could still lead to a constitutional crisis, says James Buxton, Scottish Correspondent

A political time bomb

WITH A world stage dominated by tumultuous events in central Europe, it is difficult to recall that a calm, steadily prospering part of the United Kingdom holds the potential to wreak great changes in British politics over the next few years.

Scotland is that place. Its politics have diverged from those of England. The Conservatives hold only 10 of the 72 Scottish parliamentary seats and stand at only about 20 per cent in the opinion polls against Labour's 50 per cent.

If the Government's policies are fairly unpopular in England and Wales, they are for the most part repudiated in Scotland. Mrs Margaret Thatcher, the Prime Minister, is nothing short of a hated figure north of the border.

None of this is new and one year after the Govan by-election, which briefly propelled into prominence the Scottish National Party and its policy of seeking independence for Scotland in the European Community, the political scene in Scotland is quiet.

But there is deepening realisation that the next general election is likely to be a watershed for Scotland. If the Conservatives win in the UK but did as badly or even worse in Scotland as they did in 1987, it is difficult to imagine that the Scots would tolerate a continuation of rule by a minority party - particularly one that



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 MAP 4

□ Photograph of Aberdeen by Alan Harper

ticians, trade unionists and others which, after its impressive first meeting in March, has been devising a blueprint for a Scottish assembly that would have considerable power over domestic affairs and possibly taxation in Scotland.

Only Labour and the Liberal Democrats are participating, as both the Conservatives and the SNP have boycotted it, and it now rarely makes the headlines. But it is expected in the new year and could break new ground by adopting a form of proportional representation as its electoral system.

SCOTLAND

diplomatic observer of the Scottish scene recently pointed out, there was almost no-one on the streets outside the Assembly Hall in Edinburgh last March when the Scottish constitutional convention inside solemnly affirmed "the sovereign rights of the Scottish people to determine the form of government best suited to their needs."

The only recent comprehensive test of Scottish opinion was in June when the European elections coincided with a by-election at Glasgow Central. The SNP failed to beat Labour in the by-election and won no new European seats in the rest of Scotland. The Tories lost their last two European seats in Scotland to Labour. Otherwise, relentless opinion polling on almost every conceivable subject shapes political debate.

Nor is the country in economic depression. On the contrary, unemployment has fallen below 9 per cent, the cities are flourishing, the oil supply industry is expanding again and some economists believe that Scotland will outperform the rest of Britain in economic growth over the next two years.

The prosperity of the south of England is continuing to spread its tentacles north: it can be seen in higher living standards, an upgrading of the value of both urban and rural property and in the steady flow of people escaping from the

KEY FACTS

AREA	77,167 sq miles (32% of UK total)
POPULATION	5.1m (9% of UK total)
Gross Domestic Product	£29.3bn (per capita £5,725)
Sector (%)	Agriculture, forestry & fishing 2.5, energy & water supply 5.6, manufacturing 23.3, construction 7.8, education & health 10.9, transport & communication 7.6
Average earnings (male)	£229 (UK average £245)
Average earnings (female)	£154.50 (UK av. £163.80)
UNEMPLOYMENT	1988: 293,600 (11.8%); 207,200 (males); 86,400 (females)
1989 (first three quarters)	242,000 (9.8%); 174,000; 67,600
HOUSING	Stock of new dwellings as percentage of UK total 9.1%
New dwellings completed as percentage of UK total	private 7.7%, public 11.1%
% change in dwellings completed 1981-87	private 25 (UK average 50); public -57 (UK average -61)
House price average (1987)	£29,600 (all UK £40,400)
Pupil/teacher ratio (secondary schools)	13.0 (all UK 21.9)
Pupil/teacher ratio (primary schools)	20.3 (all UK 21.9)

period. Very few believed that Mrs Thatcher had Scotland's best interests at heart or had done much for it despite her obvious interest and frequent visits to Scotland.

In the early to mid-1980s Scots resented Mrs Thatcher as, along with other outlying parts of Britain, they bore the brunt of recession. Then her insistence on imposing radical new policies on Scotland, regardless of the 1987 election rebuff, aggravated their dislike. These policies, such as for

doing business.

More negatively, there have been outbursts of anti-English sentiment, perhaps reflecting anxiety at what some see as the progressive anglicisation of both Scottish institutions and of land ownership.

An assertion of Scotland's difference, combined with the corrosion of the foundations of the union by the last two and half years of "minority" Conservative rule, may lie behind the revival of notions of independence and of a separate Scottish parliament, with the latter currently favoured in an opinion poll by 44 per cent against 27 per cent for independence in the EC and 9 per cent for independence outside Europe. The advocate of independence, the SNP, has seen its standing in the polls fall back to about 20 per cent after reaching more than 30 per cent in the aftermath of Govan.

Despite the fact that if Labour came to power many of Scotland's current grievances would automatically disappear, Labour politicians are deeply committed to a separate parliament, seeing it as an assertion of national identity and an insurance against any return to power of another unsympathetic government in London.

With growing enthusiasm Labour has backed the Scottish Constitutional Convention, an independently convened gathering of national and local poli-

tics, trade unionists and others which, after its impressive first meeting in March, has been devising a blueprint for a Scottish assembly that would have considerable power over domestic affairs and possibly taxation in Scotland.

Only Labour and the Liberal Democrats are participating, as both the Conservatives and the SNP have boycotted it, and it now rarely makes the headlines. But it is expected in the new year and could break new ground by adopting a form of proportional representation as its electoral system.

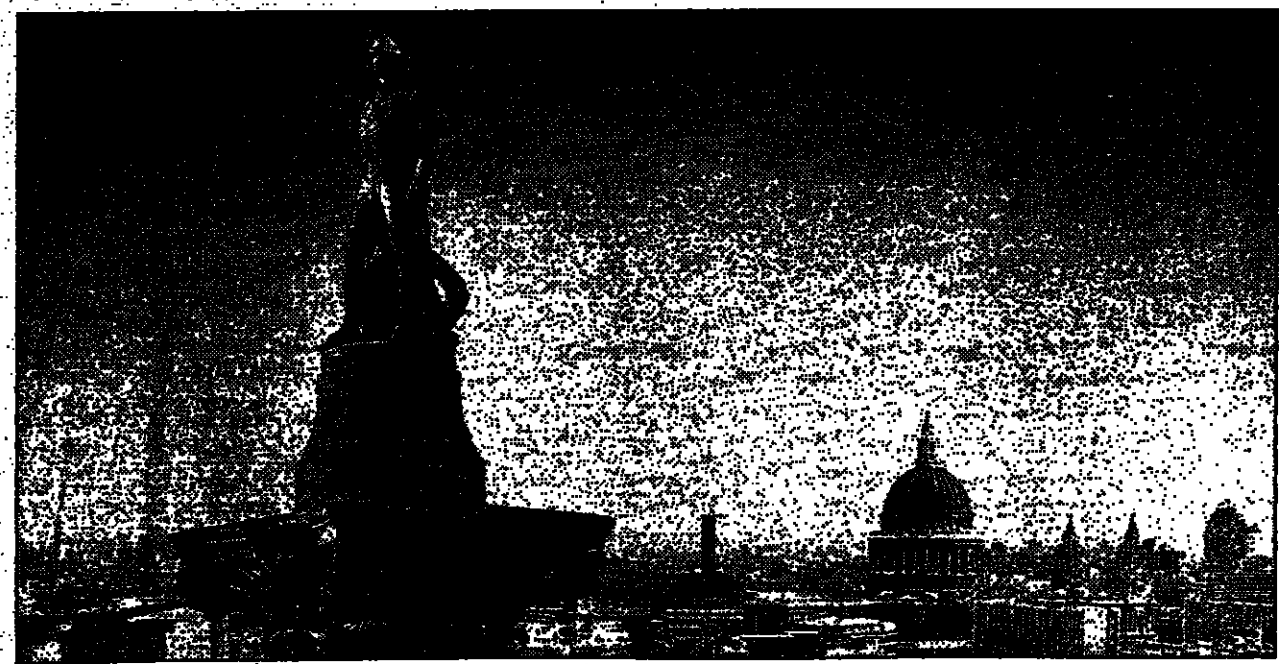
The Conservative Party rejects devolution, backed by the business and financial community who fear it will mean higher taxes. The Conservative case against it was succinctly expressed recently by Mr George Younger, the former Defence Secretary, who said in an interview: "What's wrong with it is that it wouldn't work. It would be a recipe for conflict between Scotland and Westminster. And it would mean that we would quite quickly become irrelevant. Everyone would simply say: 'Thank God, the Scots have gone! Fine! Here's your share, get on with it and shut up!'"

The Conservatives are now addressing with more determination the question of improving their organisation and campaigning ability. In the summer Mrs Thatcher made the controversial decision to appoint Mr Michael Forsyth, the strongly Thatcherite Scottish Office minister, as chairman of the party.

Mr Forsyth is a fine organiser who gets things done, but his appointment dismayed those Conservatives who believe the party needs a period of consolidation and reduced stridency in the run-up to the next general election. Mr Malcolm Rifkind, the Scottish Secretary, expressed those very thoughts not long before Mr Forsyth's appointment.

Already, Mr Forsyth has ruffled many feathers. But that may be essential in trying to revive a moribund organisation and staff off an impending constitutional crisis.

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When, on the evening of May 15th 1983, a caller rang the West Midlands Police to say he'd seen an abandoned safe on a grass verge at Halesowen, the force moved quickly.

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Even after the efforts of a traffic division equipped with Landrover and towing gear the evidence firmly refused to budge.

"That," said an officer, "was when we realised it was a Midlands Electricity junction box concreted into the ground."

BY CONTRAST

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SCOTLAND 2

GLASGOW

Inner-city revival

GLASGOW IS one of Britain's most successful and most unlikely post-industrial cities.

Since the final collapse of its old industries of shipbuilding and heavy engineering in the early 1980s, it has been given new life, so the conventional wisdom has it, with a transition to service industries.

Glasgow's heyday was in the 19th century when it was known as "the second city of the Empire" and the industrial workshop of the world. But the city has been in decline since the 1920s, though two wars and the demands made on its industries postponed the collapse.

As in Liverpool, Sheffield and Newcastle, the traditional industrial base - metal manufacturing, shipbuilding, heavy engineering, and locomotive building - either crumbled in the early 1980s, or contracted severely. The city's image of poverty, crime and deprivation was among Britain's worst.

There is still manufacturing industry in Glasgow. The Foden Group specialises in tunnelling and wind power technology and refrigeration compression. The Weir Group produces pumps and valves. Barr and Stroud manufactures thermal imaging and electronic devices. Hoover focuses all its European vacuum cleaner production in Glasgow. Two shipyards employ 7,000 between them: Yarrow specialises in warships and Kvaerner Govan in high-tech liquefied petroleum gas carriers.

There is also a food processing industry - companies include United Biscuits, Guinness and Whitbread - which employs 15,000. The 150 companies in the clothing industry employ 6,000 people.

Outside the city there are still several engineering companies, including Rolls-Royce, John Brown and Babcock Power. There has also been an influx of pharmaceutical, biochemical and high-tech computer companies into what has become known as Silicon Glen.

But in Glasgow proper, there have been few new major investments in manufacturing in the past decade. The number of jobs in the sector declined by nearly 35 per cent in the decade 1978-88. Manufacturing currently employs some 70,000 people in 1,400 companies - approximately 20 per

cent of all employment in the city. Unemployment in the early 1980s averaged 26 per cent, although it was even higher in parts of the city.

Offsetting these job losses has been the rise of the service sector. Around 270,000 people out of a population of 750,000 now work in the service industries. The sector accounts for some 80 per cent of all jobs in the city.

Always a centre of administration, media and communications, Glasgow has also become a second-tier financial centre. It has also attracted engineering and technological consultancies, and leading-edge research and development concerns. And it has developed a tourist industry based on arts and leisure, rather than sight-seeing. In 1982 there were 700,000 staying visitors; last year there were over 2m.

Retailing has been a growth industry. The Princes Square shopping development was completed in 1987 at a cost of £20m. Earlier this year the St Enoch's shopping, ice rink and car park centre opened its doors for business. Costing £25m to build, it is said to be the largest glass-covered complex in Western Europe.

How has this inner city renaissance come about? First, there has been a remarkable

There is another side to Glasgow which has yet to see the sun

degree of co-operation between the Labour-dominated city council and the private sector. Mr Pat Lally, Glasgow's Labour leader, serves on a committee with Mr Ewan Marwick of the Glasgow CBI, talking of market forces and airport policy.

The council was hung for a period in the mid-1970s, following a surge in support for the Scottish National Party. The old cloth-cap socialists who had dominated for 60 years were unseated and, when that SNP tide ebbed, a new kind of Labour Party councillor was elected. University-educated and entrepreneurially-minded, these councillors were in tune with private enterprise in a way that their counterparts in the 1930s were not.

Several joint enterprises, in which the city was aided by the Scottish Development Agency, were begun. The regeneration of Glasgow got under way with the Glasgow Eastern Area Renewal project. This was aimed at reversing the decline in the east of the city which had some of the worst slums in Europe: over a decade the SDA and the city authorities spent more than £500m. The results can be seen in the restored tenement buildings and the new private sector housing developments like Bridgeton.

A comparatively autonomous and streamlined decision-making process has been behind the "Glasgow Miles Better" campaign, begun in 1982, and one of the most successful image-changing drives ever undertaken by a city.

By the time the garden festival took place last year, attracting 4.3m visitors, Glasgow was no longer seen as a run-down northern industrial city where it was unsafe to venture abroad at night. It had become, instead, a place of culture where the arts flourished.

Following intense competition, Glasgow next year becomes the European "cultural capital." Its year-long festival will cost around £50m and it hopes to mount 2,000 special events during the year, involving 450 organisations, and thus have something happening every day of the year.

Can this really be Glasgow? ask the advertisements. The swish Clydeside restaurants, the bustling centre with its new office blocks and smart shopping precincts, testify to a regeneration, even if a motorway still goes through the city.

The renaissance, however, is confined to the centre and the smarter suburbs. There is another side to Glasgow which has yet to see the sun.

In the 1980s and 1990s areas of grim and unhealthy tenements, remnants of Victorian and Edwardian days, were demolished and the inhabitants moved out to tower blocks in the suburbs. But these were built without supporting community facilities and the estates of Easterhouse, Castlemilk, Drumchapel and Pollok have become, in turn, some of the worst slums in Europe.

Unemployment in the estates is 40 per cent in places. The New Statesman and Society magazine reported a year ago that more than a quarter of the local population lives at or below the poverty line. This includes 42 per cent of its elderly people, 67 per cent of the registered unemployed and 67 per cent of single parents.

The situation has not improved in the past 12 months. To the public relations types promoting Glasgow, these estates are "peripheral" because they are some way from the city centre. But until the new-found prosperity of Glasgow's centre spreads out to its limbs, it is wrong to describe the renaissance as a complete success story.

Stewart Dalby



Glasgow Stock Exchange

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Stewart Dalby

THE ECONOMY

New surge of confidence

HOW ONE assesses the Scottish economy is almost a matter of mood. On a good day one sees signs of considerable economic activity and prosperity; on a bad day one is more conscious of unsettling medium-term trends.

By most measurements the Scottish economy is currently doing well. The new confidence of Glasgow and Edinburgh is shown not just in the heavy traffic on their streets but in the large office developments being built or planned for their centres and periphery. Aberdeen has decisively put the 1988-89 oil industry recession behind it. The Highland capital, Inverness, is the fastest-growing city in Scotland in terms of population.

Confidence in Scotland's image as a poor country, a survey of household disposable income per head in Britain put two areas - Grampian in the north-east, and Lothian and Borders in the south-east - in the top bracket on a year with the Scottish economy growing faster than at any time since 1973, though expansion was slower than in the UK as a whole.

This year unemployment has been dropping rapidly, to 8.6 per cent on a seasonally adjusted basis in October, though this compares with a UK average of 5.5 per cent. In Aberdeen unemployment is only 3.7 per cent, while Edinburgh has 7 per cent, Inverness 7.4 and Glasgow 12.1 per cent.

The economy has continued to expand strongly this year but business's optimism has been tempered by a marked drop in confidence about the future as interest rates have soared. However, there are few signs of this yet affecting employment or output (electricity consumption by industrial users is still running strongly) and some economists believe that although there will be a downturn next year, Scotland could perform better than the rest of the UK.

The current strength of the oil supply industry boosts general confidence, the decline of sterling should particularly benefit an export-oriented economy and Scottish consumer spending is less affected by high mortgage rates since fewer Scots own their own

homes or have big mortgages. But just as the British economy is weaker than other parts of Europe, so that of Scotland is weaker than some other parts of Britain. Recently an economic summit was held in Glasgow to debate a comprehensive, if somewhat turgid, report prepared by academics for the Standing Commission on the Scottish Economy - a grouping of trade unions and local authorities set up in 1985.

The Government and most business leaders were prominent by their absence, but though many of the report's conclusions were disdained, others probably struck a chord. The most obvious was continuing evidence of the North-South divide: for example, between 1983 and 1988 the number of employees in employment fell by 0.1 per cent in Scotland while it rose by 8 per cent in the UK as a whole, with a 10 per cent rise in the south-east and 24 per cent in East Anglia. Scotland performed worse than any other part of the UK, except for Northern Ireland.

The report also highlighted emigration from Scotland, which outpaces natural population growth. In 1988 emigration was 24,700, some 10,000 more than in 1987. The current emigrants are not, for the most part, leaving an economic wasteland: rather the opportunities in southern Britain are more plentiful and more lucrative. The emigrants are young and contain a disproportionate share of graduates.

This drain of some of the most economically active Scots has been going on for more than a century. It may be among the causes of discouraging statistics on emigration in Scotland: between 1890 and 1987 the share of Scottish weekly household income from self-employment fell from 7 to 5.5 per cent. Net VAT registrations from 1980-87 grew by 11.4 per cent against almost 14 per

cent for the UK as a whole. Since 1980, only 2.9 per cent of USM flotations have involved Scottish companies.

Scottish business is eroded by the drain of thousands of indigenous companies. Centred on many large companies has left Scotland in the past few years, though Scottish & Newcastle Breweries was rebranded by the Monopolies and Mergers Commission from takeover by Elders IXL this year.

Not all these takeovers have had dire effects: it could be argued that Guinness is a better steward of the whisky industry than Distillers. But week by week, small to medium-sized Scottish businesses sell out to southern or foreign-based companies, gradually taking away jobs for the service sector and the possibility of building large Scottish-based concerns.

An increasing number of Scots are coming to believe that an industrial policy which favours inward investment by foreign companies creates an employment structure in which enterprises are unlikely to flourish, by creating a disproportionate number of working-class jobs and not enough opportunities for managers and professionals in branch manufacturing plants. That Scotland has recently been winning a smaller share of inward investment projects in Britain could be blessing in disguise.

The Government has rejected traditional regional assistance as the answer to these problems; putting its faith instead in the accelerating drift of people and companies from the crowded south-east of England. But so far only small numbers of them have reached Scotland and the Standing Commission report concludes that it would take more than market forces alone to drive them there.

The advent of the Channel Tunnel, further stimulating the south of England, combined with Scotland's relatively poor transport links with the south; is also working in the wrong direction.

James Burdon

The country's travel links need to be improved

The outside world comes closer

AS THE Channel Tunnel opening in 1993 draws closer, Scotland is increasingly concerned with its relative isolation on the periphery of Europe and the gaps in its air and land communications which exacerbate this.

The major preoccupation is with the Channel Tunnel because the deadline for submissions on ending Prestwick Airport's monopoly on transatlantic flights from Scotland closed last month. But the Confederation of British Industry in Scotland and the Scottish Trades Union Congress have recently drawn up reports on the road network and what the Channel Tunnel will mean in terms of rail links.

The problem with Prestwick has been that it is in 35 miles south-west of Glasgow, and has poor road and rail access. It has been the need for transatlantic flights. Yet there have been arguments in favour of keeping Prestwick open, not least the job losses that could be involved if it closed. Some 4,500 people are employed there.

The Scottish CBI as well as other business groups and the civic authorities in Glasgow and Edinburgh have advocated an "open skies policy". They feel that Glasgow with 3m passengers at the moment would benefit enormously from the right to take in transatlantic flights, as would Edinburgh. These two airports would be able to build up further businesses to Europe if they became the first stop for travellers from the US and Canada.

Mr Cecil Parkinson, Transport Secretary, is expected to make a decision on Prestwick early in the New Year. The prominence which the Prestwick debate has been given has spilled over into other areas of communication. Last month the CBI set out its views on Scotland's roads. This was, in part, a response to the Scottish Office Roads Directorate's consultation document "Routes South of Edinburgh".

The CBI says that the M5 between Edinburgh and Glasgow should be completed as a matter of urgency. At present, there are gaps at each end. The congestion at the Edinburgh end is particularly acute. The CBI paper advocates attention to the Newbridge roundabout outside Edinburgh, and the completion of the city bypass to divert through traffic from the city centre.

At this point the CBI starts to disagree with the Government. While it welcomes the upgrade of the A74 down to Carlisle to full motorway status to link the M74 with the M6, it rejects the notion that the private sector should build

one of the first toll roads in Britain, between the M5 and the M74. As a major strategic link road, that should be built by the Government, it says. Private funds should be used for other projects like estuarial roads in the west of Scotland.

Mr James Young, assistant director of the CBI, takes issue with the Government's contention that the M74 should be the main route south. He says that the "only serious contender for major route status south of Edinburgh is the A1".

This means that while Britain is stuck with packing up a 19th century rail network, France, Spain and Belgium have TGV high speed trains capable of averaging 190 mph. All British Rail has promised so far is electrification of the east coast line so that speeds of 140 mph (in parts) could be reached and the London to Edinburgh journey time could be cut before the tunnel opens.

However, any faster time will not happen on day one of the opening of the Channel Tunnel. All that is in prospect then is one daytime service from Edinburgh (with a possible link to Glasgow) to Paris and Brussels and one or two overnight services. Mr Harrison reckons it will take at least eight hours to get from Edinburgh to the tunnel entrance until the late 1990s.

This may not matter so much for business passengers, since Scotland has already developed a "sleeper culture", although it could affect the tourist trade. And for freight the implications for Scotland could be more serious.

Mr Harrison points out the longer the journey time between two destinations, the greater the relative advantage that rail freight has over other forms of transport. This could be important for Scotland, providing the pricing is right.

Thus the expected rail freight journey time through the tunnel from Glasgow to France is 32 hours, compared with 74 hours by road via Dover, 58 hours via Hull and 80 hours via current rail services.

Though Scottish exporters

could benefit a closer link to freight terminals is needed, says Mr Harrison. At present, there are no plans for a dedicated freight terminal at Glasgow or Edinburgh, but there are plans for such terminals at Leeds, Doncaster and Manchester. That could result in Scottish exporters trucking down parts or components to major rail heads and losing some value added in the process.

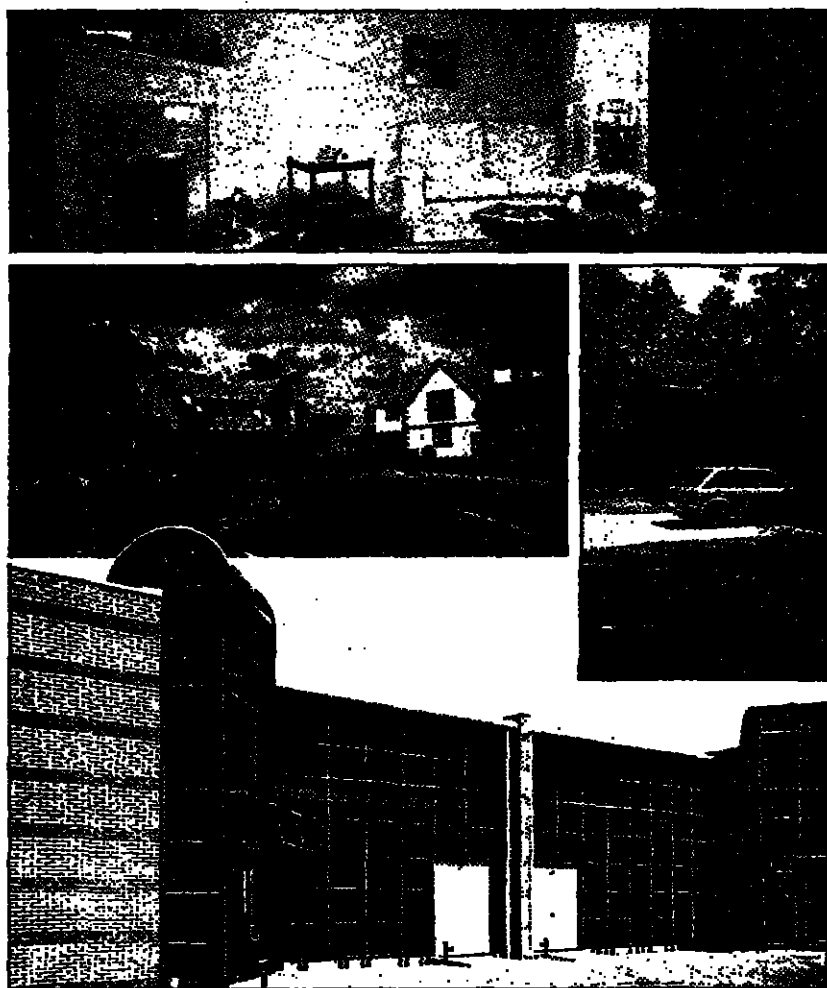
Another problem is that the continental rail system with its standard gauge has different loading gauges to Britain. This means that in continental Europe, freight wagons are higher and wider than they are in Britain. British Rail's response to this has been to encourage the use of new wagons with a lower base and smaller wheels. This could result in greater imports in Scotland because of higher container costs from the Continent.

Mr Harrison feels that British Rail should hire the buffer and build a Berns gauge spine track from the tunnel mouth up to Scotland. Transport 2000, a private lobby group, says that can be done for £210m. He counters that it would cost 10 times as much. "They will have to do it one day," he says.

Mr Harrison says Scotland could do well out of the Channel Tunnel if the investment is made. One way or another, the country's road, rail and air links could repay more study.

Stewart Dalby

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Stewart Dalby considers the impact of environmental issues

Conifer deal saves peatland

ENVIRONMENT questions in Scotland may be no more contentious than elsewhere in Britain, but the scale is different, the issues are more sharply focused and the battle lines are more clearly drawn.

The Highlands and Islands' population of 350,000 is the size of an average British town. But it is rarely a question in Scotland of a small 25 acre wood, being of scientific interest, more like tens of thousands of acres of peatland in Caithness and Sutherland being ecologically worth conserving because of the unusual habitat and climatic conditions.

Scotland has almost two-thirds of the coastline of Great Britain (12,000km out of 19,000km). It is renowned for its diversity, rocky cliffs and sandy bays, sea lochs and sheltered estuaries. The warm waters of the Atlantic mean there is a diversity of sea life.

Technological progress has meant that in recent years fish farming, particularly of salmon, has crossed an economic threshold. The industry has grown from an output of 500 tons in 1979 to 13,000 tons in 1987, and hundreds of jobs have been created.

The indigenous population is keen on fish farming because halts depopulation of young people. For similar reasons, it was not against the forestation of the peatlands with conifers. The locals have been generally enthusiastic on tourism, again for the jobs and income.

It is a simplification to see the conservationist battles in terms of the Highlanders and Islanders, whether they be small crofters or large landowners wanting development of resources, ranged against outsiders wanting the habitats maintained for a few bird-watchers and scientists. But there is something in it.

The Nature Conservancy Council, the Government's official conservation body, has powers to declare a site of special scientific interest (SSSI) when it considers an area's flora, fauna or geology to be particularly important. Landowners whose land is designated an SSSI may need the NCC's permission to carry out what it calls "potentially damaging operations." Half the land in Britain designated as SSSIs is in Scotland - about 750,000 hectares.

Curiously, the NCC is often in informal coalition with outsiders who have gone to Scotland to get away from the rat race elsewhere in Britain. Having taken over old cottages or bought crofts as holiday homes, the last thing the "white settlers" as the natives call them, want is tourists swamping the glens, playing radios loudly and leaving lots of litter. What they have in mind by tourists, however, is the expert angler or bird-watcher who will respect and preserve the environment.

A good example of how battle lines are joined, between the opposing forces was over the planting of conifers in the peatland of Caithness and Sutherland. This industry sprang up to provide pits props, railway sleepers and the like during times of national shortage as in the world wars. The climate has meant that the area is suitable only for conifers.

Until last year, planting such forests could be used as a tax concession, as was done by many TV stars. Since then, the commercial reason for planting the forests has been largely undercut. The forests produce a commercial return of something like 1 per cent over 20 years. Now, therefore, they are largely of interest only to long-term investors, such as pension funds.

Because of the high winds, it is necessary to plant the conifers densely - what has become known as blanket planting. The ecological case against conifers contrasts with that in favour of the tropical rain forest. Tropical wood protects and renews the fragile soil, allowing a rich variety of flora and fauna to flourish; dense plantation of conifers does precisely the opposite.

The NCC initially called for a cessation of planting. The peatland must be maintained because there is increasingly less of it in the world and the rich habitat it supports is of scientific interest. After much haggling with the Forestry Commission, another government body which plants the trees, and various landowners, a deal was struck to plant a further 40,000 hectares of conifers to add to the 80,000 planted already. This will mean some 100,000 hectares out of a peatland area of 400,000 hectares. Jobs would be preserved.

Dr John Francis, the head of the NCC in Scotland says: "This is a balanced answer to the conundrum since it addresses both sides of the issue." He hopes that a similar balanced course can be found for fish farming and readily admits that it is an ideal industry for Scotland. But there are three areas of concern.

First, there is the physical presence of the cages and buoys, sitting in some of Scotland's most stunning scenery.

Second, there is the question of pollution of the sea-bed because of the chemical feed and the effluent falling through the cages to the bottom of the sea. This is a particular problem if a farm is sited in a loch that is not completely scoured by tidal currents.

Third, there is the question of fresh water smolts (baby salmon) or fully grown salmon being released into the sea. These bred with wild salmon and over a period weaken the wild strain genetically.

Dr Francis believes that with co-operation from the Crown Estates, the government agency which owns the coastline as well as the seabed, and with a responsible attitude from the farms - many owned by large companies such as Booker McConnell - the problems can be resolved.

Fish farming and forestry are the best-known conservationist battlegrounds, but there are others. The NCC is anxious that skiing is not extended in the Cairngorms into the Lurchers Gully area, as some com-

mercial interests and the Highland Council want. And there is concern that Nirex, the nuclear agency, may pick a Scottish site as a national depository for nuclear waste.

Also, the NCC is concerned that overgrazing by sheep (especially since changes in the EC sheep meat regime have encouraged farmers to put more sheep on the same amount of land) is leading to degradation of the soil.

The NCC would probably have helped its cause if it had been seen to be rather more local. Its announcement about the peatlands was made some time ago from the south of England without, it is said, proper local consultation.

Partly because of criticisms over this, the NCC is now being split up into Scottish, English and Welsh divisions. Dr Francis is not averse to this, so long as the budget is also split fairly. There is plenty, he says, for the NCC to spend it on.



Loch Doilet in the Highland Region

James Buxton looks towards next year's electricity privatisation

Power split by dividing line

SCOTLAND HAS a separate and very different electricity industry from that of England and Wales, as the British public will discover when privatisation goes ahead next year.

Unlike in England and Wales, where generation and distribution are split, Scotland has an integrated electricity supply structure. Two boards, the South of Scotland Electricity Board (SSEB) and the North of Scotland Hydro-Electric Board (NSHEB), each act as vertically integrated companies for their respective regions, divided by a line running between the Clyde and Tay estuaries.

Until earlier this year the two boards operated a joint generating agreement so that the power stations of each organisation were called into service according to a single order of merit, with for example the SSEB's nuclear stations providing base load and the NSHEB's pumped storage plants meeting peaks of demand.

When privatisation loomed, Mr Donald Miller, chairman of the SSEB, argued for the two boards to be privatised under a single holding company that would have broadly preserved the old structure. But the Govern-

ment decided to float the two boards separately, partly to achieve a degree of competition (if only "by comparison") and partly to add two companies rather than one to the slender Scottish private sector.

It was decided to place the SSEB's three nuclear plants, one Magnox plant and two advanced gas cooled plants, into a separate company, Scottish Nuclear Limited (SNL), of which 74.9 per cent would be owned by the SSEB and 25.1 per cent by the NSHEB. The joint generating agreement, in which the SSEB had effectively called the shots, came to an end in April this year, after which the two companies began to operate separately.

Transfers were made to give each board a better balance of generating capacity, in order that they would share the surplus power to export across the border to England: the NSHEB gave up its Cruachan pumped storage plant and it was arranged that the SSEB would get access to a further 200MW of the NSHEB's hydro-electric capacity, while the NSHEB gained access to 600MW of the SSEB's coal-fired capacity.

The SSEB is also to take between half and 70 per cent of the output from the NSHEB's

gas-fired power station at Peterhead in north-east Scotland which from 1992 is to burn gas piped directly from BP's Miller field in the North Sea, providing an important source of low cost power. The NSHEB is adding a 230MW gas turbine power station at Peterhead at a cost of £40m to cover for when the main generating sets are not working.

The result of the split was to set the NSHEB, which is to be known after privatisation as Scottish Hydro-Electric, on a new path of independence: it is already selling power to the SSEB (which will be known as Scottish Power) and the Central Electricity Generating Board.

The NSHEB has acquired an almost completely new management with several figures brought in from outside the industry, including its chief executive for the past year, Mr Roger Young, who came from Low & Bonar, a manufacturing company. It is already trying to market the expertise it gains in building the new plant at Peterhead to companies in England.

The SSEB remains under the chairmanship of Mr Donald Miller, who points out that a management study of his

organisation by Coopers & Lybrand gave it a clean bill of health. "We've never quite regarded ourselves as a nationalised industry and have tried to operate as a privatised one for some time," he says. Mr Miller points to innovations the SSEB has made in supplying and billing domestic consumers.

Recently the SSEB inaugurated the Torness AGR plant, within budget and close to schedule. "It has fallen to me to be chairman when we completed a 25-year long-term plan to get an ideal mix of generating capacity," says Mr Miller. But though the SSEB is considered more successful at constructing and running nuclear plants than the CEGB, the wisdom of building Torness at a cost of about £2.5bn against a background of static demand has been challenged.

Mr Miller now says that half its capacity was required to replace older nuclear plant which has been or will be shut down - the Atomic Energy Authority's Chapelcross station and its Dounreay establishment which is to be run down in the 1990s, plus the Humberston A Magnox plant to close in the next few months. But the consequence of the

expansion led by the SSEB's engineers has been to leave Scotland with surplus capacity of about 4,000MW, with oil and coal-fired plants either moth-balled or operating well below capacity as more than half Scotland's electricity is generated by nuclear stations.

This gives the two Scottish companies the capacity to make large sales of power south of the border and plans are being drawn up to expand the inter-connecting power line between Scotland and England from 850MW up to an eventual 2,000MW, produced by both companies. Despite the SSEB's better reputation for running nuclear stations, they too had to be removed from the privatisation when the English AGRs were pulled out as the city refused to swallow the cost of allowing for incalculable decommissioning and reprocessing liabilities.

Mr Miller does not hide his regret at the fact that SNL is no longer to be "in-house" as he calls it and given the predominance of nuclear power in Scotland it could be argued that selling off the two companies without the nuclear plants means a "broken-backed" privatisation.

But in practice it should be simpler. SNL is already separately constituted. By remaining in the public sector Scottish Power and Scottish Hydro-Electric will be spared both the nuclear liabilities and, they hope, the heavy borrowing which financed the build-

ing of the plants. Negotiations with the Government are now going on. The SSEB has also to reach a deal with British Coal on coal supplies to end the long-running and highly acrimonious dispute between the two bodies which is still the subject of court action. The SSEB has fought to make British Coal cut its prices to the power stations in order to make exports south of the border economic.

Thanks to the closure this year of all but one of British Coal's remaining pits in Scotland, and considerable improvements in productivity at the last deep mining complex, Leiggannet in Fife, British Coal's production costs in Scotland have fallen from 3.28 pence per gigajoule in February 1988 to 2.58p in September. Though those figures still put the Scottish coalfield towards the top end of British Coal's cost range, Mr Miller says that the SSEB would be happy to buy at these costs.

These pricing issues, plus finalising a formal agreement between the two Scottish boards, should be completed relatively soon to allow the Scottish boards to be vested along with their English counterparts at the end of March next year, with their flotation tentatively scheduled for the early autumn, possibly ahead of the English distribution companies. "We want an early date," says Mr Miller. "We don't want to wait till the end of the queue."

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SCOTLAND 4

NEXT APRIL British Telecom will launch its integrated services digital network (ISDN), which permits the transmission of high quality graphics between computers at high speed. It will start operating in the City of London, the M4 corridor, Manchester, Edinburgh and in the Highlands of Scotland.

The creation of an ISDN network in the Highlands is one of the more imaginative development projects embarked on in this distant, often neglected part of Britain. It will enable existing businesses to overcome their remoteness from markets, encourage new businesses to move to the Highlands from the costly south of England and make it possible for individuals - such as designers or fund managers - to carry out sophisticated work from home, a process sometimes called tele-commuting.

British Telecom's Highlands & Islands initiative will bring ISDN to 43 larger telephone exchanges in the area by 1992, covering more than 65 per cent of the population. For the entire Highland area, including those places which are not served by the 43 exchanges, access to the public data transmission network will from next April be charged at the cost of a local call.

The entire project will cost £16.2m, of which £4.2m is a grant from the Highlands & Islands Development Board. It

James Buxton on prospects for the Highlands

Humming with activity

is a recognition that the economic future of the Highlands & Islands lies less with large-scale industries and more with localised development and with exploiting the realisation that the Highlands are one of the least spoiled areas of Britain. What are the more obvious changes which a visitor to the Highlands after a gap of a few years is likely to notice?

He (or she) will find Inverness, the Highland capital, expanding faster than any other town in Scotland (admittedly from a small base) with new industry, housing, hotels and property development schemes. If he visits the lochs and inlets of the west coast and the islands he will see that once solitary, barely inhabited places are humming with activity around fish farms breeding salmon, an industry that has sprung up only in the past few years, delighting those who want to see economic development in previously forlorn places, but often upsetting conservationists.

More and more, he will hear the English accents of incomers or "white settlers" displacing those of the Highlanders, as people move up from the

South, seeking a better lifestyle and often pushing house prices beyond the range of the local inhabitants.

These are all signs of the new prosperity of the Highlands as the boom in southern Britain spreads its tentacles. After a century of relentless decline, the population of the Highlands is increasing - that of the Highlands & Islands Board area has grown by 10,000 to 368,000 in the past decade.

Yet despite these signs of growth, the Highlands still present a mixed picture. The tourist industry is doing well, after a summer of almost unprecedented warm weather. New developments are under way, even at the remote area of John O'Groats, whose hotel has been acquired by Mr Peter De Savary, the businessman. A new skiing development opens this month in the Ben Nevis range near Fort William.

The offshore oil industry is once again expanding as development projects go ahead, which the oil companies now find economic at prices that would once have been considered far too low. Both the offshore platform yards on the Moray Firth - Highland Fabri-

cators at Nigg and McDermott at Ardersier - have full order books and labour forces of around 2,000, having dropped in the recent past to just a few hundred. All this boosts Inverness and the Moray Firth area. But in other industries the picture is gloomier. Fish farms have created more than 2,500 jobs from nowhere, but many face financial crisis because of a collapse of prices caused by the over-expansion of the much larger Norwegian salmon farming industry. Several fish farming businesses have gone bankrupt this year and others are up for sale.

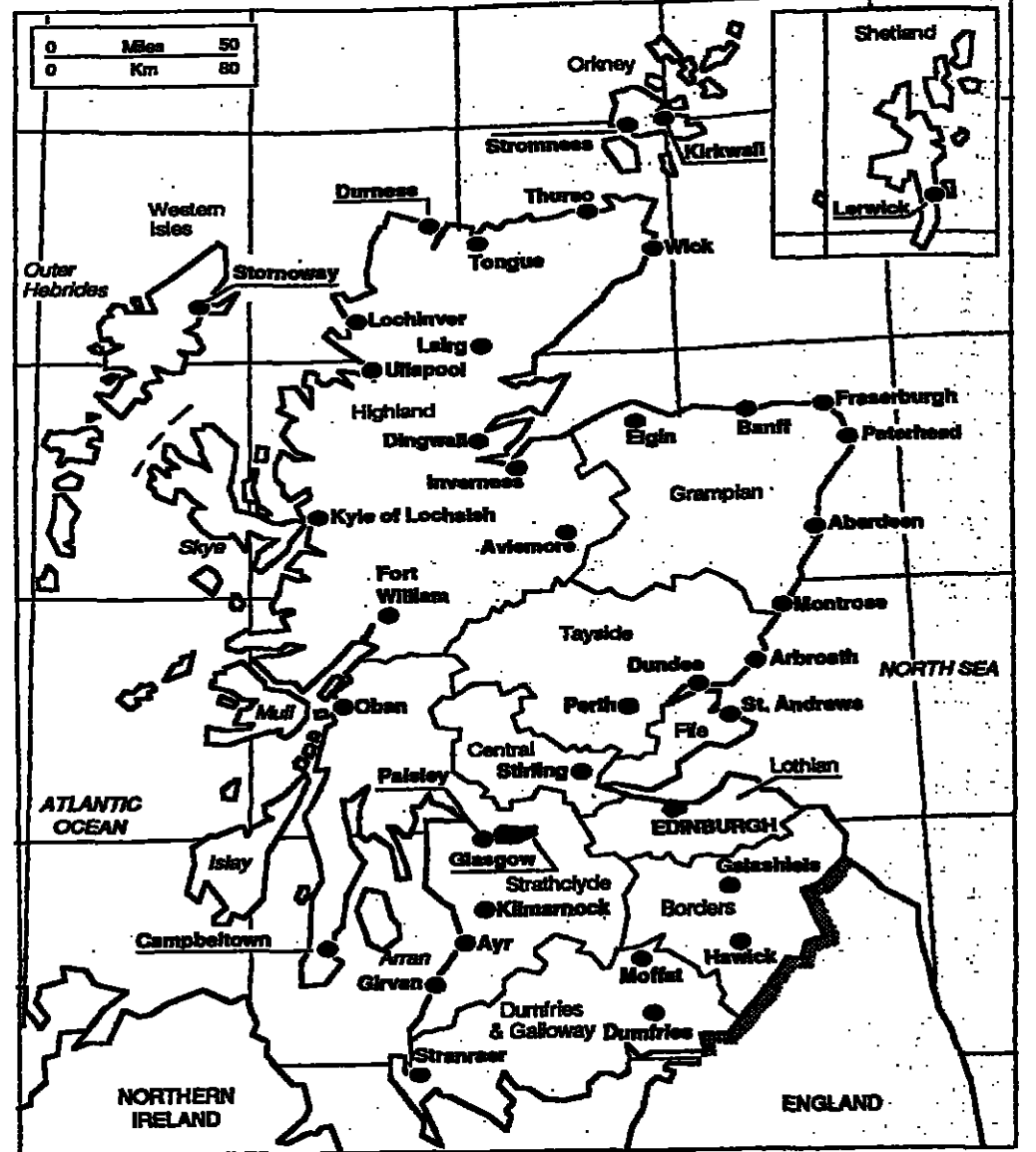
Conventional sea fishing is in difficulties: after several years of expanding and modernising their fleet, Scottish fishermen, who produce about two-thirds of the UK catch, this year faced a sharply reduced quota for haddock which was exhausted by early November and is likely to be further reduced next year. On the land the general weakness of European agriculture is aggravated by the difficulties of farming in much of the Highlands, despite rural development programmes. New forestry planting has been hit by

the phasing out of tax concessions in the 1988 budget.

No part of the Highlands and Islands has been worse hit by economic difficulties than the Western Isles, the islands of Lewis and Harris. Last December the offshore fabrication yard owned by Heerema, a Dutch group, at Arush Point near Stornoway, closed with the loss of 40 jobs at a facility which once employed 500. The islands have seen rapid expansion of salmon farming, now in difficulties. And the Harris tweed industry, which gives work to hundreds of crofters as outworkers, has suffered a severe fall in demand in the US, one of its main markets. One of the four mills went into receivership this autumn and some believe the industry may be in secular decline.

Caithness, at the far north-east tip of the British mainland, is threatened by the rundown of the Dounreay nuclear research establishment. Mr Cecil Parkinson, when Energy Secretary, announced last year that the fast breeder reactor is to close in 1993 and the fuel reprocessing plant in 1997.

So while tourism and the British Telecom project hold out development opportunities in the more remote parts of the region, it looks at the moment as if the best prospects for the Highlands are likely to be centred around Inverness and the Moray Firth.



WHEN Strathclyde Regional Council, the country's largest local authority, recently complained about the status it is likely to be accorded under the Government's Scottish Enterprise scheme, it was careful to do so in a polite, positive way.

It is a remarkable achievement of the Government that its Scottish Enterprise policy for the reform of training and enterprise development commands broad approval, though it amounts to the privatisation of the two-thirds of the Scottish Development Agency and there have been serious reservations about the detailed workings of the scheme.

The activities in Scotland of the Training Agency and those of the Scottish Development Agency are being merged to create Scottish Enterprise. The new body will have a set of core functions, but many of its activities will be devolved to 12 local enterprise companies (LECs) in lowland Scotland, under the control of boards on which the private sector holds two-thirds of the seats. The LECs resemble the

New policy wins approval, James Buxton finds

Thumbs up for Enterprise

Training and Enterprise Councils (TECs) being set up in England and Wales, but should have greater power because of the functions of the SDA which they will inherit.

In the Highlands and Islands the development board is to be replaced by Highlands and Islands Enterprise which will have eight LECs under it.

While the Government is currently legislating to create the new parent bodies, consortia have been formed in six regions of lowland Scotland to bid to form LECs. The first should start operating next summer. They will take over responsibility for youth and employment training from the Training Agency, a role which will take up at least 80 per cent of their budget. But they will also assume the local functions of the SDA in enterprise devel-

opment, small-scale urban renewal, property development and business advisory services.

LECs will be able to invest up to £50,000 in business ventures without higher authorisation, and up to £250,000 in property ventures. This should encompass about 80 per cent of the SDA's current activities and will be progressively raised. The LECs will be encouraged to supplement their budget with outside funds but will be tightly controlled, making monthly reports to Scottish Enterprise and agreeing an annual plan.

Scottish Enterprise was the idea of Mr Bill Hughes, when chairman of the CBI in Scotland. He wanted to make economic development more local, wresting it away from established bodies like the SDA and give the private sector a lead-

ing role. The idea appealed to the Government as a Scottish initiative which, by giving a leading role to the private sector, might also produce political rewards for the Conservative Party.

The wide support for Scottish Enterprise seems due to several factors: it came from outside government; there is logic in combining training and business development; it is particular to Scotland; and the LECs are local business leaders such as Mr Ian Wood, chairman of the Wood Group (Aberdeen), Sir Norman Macfarlane, former chairman of Guinness (Glasgow) and Sir Charles Fraser, vice-chairman of United Biscuits (Lothian) are chairing the consortia.

But trade unionists are also involved (Mr Campbell Christie, general secretary of the

Scottish TUC, is a member of the Glasgow consortium) and local government leaders, many of them Labour. Yet the Labour Party is virtually the only organisation that officially disapproves of the scheme.

However, supporters of the SDA fear that it will lose its effectiveness under Scottish Enterprise, while the uncertainty caused by the transition has had a bad effect on morale, despite Government assurances that the SDA will keep its strategic functions such as area development and inward investment promotion, with staff who transfer to LECs getting preferential terms.

But admiration of the SDA is not universal. "Large companies don't have much to do with the SDA but think it's good, small companies don't get much help from it and think it's terrible, and the Scottish public doesn't know much about it but thinks it's wonderful," was the recent pithy conclusion of one of Scotland's many specialists in local economic development.

Sceptics about the SDA's value fear that it will bureaucratise the Scottish Enterprise project and stifle real change. Initial experience, they claim, shows that both the SDA and the Training Agency are more interested in preserving their own positions under Scottish Enterprise than in developing something new, and that staff of the two bodies are deeply suspicious of each other.

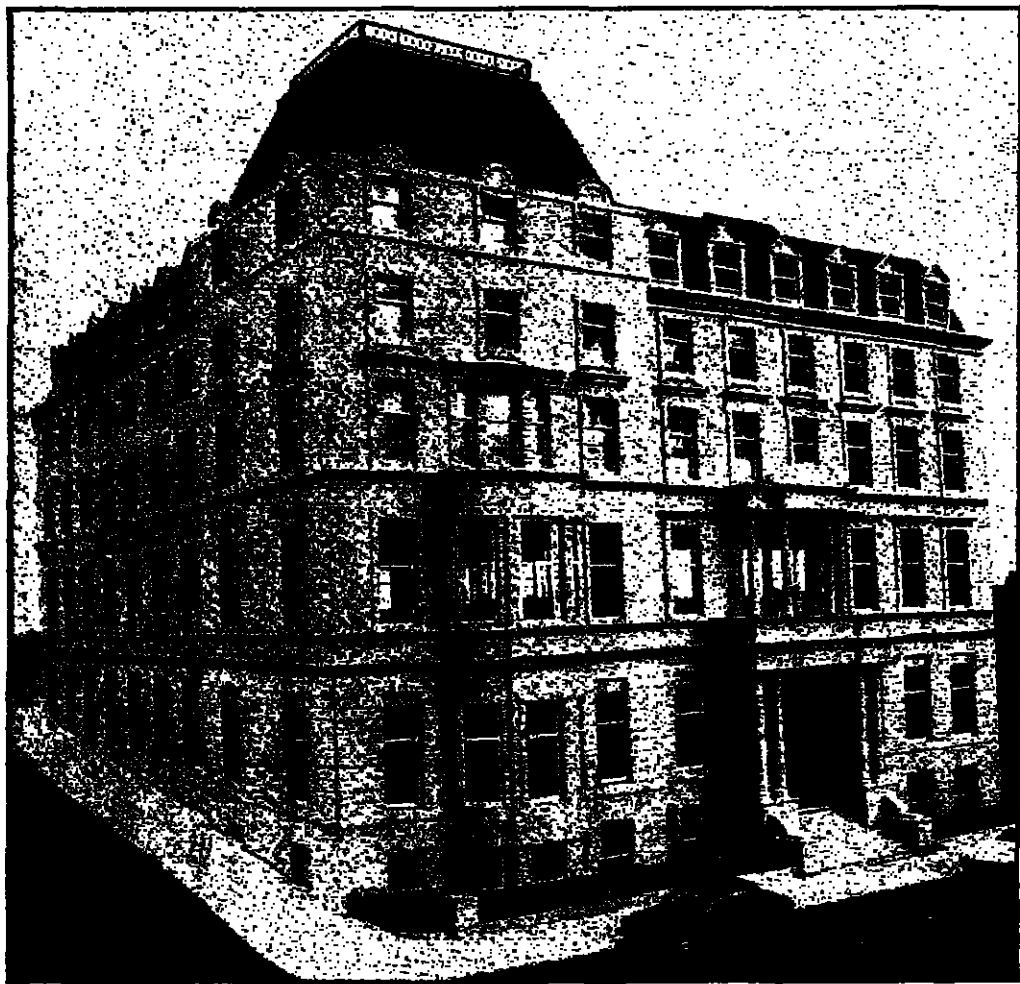
Others point to the contradiction between the Government's desire for big businesses to lead the LECs and the fact that the people in greatest need of help from Scottish Enterprise are smaller businesses, of whose problems big companies may have little understanding. They doubt whether the private sector will

put much money into LECs, despite the Government's stated aim that the private sector should eventually take over all funding of training. Some fear that restrictions on the autonomy of the LECs will be too limiting; that in the words of Mr Ian Wood, chairman-designate of Grampian Enterprise, "the bureaucrats may not let the private sector get out of the bottle."

The LECs will be central bodies co-ordinating the development and training effort in their regions, which will mainly be delivered by the "third tier" - consisting of more localised enterprise agencies and enterprise trusts, educational establishments and local government units. The Scottish Enterprise handbook

sees the LECs "sub-contracting" services to these bodies but others believe the relationship should be that of equal partnership - a view put by Strathclyde. Mr Wood believes that if the LECs are "imaginatively and enthusiastically led and supported throughout Scotland, they could be a catalyst to change and success," correcting years of neglect of training and producing a workforce and business structure for the exacting requirements of the 1990s. He sees Grampian Enterprise as a chance to look at the different development initiatives going on in the region, rationalise them to avoid duplication and ensure that what they provide is better known.

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MANAGEMENT

Multinational parents

Lotus and Aston Martin: unbounded enthusiasm

John Griffiths reports on the implications for Jaguar under its new ownership in the light of the experiences of two other British car makers



Above: Lotus's Alan Curtis and (top) the latest Elan. Left: Aston Martin's Victor Gauntlett and £127,000 Virage

Now that the last substantive obstacles to Ford's £1.6bn takeover of Jaguar have been swept away with Jaguar's shareholders approving the deal at an extraordinary meeting last week, chairman Sir John Egan and his board face the imminent prospect of reporting to Ford of Europe chairman, Lindsay Halstead.

However, concern has already been expressed about the possible effects on the illustrious car maker of its being owned by a mass-market oriented US multinational. Ford is renowned for stamping a common culture on its activities worldwide. One Jaguar shareholder at Friday's EGM reviled Ford as a maker of "plastic covered tin cans at the junk food end of the market."

Ford has given assurances that Jaguar will remain a separate entity with its existing board largely intact and a self-sustaining capital structure. So is the concern justified? Some possible pointers are provided by the experiences of two other prestigious British car makers, Aston Martin Lagonda and Group Lotus, which have been under the control of Ford and General Motors respectively for the past several years.

Victor Gauntlett, the ebullient chairman, chief executive and one-time half-owner of Aston Martin, and Alan Curtis, chairman of Group Lotus (and also a former part-owner of Aston Martin) accept that their comments about their parent companies will be regarded sceptically.

Nevertheless, the enthusiasm both show for what is regarded as Ford's takeover of Jaguar is striking. Ford took a 75 per cent stake in Aston in September 1987, and GM acquired outright ownership of Lotus in early 1986, appears to go well beyond the demands of diplomacy or enlightened self-interest.

Gauntlett, who holds the remaining 25 per cent of AML, equally readily admits: "I thought the relationship in the first year would be difficult, and that I would be trying to keep Ford people out."

"In the event, I had to remind Ford that it had bought 75 per cent and suggest 'how about having a look round? If I'd bought 75 per cent I wouldn't have been able to keep my mucky hands off it.'"

Ford's reticence, he suggests, may have been partly due to it not being quite sure what it wanted to do with a luxury car maker which has a prestige even more disproportionate to its size than Jaguar. AML currently makes only 300 cars a year - less than one per cent of Jaguar's output - although each sells for at least £120,000.

Ford has never disclosed what it paid for Aston - estimates range upwards from £10m - and has talked only in generalities about "enhancing" Aston's future as its reason for buying it.

There remains the suspicion that having been thwarted in its efforts to buy Alfa Romeo and Rover Group,

and having watched GM and Chrysler snap up Lotus and Lamborghini respectively, Ford bought Aston - and the somewhat humbler AC Cars - simply to stop someone else.

"Certainly there was no point in Ford doing a three-year study," says Gauntlett.

In strictly material terms, Ford is transforming Aston Martin's prospects to a degree beyond anything contemplated by previous owners. A succession of individuals have ridden to Aston's financial rescue over the past 20 years, only to join the ranks of disillusioned white knights worn down by a luxury car maker's eternal ability to soak up money.

Gauntlett stresses that, for once, Aston was actually profitable when Ford moved in. But, he concedes, there was little real hope of generating enough funds to secure the long-term future, let alone bring to fruition a favourite project - a much talked-about "cheaper" Aston for the mid-1990s.

So when Ford came along, "a really and truly safe harbour had to be a very valid solution."

Ford has made no announcement of the fact, but the "harbour" includes £70m to fund not just the "cheaper" Aston, which will be priced at around £75,000, but new developments of the Lagonda marque and an additional facility near its Newport Pagnell factory.

Convertible and high-performance versions of the company's just-

launched Virage model are in the pipeline, the new plant is due on stream in 1993, and Gauntlett says the cheaper Aston will be launched in 1994.

By 1995 Gauntlett expects to be producing 600-1,000 units a year of the Virage-based range, and to be developing a new Lagonda model to be made in volumes of around 500 a year. "We shall be taking advantage of Lagonda in a way we have failed to do since the late 1980s." He is reluctant to talk numbers in regard to the cheaper Aston Martin, but suggests that, overall, "between 1990 and 2000 I see us going from 300 cars

a year to 2,000."

Such prospects, he indicates, make the loss of independence a price worth paying, not least as far as Aston's current 450 workers are concerned - a head count set to grow rapidly over the next few years.

In any case, true independence in the motor industry now, he suggests, "is damn near a myth. As far as I'm concerned if you can secure a reasonable amount of operating autonomy within an interdependent relationship, then all well and good."

Gauntlett insists that "we've had nothing rammed down our throats. What we have been offered is opportunities, such as access to Ford technology. Most important of all, it's been possible to develop a strategy in the knowledge that it will happen and that it's not pie in the sky."

"I have strong views on where the company should go. As for what Ford expects, I use my intuition because they have not said 'we require this of you' but 'what do you require of us?'"

In contrast to Lotus, Gauntlett is not operating to formal performance criteria. "But a 75 per cent owner has got the right to expect performance."

There are, however, no Ford people to be seen at Newport Pagnell. There is an off-site liaison office, through which contacts in areas such as technology and component sourcing help are conducted. AML's management board also "doesn't have a single Ford guy on it," Gauntlett points out. It does have a three-man supervisory board, though, comprising Gauntlett as chairman, Halstead and Bruce Elythe, Ford Europe's vice-president for business strategy. Both Ford men, says Gauntlett, "are totally non-executive."

Clearly, however, as far as autonomy is concerned it has helped that Aston was having its third profitable year in a row when Ford arrived, "so Ford has not had to shove people into Aston to sort it out."

It seems highly likely that had this happened Gauntlett - an intensely energetic entrepreneur who founded the Pace petrol retailing network - would not have stayed.

"Originally Ford wanted 100 per cent," he recalls. "But it was a condition of the deal that I stayed for a minimum period. I said that in that case I would have to retain a shareholding - I couldn't function as just

another manager."

GM's purchase of Lotus - negotiated over eight days between Curtis and Robert Eaton, now GM Europe president, from separate suites at the Savoy - has had a no less satisfactory outcome, insists Curtis.

The bedrock of the deal, which led to GM paying £22m for Lotus, was a formal, ten-point charter setting out the framework for GM's ownership.

The charter remains in force and has guided relations between the two companies ever since. "Every single promise GM made, they've kept," says Curtis. That was the case even though "we got it badly wrong on the numbers - needing £58m to implement a five-year investment and expansion plan, not the £35m we told them when they bought us."

The charter's key provisions were: the company to remain Group Lotus; its executives to remain; no interference in management; Lotus to trade as formerly; no "badge engineering" (using the Lotus name on standard GM products); agreed financial support; GM's board representation to be non-executive and confined to two members (Eaton himself and Jack Smith, GM Europe vice president); and an independent chairman (Curtis).

"They have never attempted to intrude," insists Curtis. "They act like a shareholder and we respond to them as shareholders. Lotus simply couldn't be where it is today if it had gone any other way." Curtis says his role is to ensure adequate funding

and safeguard Lotus's independence. But undertakings were required from Curtis, Kimberley and their colleagues, too. Three and six-year performance yardsticks were agreed. Curtis, a keen pilot, says it is his responsibility to put in "a bootful of rudder" if it looks like going off-course. With the new Elan two-seater about to be launched, and other model development going on, the commitment to manufacturing 5,000 cars a year - five times the current level - looks like being fulfilled, together with expansion of Lotus's consultancy engineering business.

whether Ford is a customer.

In any case, stresses Curtis, "I see no reason why they should want to intervene more closely - and if they tried to, half of Lotus would walk out."

Having travelled to the brink of bankruptcy after the death of Lotus's founder Colin Chapman in the early 1980s, the company is having to adjust to a future circumscribed not by finance but by its ambitions and intrinsic capability to achieve them. "GM has not spelt out any financial limits," says Curtis. "If we can come up with a good business plan and good, viable projects... we will get their support."

However, doing precisely that has already served to concentrate Hethel minds. Like many enthusiastic, engineering-driven concerns, Lotus in the past has tended to find developing finely-detailed financial projections rather less exciting than developing new cars. "Knowing you've got to get it right for your shareholder does tend to focus the mind," says Curtis with a grin.

In that connection, Kimberley and John Sandford, the finance director, have not been slow in seeking to borrow GM expertise in manufacturing, financial and administrative systems to bring greater discipline to Lotus's own operations - one result being a halving of inventory levels, for example.

Before the GM takeover, says Curtis, "I think we produced more paperwork than we did cars..."

'In the event I had to remind Ford that it had bought 75 per cent'

Victor Gauntlett, chairman of Aston Martin Lagonda, says the company's new plant is due on stream in 1993, and the cheaper Aston will be launched in 1994.

'Every single promise General Motors made, they've kept'

Alan Curtis, chairman of Lotus, says GM's purchase of Lotus was a formal, ten-point charter setting out the framework for GM's ownership.

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FT LAW REPORTS

Shipowners win duress claim in English appeal court

DIMSKAL SHIPPING CO SA v INTERNATIONAL TRANSPORT WORKERS FEDERATION
Court of Appeal (Lord Justice Neill, Lord Justice McCowan and Sir Roger Ormrod); December 11 1989

MONEY PAID under duress by the owner of a blacked ship to a trade union can be recovered if paid under an English law contract, and the union is not immune from liability for restitution on the ground that its conduct was lawful in the country where the blacking took place.

The Court of Appeal so held (Lord Justice Neill dissenting) when allowing an appeal by Dimskal Shipping Co SA, owner of the *Evia Luck*, from Mr Justice Phillips's dismissal of its claim against the International Transport Workers Federation (ITF) for restitution of moneys paid by Dimskal to the ITF under duress.

LORD JUSTICE NEILL in a dissenting judgment, said that the *Evia Luck* flew the Panamanian flag. ITF was an international federation of trade unions based in London. The Swedish Seamen's Union (SSU) and the Swedish Transport Workers Union (STWU) were affiliated members.

Since the 1920s the ITF had pursued a campaign against vessels flying flags of convenience. The STWU and the SSU supported the campaign. Prior to March 1 1983, *Evia*

was manned by 10 Greek nationals and 20 Filipino nationals. The present appeal was concerned with the 20 Filipino nationals.

On February 28 1983, *Evia Luck* berthed at Uddevalla in Sweden and commenced loading. STWU and SSU officials boarded the vessel pursuant to the flags of convenience campaign. They threatened that if demands for ITF employment contracts for the crew and back-pay at ITF rates were not met, the vessel would be blacked.

As a result of those threats Dimskal agreed to pay the sums demanded. It paid \$111,743 to the ITF, representing back-dated wages, ITF entrance fees, membership fees and welfare fund contributions.

Evia Luck was able to sail from Uddevalla. Dimskal forwarded new contracts of employment for the Filipino crew to its agents for registration.

Before Mr Justice Phillips, Dimskal claimed restitution of the \$111,743 on the ground that the payments were induced under duress and made under contracts avoided for duress and damages for the tort of intimidation and interference with contractual rights.

The parties agreed that the contract for payment was governed by English law. On the evidence, the judge found that under the domestic law of Sweden, where the alleged duress took place, the industrial

action was lawful. As a general rule, a tort done in a foreign country was actionable in England only if actionable according to the law of the foreign country where it was done (see *Dacey & Morris rule 205 11th ed*). The judge therefore held that the claim for damages in tort must fail. There was no appeal against that part of his judgment.

The judge referred to the development in English law of the concept of economic duress and to the House of Lords decision in *Universe Tankships v ITF [1983] AC 366*. He also referred to the fact that the statutory immunity conferred on certain industrial action by the Trade Union and Labour Relations Act 1974 only applied to activities within the jurisdiction (see section 29(3)).

He said that when considering the legitimacy of industrial action taken in a foreign jurisdiction in the context of a restitution claim, the court had three choices:

1. Whether the action was legitimate according to English law without reference to the industrial relations statutes;
2. Whether it would have been legitimate if it had taken place in England under the regime of those statutes; and
3. Whether it was legitimate according to the law of the country where it took place.

He said the first option was unrealistic, the second ludicrous, but that the third recommended itself because *inter alia* it was consonant with the

English law approach to liability in tort when the conduct was not actionable in the country where it took place.

The judge held that the legitimacy of the ITF's conduct fell to be determined according to Swedish law.

On the present appeal, Dimskal argued as the contract was governed by English law, it was necessary to apply the English concept of duress.

The ITF argued that the judge was right to assess the lawfulness of activities in Sweden by reference to the law where they took place.

In *Universe Tankships* the blacking and duress took place in the UK.

Lord Diplock considered how far economic duress could be extended into the field of industrial relations. In the case of acts done in the UK, he placed the frontier at the point where such acts would no longer be immune from an action for damages for tort.

A similar approach should be adopted for determining in the field of industrial relations whether economic pressure applied abroad was or was not legitimate.

On that basis one looked first to see whether an action lay in tort. If an action in tort did not lie, it was not permissible to "waive" the tort and bring an action based on economic duress.

As a matter of general principle, economic pressure applied in furtherance of a trade dispute was not to be

treated as illegitimate unless also actionable in tort.

In this particular branch of the law the concept of economic duress must take account of the local law of the place where the activities in question occurred.

His Lordship would have dismissed the appeal.

LORD JUSTICE McCOWAN, in a majority judgment, said that Mr Justice Phillips rejected the option of considering whether industrial action abroad was legitimate according to English law without reference to English industrial relations statutes, because to do so would be unrealistic. He said: "To determine liability according to such a test would produce uncertainty and the risk of injustice."

The ITF chose to make the contract subject to English law. Having so chosen, it must be taken to have opted for English domestic law. As was said in *Dacey & Morris* page 1164 "Roman law has no place in the law of contract... In the absence of strong evidence to the contrary, the parties must be deemed to have intended to refer to the domestic rules and not to the conflict rules of their chosen law."

There was nothing "uncertain" about that. On the contrary, it meant that the same consequences would flow wherever the conduct occurred.

There was nothing inappropriate about it unless and until Parliament otherwise provided. If that was plain, there was

no reason why it should cause injustice. If a party chose to make an English contract, he should expect to be judged by English standards, not the standards of the place where he happened to be at any particular time.

The appeal was allowed.

SIR ROGER ORMROD, agreeing, said that the line to be drawn between "legitimate" and "illegitimate" pressure was a matter of public policy to be determined by the court with such assistance as might be obtained from indications of Parliament's views on policy.

In the field of industrial relations, legislation was an important indication of Parliament's policy which the courts should reflect in deciding whether pressure was legitimate or illegitimate.

The question in the present case was whether the court, as a matter of public policy, ought to regard the blacking as legitimate because it was permitted by Swedish law.

Could the court reasonably decide that blacking was contrary to public policy if it took place in England, but not if it took place in Sweden? The answer must be in the negative.

For the ITF: Michael Burton QC and Paul Lovenstein (Denton Hall Burgin Warrens)
For Dimskal: Ian Gluck QC (Holman Fenwick & Willan)

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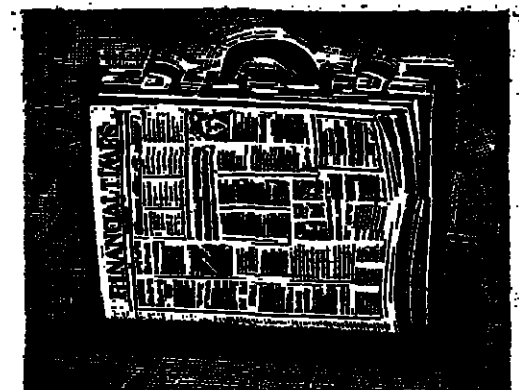
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ITN

TECHNOLOGY

Clive Cookson reports on improved compression techniques that promise better video performance

Squeeze the picture, soak up the quality

New ways for "compressing" video signals into a narrow bandwidth will make an important contribution to many business and consumer technologies during the 1990s, from videophones and high-speed fax to long-playing videodisks and high-definition television.

Compression technology uses a variety of complex mathematical operations (algorithms) to squeeze redundant or surplus information out of the signals, so that they can be transmitted or stored in the smallest possible space without an unacceptable loss of picture quality.

Although mathematicians have had ideas of this sort for decades, engineers have only recently been able to design practical equipment with the electronic circuitry capable of processing video data at the speed required (hundreds of millions of bits per second).

The first widespread application of video compression is in business videconferencing - holding meetings between people in separate locations linked by television. A standard TV system with a transmission rate of about 100 megabits per second (Mbps) takes up far too much network capacity to be used routinely for videconferencing, and all systems in use today have a "codec" (coder and decoder) that reduces the rate to 2 Mbps or less.

Large companies began to install videconferencing facilities about five years ago and there are now about 2,000 corporate studios worldwide. But the technology has been held back by high installation and operating costs (a US user can expect to spend \$100,000 on equipment to set up a studio and \$400 per hour for coast-to-coast transmission - and prices in Europe are even higher) and by the lack of a world standard that would allow different proprietary systems to communicate.

The outlook will be transformed next year when a new international videconferencing standard from the Consultative Committee on International Telegraphy and Telephony (CCITT) takes effect. All manufacturers promise to adopt this standard, known as H.261, so any one buying equipment after 1990 will be able to hold a videconference with anyone else on the international digital telecommunications network.

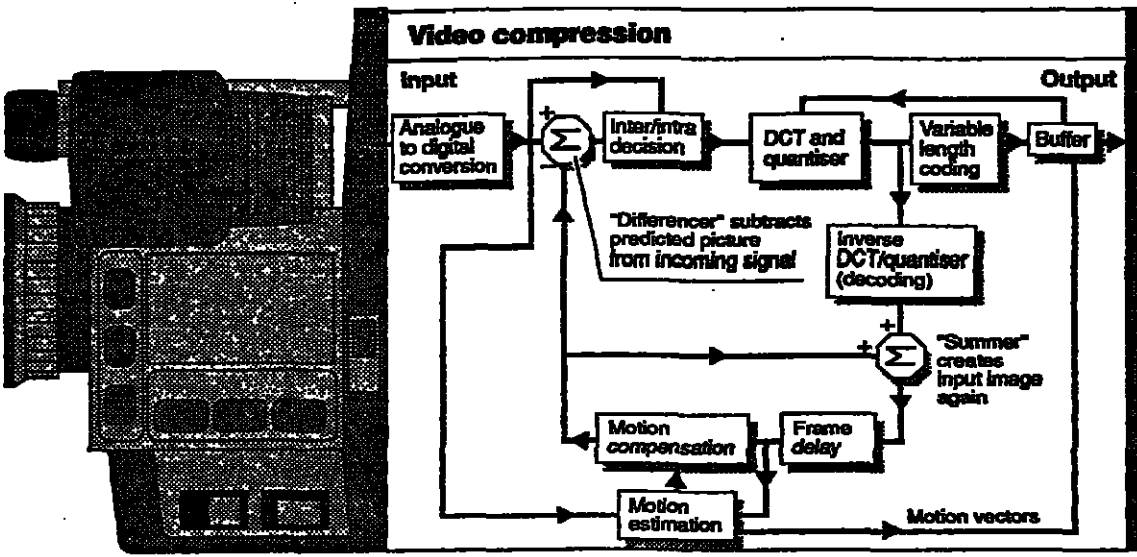
Although H.261 will not take effect formally until next June, all the significant technical details were agreed last month. British Telecom and GPT, which work together to develop and manufacture videconferencing systems in the UK, plan to have the first codes that meet the international standard on the market in March. And they promise a five-fold improvement in picture quality as a result of the new compression techniques used. No longer will participants in a lively videconference demoralise if they jump up and down.

Roger Turkington, BT's videconferencing business manager, says that the new equipment will give better pictures at 384 Kbps than current products deliver at 2 Mbps - and at 2 Mbps the transmission will be "close to broadcast television standards." The international standard provides for transmission rates down to 64 Kbps, the same rate as a digital voice line; this is too slow to carry a full-scale videconference, even with the best available compression techniques, but it is suitable for a personal videophone.

Standardisation efforts are also under way for other applications of video compression. The most significant is being carried out by the International Standards Organisation's Motion Picture Expert Group. MPEG, as it is known, is defining a standard for delivering compressed video to and from digital storage media such as compact discs (CDs) and computer discs. This will be vital for the commercial success of "multimedia computing" in which any combination of video, graphics, sound and text can be manipulated on a single screen. Without compression, a CD can hold only three minutes of full-motion digital video.

The two most prominent multimedia systems, CD-I from Philips and DVI from Intel, use wholly incompatible compression techniques, although both companies are playing an active role in the standard-making process. MPEG has received 17 separate algorithm proposals from companies in Europe, Japan and the US, and the process is so complex that few participants expect a standard to emerge before 1991.

MPEG will try to make its stan-



dard compatible with H.261 so that videconferencing and videophone transmissions can be recorded on computer discs. But it will go further than H.261 and address issues such as access to coded information on the disc. And the MPEG standard will have to be flexible enough to handle a much wider range of video input; a feature film such as Lawrence of Arabia contains far more movement and detail - and therefore more data to compress - than even the most animated business conference.

Compression inevitably involves some loss of video quality, and the amount of loss that is acceptable will vary from one application to another. For routine videconferencing and personal videophone, lower resolution pictures and blurring of rapid movements are prices worth paying to squeeze the signals

down an ordinary digital phone line. But for an entertainment system such as high-definition television the picture degradation must be imperceptible to the viewer.

"It is extremely important to make any compression system degrade gradually under adverse circumstances," says Simon Turner of Philips UK Research Laboratory. "Normal analogue television naturally goes wrong gradually, but with digital techniques there is a danger that parts of the picture will start jumping around if the algorithm is not carefully optimised."

As the simplified diagram of a general purpose video compression system (above) shows, it is a multi-stage process requiring complex electronic circuitry. The first step is to convert the incoming signals from analogue to digital form - from continuous waves to a stream

of computer bits (0s and 1s). Efficient video compression requires both intra-frame coding to reduce the data content within a single picture frame, and inter-frame coding, to squeeze out surplus data from one frame to the next.

The latter technique is easier to understand conceptually. In a film conference studio with a fixed camera, the background scene will not change and need only be sent once. When there is consistent movement from one frame to the next, as a result of the camera panning or

zooming and/or people or objects moving, a powerful technique called motion compensation comes in play. If the system detects that a particular block of pixels (picture elements) is moving, it will predict its position in the next frame and send an instruction to shift the block appropriately, so that all the pixels do not need to be re-transmitted 30 times a second.

The algorithms used to compress data within a single picture are hard to grasp without a degree in mathematics. They rely on transforming the pixels into a series of patterns and only transmitting the patterns that make an important contribution to the picture.

The most widely used algorithm of this sort, which is included in the H.261 videconferencing standard, is called Discrete Cosine Transform. DCT divides the picture into 8x8 pixel areas and transforms these from the familiar "spatial domain", in which each pixel is defined by its position in the picture and its colour and brightness, to a "frequency domain". This is a mathematical construct in which the image is coded as a series of 64 numbers, each indicating how much of a particular frequency (pattern) is present.

A "quantiser" in the compression circuit then reads the DCT numbers and rejects the ones falling below specified energy thresholds, which do not contribute significantly to the image quality. Only the important patterns are transmitted for each part of the picture.

This year Immos, the UK micro-processor company, launched the first specialised DCT chip. The Immos A121 can carry out 320m multiplications per second - enough for the most demanding video applications. Immos has sold 1,500 chips, mostly in small batches to telecommunications and electronics companies developing picture compression systems. Some have gone to Japanese manufacturers for incorporation in new generations of high-speed high-quality fax machines and colour printers.

Nick Birch, Immos marketing engineer, expects A121 sales to increase rapidly next year as companies begin to incorporate the chip in their products "and by the mid 1990s chips of this sort are likely to

be used in enormous quantities."

Other specialised video compression chips are also becoming available. SGS-Thomson, Immos's Italian-French parent company, expects to have a motion compensation chip on the market next year.

"The availability of specialised large-scale integrated circuits (chips) very much simplifies the design and production of image processing systems, because you can replace several boards with one component," says Tim Duffy, GPT data systems director. "As a result we're looking for large chunks of business in markets such as video surveillance that were not even there a year ago."

Arthur Kaiman, DVI engineering director for Intel, points out that special chips will enable his company to make its proprietary compression techniques compatible with whatever interactive video standards eventually emerge from MPEG. "With silicon it'll be easy to be upward compatible," he says. "We'll be able to put what we do today on one corner of a chip."

Looking slightly further ahead, one of the most explosive applications of video compression is likely to be in television broadcasting. "Streams of programmes will become available from a satellite transponder now carrying only one," says Michael Gassman, director of the UK-based Computer Broadcasting Company.

And high-definition television will be prohibitively expensive to transmit unless the 1,000 Mbps of raw digital HDTV can be compressed at least ten-fold.

Some pioneering work on HDTV compression is being carried out by Compression Labs Inc (CLI) of San Jose, California - the leading US videconferencing manufacturer. Working on contract for the Tokyo Electric Power Company of Japan, CLI this year produced a prototype code which gives "extremely crisp detail" transmitting HDTV pictures at speeds as low as 6 Mbps, according to John Walsh, the company's executive vice-president.

The system is not suitable for live broadcasts because it only operates at five frames per second and therefore all movements are jerky, but it suggests that real HDTV could be transmitted satisfactorily at 45 Mbps - half the rate of ordinary television today.

Locust swarms to space control

A HIGH-TECH agricultural alert system may save millions of lives by enabling regional authorities to prepare for agricultural catastrophes before they occur. A satellite system developed by the Department of Meteorology at the University of Reading lies at the heart of the technology.

Africa has experienced a series of environmental disasters in recent years such as locust plagues, crop failures and drought. Huge populations have suffered famine and disease as a result.

The traditional response has been to ship vast quantities of food and medicines to the stricken areas and hope for the best. While this effort is undoubtedly well-intended it may not be the best way of addressing the problem.

The system, called Africa Real-Time Environmental Monitoring Using Imaging Satellites, is being launched by the United Nations Food and Agriculture Organisation (FAO) in Rome with financial and scientific assistance from Britain's Overseas Development Administration. Other EC countries and the US are also involved.

Its establishment has been encouraged by the worst locust plague on record in Africa. An estimated £16m of crops and farmland resources

in 55 countries are vulnerable to locusts. The FAO describes the current wave of locust infestations as "a substantial plague" with land areas requiring urgent treatment "exceeding those during the last major emergency in the 1950s and early 1960s." There has been a significant upsurge of desert locust activity in Pakistan and India.

Earlier, the World Bank announced a \$30m loan to finance locust control in Algeria. It has also warned "the world could witness Europe or even South Asia if it is not controlled in North Africa."

Using infra-red images obtained from space, the system will identify immediately the areas where rain is most likely to have fallen and estimate the quantities involved.

The routine measurement of rainfall from satellite observation of clouds represents a breakthrough in pest control. It will enable locust control teams to seek out breeding areas more reliably and sooner than at present when they must wait to see where vegetation appears in the desert.

Other applications of the system include drought early warning, storm forecasts and better management of water resources in desert areas. It

will be incorporated in the FAO's global space monitoring network which is intended to save millions of lives by enabling public health authorities to prepare for major food shortages before they occur.

Remote sensing offers a solution to a range of environmental problems facing the developing regions. Current remote sensing programmes include drought monitoring in the African Sahel zone, national analyses of changes in land use and their ecological consequences and studies to counter the effects of pollution from acid rain.

The project will enhance the FAO's Global Information and Early Warning System for Food and Agriculture, a service based in Rome and responsible for alerting governments to emerging food shortages.

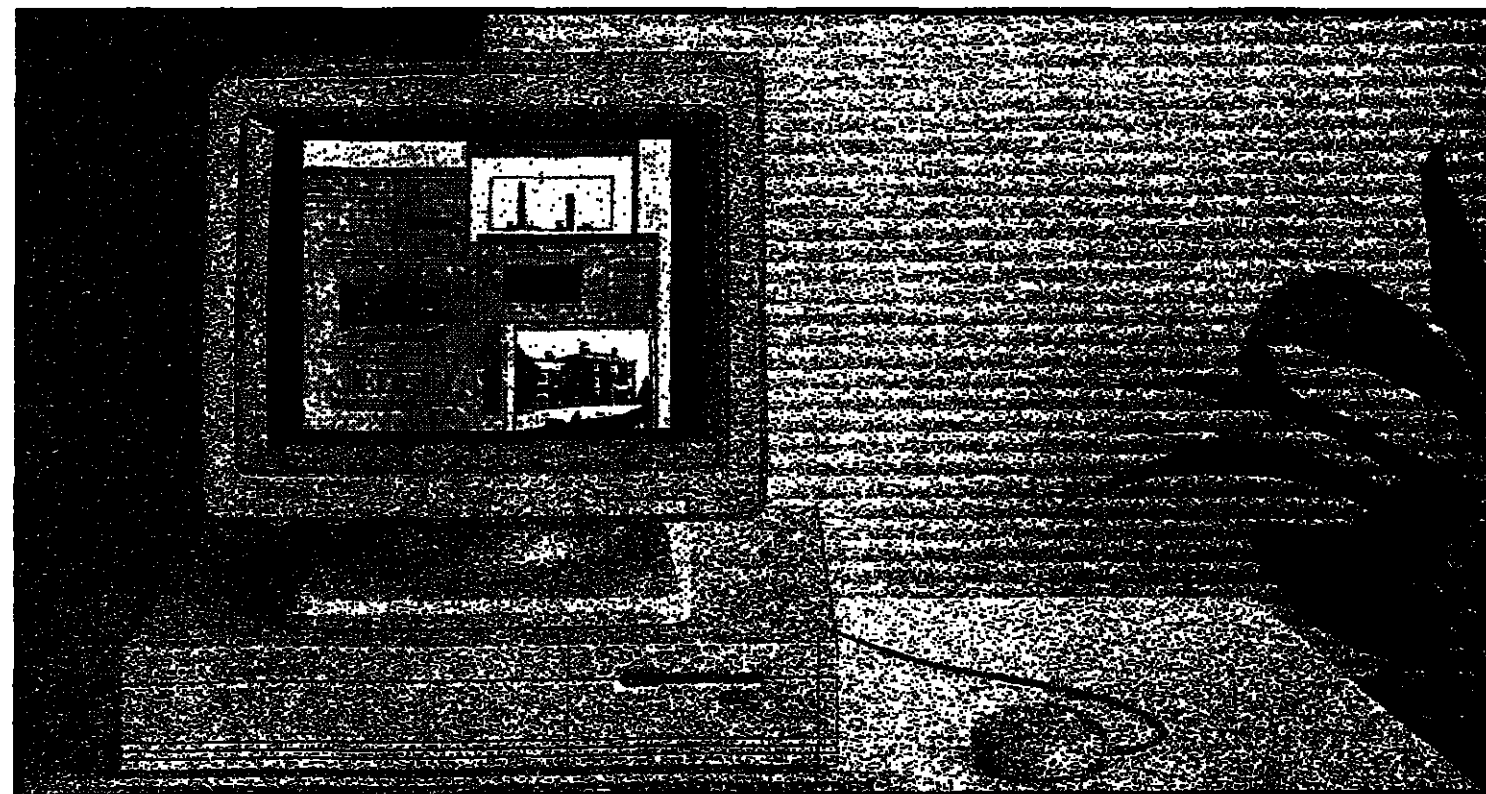
The satellites record cloud temperature fluctuations at hourly intervals over Africa and report on the state of vegetation every 10 days. These readings will be combined to allow continuous monitoring of rainfall and vegetation across the continent.

In the longer term, the information gathered by satellites for will be used for agricultural planning.

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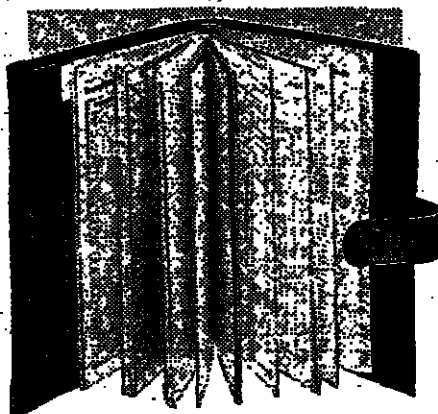
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ARTS



EXHIBITIONS

London

The Hayward Gallery. The Other Story - an intriguing but uneven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European tradition - weak in its socio-political and historical analysis but often strongly in the individual work. Daily until February 4, except bank holidays.

Whitechapel Gallery. Michael Craig-Martin - a retrospective of the sculptures, reliefs and wall-drawings of one of Britain's leading conceptual artists, unfailingly elegant in the demonstration, though the informing ideas are more often of obvious and banal than profound. Daily until January 7 except Mondays and Bank Holidays.

The Barbican. A Golden Age Art and Society in Hungary 1866-1914: in the light of the current ferment in Eastern Europe, with Hungary very much in the van, it is salutary to be reminded just how active a participant she was in the European cultural commonwealth. In the great age of art nouveau, Hungarian applied art and design was second to none. Daily until January 14 except December 24 and 25.

National Portrait Gallery. Tom Phillips - The Portrait Works: a thorough, self-explanatory, painstaking survey of the work of our most painstaking artist, always interesting and sometimes lively. Daily until January 21 except bank holidays.

Camera Portraits from the Collection 1839-1989 - a necessarily brisk but delightful and intriguing survey-cum-celebration until January 21.

National Portrait Gallery. Lewis Morley - Photographer of the Sixties: a study of the work a photographer now all but forgotten yet author of some of the most memorable images of the period, with Christine Keeler naked astride her chair the most famous of them all. Until Jan 7.

Paris

Musée des Arts Décoratifs. Je suis le Cahier - Picasso's sketchbooks. After two years of teasing the world over, the exhibition ends, aptly, in Paris. The

40 sketchbooks covering a period of 64 years follow closely Picasso's development. There are cut-out flat planes decomposing reality next to the fullness of neo-classical figures, there is the almost sugary rendering of the mother and child theme next to the cruelly distorted female faces, there are all the facets of Picasso's inventive genius. 107, Rue de Rivoli (4208214), closed Tue. Ends Dec 31.

Grand Palais. Archaeology in France. The exhibition presents 30 years of discoveries with some 3,000 objects, beginning with the inevitable skulls and flint tools and ending with finds from the Louvre foundations. A reassembled skeleton, numerous models of villages and tumuli, a life-size palisade topped with shields and spears, video programmes and explanations of scientific methods, all combine to bring this ancient and historical analysis, but often strongly in the individual work. Daily until February 4, except bank holidays.

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Musée d'Orsay stresses its modernity (Quai Anatole France), Archives Nationales recount the genesis of this invention (80, rue des Francs-Bourgeois), Musée Carnavalet shows Paris d'aujourd'hui (31, rue des Francs-Bourgeois), while the Centre National de la Photographie uses chronology to teach its history (Paris de Tokyo, 16 av. Président Wilson).

Centre National de la Photographie uses chronology to teach its history (Paris de Tokyo, 16 av. Président Wilson). A retrospective in the Musée d'Orsay, Egypt. An exhibition of 26 chef-d'oeuvres, including the most recent finds, starts with statues and bas-reliefs dating from the middle-empire, continues with a golden crown of a high priest of Osiris with some elements of Roman art and Coptic icons and concludes with Islamic exhibits, 1, rue des Fossés-Saint-Bernard (closed Mon). Ends Jan 14 (40513838).

The Louvre and the Chateau de Versailles. David. A retrospective consisting of 84 paintings and 165 drawings is held simultaneously in the Louvre and in the Chateau de Versailles. It retraces the artistic development of the founder of neo-classicism who, cutting trees from rococo's frivolities, preaches the Roman republic's rigorous virtues in *The Oath of the Horatii* and in *The Lictors returning to Brutus the bodies of his sons*. A radical revolutionary and friend of Robespierre, he immortalises the assassination of Marat in his bath, while organising the Revolutions self-glorifying festivities. With the advent of Napoleon he becomes the Emperor's premier peintre and celebrates him in a romantic equestrian portrait crossing the Alps and in the vast Coronation, the replica of which, together with the unfinished *The Chateau de Versailles*, the presentation of the Eagles to the Imperial Army is in Versailles. Louvre closed Tue, Chateau de Versailles closed Mon, both exhibitions end Feb 12.

Brussels. Musée Royal des Beaux-Arts. Seventeenth century flower paintings; a selection from the museum's collection of Flemish and Dutch masters. Closed Monday, ends Feb.

Goethe Institute. Palais des Beaux-Arts. Karsh, a Birthday Celebration. A selection of his photographic portraits. Ludwig Wittgenstein and 20th century art, a show that reveals his influence on European artists. Closed Monday.

Fundacion Juan March. Retrospective of Edward Hopper opens the autumn season at the foundation. 61 works by the New York realist covering a period of 56 years. Until Jan 6.

Palacio de Velazquez. Art in Latin America. The exhibition analyses the sources and development of art in Central and South America, from the wars of independence through to the present day. Ends March 4.

Frankfurt. Kunstverein. Markt 44. The Frankfurt Kunstverein is the first stop on a European tour of the works by the American sculptor Louise Bourgeois. After nearly 20 years unknown, she had her first retrospective in New York in 1983, organised by the Museum of Modern Art. The museum's director Mr Weisman has organised the biggest retrospective to date with 130 sculptures and some early paintings by Louise Bourgeois, now aged 77. Ends Jan 28.

Hanover. Sprengel Museum. Kurt-Schwitters-Platz. Der blaue Reiter (The Blue Horse): this museum is displaying around 61 pieces from its own collections as well as some additional paintings on loan from East Germany and by other artists who belonged to the same Munich-based group. Works by Wassily Kandinsky, Franz Marc, August Macke, Alexej von Jawlensky, Gabriele Münter and Marianne von Werefkin can be viewed until Feb 11.

Cologne. Museum Ludwig. Bismarckstrasse 1. The most comprehensive retrospective on Andy Warhol, who died in 1987, with around 160 pieces from New York. They can be seen only in Cologne until Feb 11. The retrospective includes works from the 1940s and 1960s as well as his famous portraits of Elvis Presley, Marilyn Monroe, Warren Beatty.

Munich. Städtische Galerie im Lenbachhaus. The most complete retrospective of the expressionist painter Paul Schmidt-Rottluff to date with almost 370 works from 70 private and public collections. After the Kirchner and Heckel exhibitions, this is the third significant project from one of the founding members of the Brücke group. Schmidt-Rottluff, who died in Berlin in 1976, was strangled during the Nazi years.

Vienna. Museum für Angewandte Kunst is hosting a large exhibition devoted to the works of Carlo Scarpa, the Italian artist and architect. The theme is focusing on "The Other City". Until Jan 15.

Museum für History. An exhibition of paintings by Arnulf Rainer, deemed to be one of Austria's most successful post-war artists, and who recently had

an exhibition in New York. Ends Jan 28.

New York. Metropolitan Museum. A decade of fabulous shows borrowed from around the world culminate in the present exhibition of the major works of Velázquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.

National Academy of Design. More than 180 objects from the Fitzwilliam Museum in Cambridge are making their way round America, giving a sampling of objects and paintings, among them works by Titian, Peter Paul Rubens and Renoir, after the theme of the increase of learning and other great objects. Ends Jan 28.

Metropolitan Museum of Art. A major exhibit of the works of Gaudí brings alive some of his style in its secular glory. Ends Jan 21.

Museum of Modern Art. Covering only eight years, from 1987 to 1994, Picasso and Braque: Pioneering Cubism consists of more than 350 works of the two artists during their fruitful collaboration before Braque left for war. Ends Jan 16.

Centre for International Contemporary Art. A new New York institution with the goal of cataloguing curatorial information about artists around the world opens appropriately with a retrospective of Japanese artist Yayoi Kusama. 57th & Fifth Av.

Washington. National Gallery. Almost three dozen paintings of the early 20th century German movement in Bauhaus, Neue Sachlichkeit and Blaue Reiter, lent by the Thyssen-Sornow collection, make a telling commentary on a part of the world again in the centre of attention internationally. Ends Jan 14.

Tokyo. Teien Museum. Meguro. Yasuo Kuniyoshi. Retrospective to mark the centenary of a Japanese artist who emigrated to the US as a teenager. His earlier work is given and faux-naïf, but in his last decade his palette was liberated and he produced a remarkable series of grotesque images of clowns and carnivals. Tokyo Art Gallery, Nishi-Shinjuku. The Tale of Genji. Daring reinterpretation by a young painter, Kido Masako, of one of the great works of Japanese classical literature, depicted in countless scrolls and prints over the past 500 years. Bunkamura. The Museum. Major works from the Detroit Art Museum. El Greco, Goya, Rubens, Manet, Degas, Cezanne, Matisse, Picasso etc., more than 100 paintings from one of the largest public collections in the US. Closed Mondays.

MUSIC

London. Royal Philharmonic Orchestra conducted by Arthur Davison, with soloists. Christmas music (Sun, Mon). Barbican Hall (638 8891).

City of London Sinfonia conducted by Richard Hickox. Handel's *Messiah* (Tue). Barbican Hall (638 8891).

London Symphony Orchestra conducted by Richard Hickox, with the Swingle Singers. Christmas music (Wed). Barbican Hall (638 8891).

Paris. Ensemble Intercontemporain conducted by Pierre Boulez, with Maurizio Pollini (piano), Frederic Stollé (sax), Dutilleul, Berio, Boulez (Mon). Chatelet (40282640).

Polish Opera Orchestra and Choir conducted by Alexandre Lazarev. Prokofiev, Rachmaninov (Mon). Salle Pleyel (46538873).

Kennedy Opera Orchestra and Choir conducted by Alexandre Lazarev. Prokofiev, Tchaikovsky, Sorokin (Tue). Salle Pleyel (46538873).

Orchestra de Paris conducted by Alain Lombard, with Bruno Leonard Geller (piano). Barber, Leonard Cohen (Wed). Salle Pleyel (46538873).

Amsterdam. Royal Concertgebouw Orchestra conducted by Charles Dutoit. Berlioz, Saint-Saens, Holst (Sun). Concertgebouw, Amsterdam (020 623 1111).

Joseffy Norman (soprano) with Alain Marton (tute) and Charles Spencer (piano). Handel, Strauss, Liszt, Liszt, Falla (Mon). Concertgebouw.

Netherlands Philharmonic Orchestra conducted by Thisis Ensemble. Handel's *Messiah* (Thu). Concertgebouw.

Vienna. Mozart Festival. Austrian State Television and Radio Orchestra conducted by Theodor Guschlbauer. Mozart, Konzepts (Fri). Wiener Philharmoniker conducted by Christoph von Dohnanyi. Mahler, Richard Strauss, Berlioz, Musikverein (Sat, Sun).

Oslo. Madsen piano recital. Scriabin, Konzepts (Mon).

Wiesbaden. Synthesizer. Berlin's Les Femmes du Choeur, conducted by Rafael Frühbeck de Burgos. Musikverein (Wed, Thur).

Musikverein (Wed, Thur).

Madrid. Spanish National Orchestra conducted by Miguel Angel Gomez Martini with Silvia Marcovic (violin), Sibelius, Tchaikovsky (Fri, Sat, Sun). Auditorio Nacional de Música (337 01 00).

Alcázar de Laroche (piano). Schubert, Espla, Albeniz, Falla (Sat). Auditorio Nacional de Música (337 01 00).

Daniel Barenboim (piano). Bach (Sun). Beethoven (Tue). Auditorio Nacional de Música (337 01 00).

Spanish National Orchestra and Choir conducted by Jürgen Junge. Handel (Wed, Thur). Auditorio Nacional de Música (337 01 00).

Trio de Madrid with Joaquín Soriano (piano), Carlo Bergonzi (sax), Rachmaninov, Haydn, Mozart, Schubert (Thu). Auditorio Nacional de Música (337 01 00).

Milan. SCM Symphony Orchestra conducted by Pierangelo Gelmi. Mendelssohn (Wed). Conservatorio G. Verdi (76001765).

Rome. Uto Ughi (violin) playing sonatas by Schumann, Franck and Prokofiev with pianist Mario Arighi (Wed). Teatro Olimpico (988204).

Cologne. WDR Radio Orchestra and Doris Soffel (mezzo-soprano) conducted by Wolfgang Wechsungen. Mendelssohn, Donizetti, Mozart, Verdi, Puccini, etc. Nippon Budokan Hall (Tue) (408 8011).

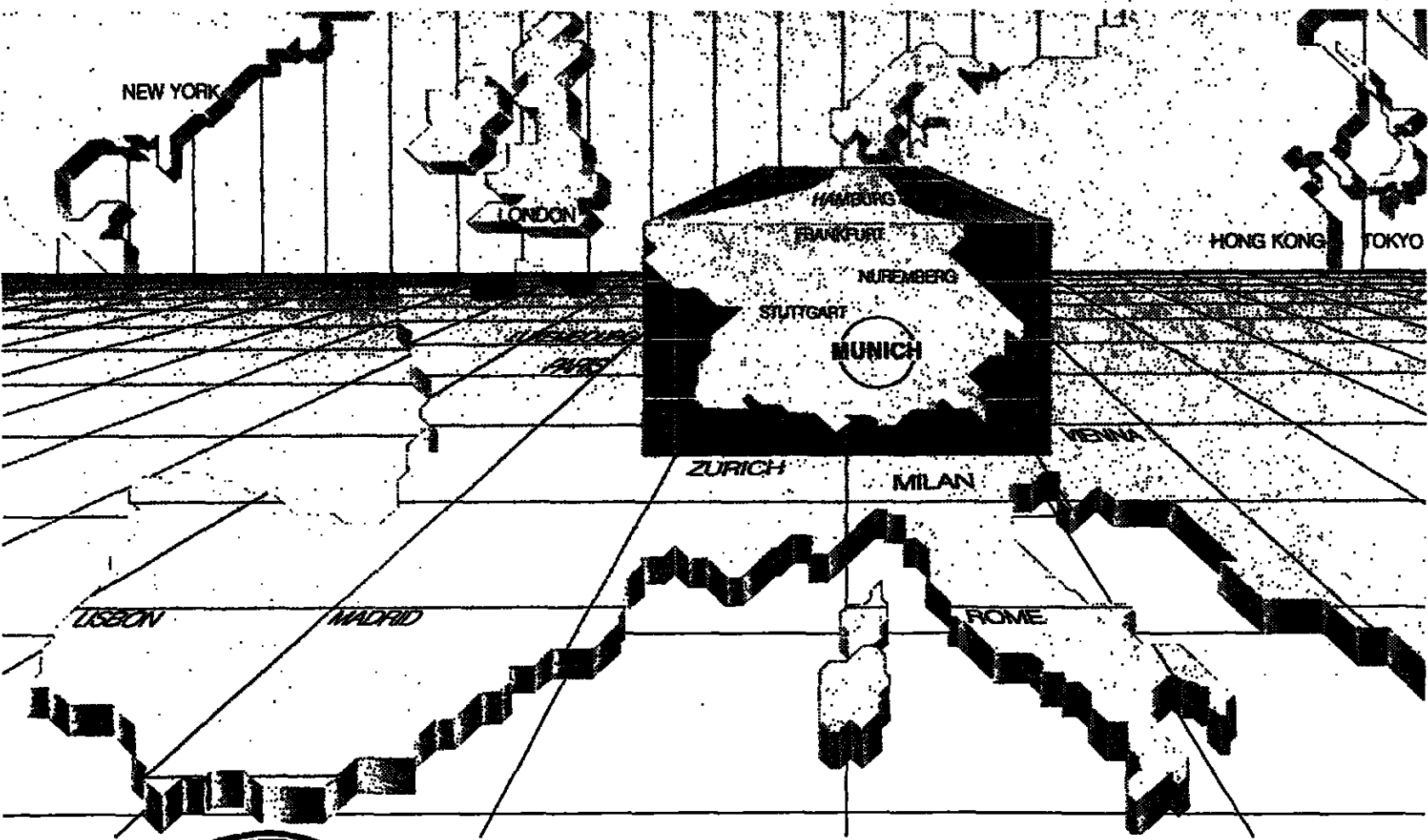
Parcell Quartet, Handel, Puccini, Scarlatti, Mendelssohn, Beethoven (Thu) (408 8571).

Tommy Nippon Symphony Orchestra conducted by Miklos Erdelyi. Beethoven, Smetana, Liszt (Wed) (270 8191).

Lilje Philharmonic Orchestra conducted by Pierre Bartholomé and the Cantores Chorus conducted by Richard Stross. Beethoven (Wed). Palais des Beaux-Arts.

Berlin. Berlin Philharmonic Orchestra under Claudio Abbado. Mahler

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THEATRE

London. Anything Goes (Prince Edward). Cole Porter's slyly out-gunning 1930s musical has four or five marvelous songs and Elaine Paige falling to emulate Ethel Merman. Ned Sherrin directs (487 2883).

The Good Person of Sichuan (Olivier). Magnificent National Theatre revival by wunderkind Deborah Warner. Erich's greatparable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not curbed by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minded for the 1990s. Dec 19-21, Dec 26-Jan 3, Jan 11-13, Jan 29-Feb 3 (928 2522).

A Little Night Music (Puccinelli). Jessed up in John Dexter's best-loved production, imported from Chichester, of Sondheim's 1973 schlagobers version of a Bergman film. A beautiful score, composed mostly in wait for the notion of Erich's greatparable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not curbed by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minded for the 1990s. Dec 19-21, Dec 26-Jan 3, Jan 11-13, Jan 29-Feb 3 (928 2522).

Amadeus (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Malde. Joseph Sussman and Sara Kestelman are electrifying in support (867 1118).

M. Bontely (Shafersbury). Peter Egan has taken over from Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style "spectacle of ideas" jessed up in John Dexter's best-loved production, imported from Chichester, of Sondheim's 1973 schlagobers version of a Bergman film. A beautiful score, composed mostly in wait for the notion of Erich's greatparable of moral ambiguity about a Chinese prostitute who can only do good by adopting a vicious disguise. If poverty is not curbed by political systems, what can an individual's compassion do? Witty new translation by Michael Hofmann. Fiona Shaw leads a fine cast in a play new-minded for the 1990s. Dec 19-21, Dec 26-Jan 3, Jan 11-13, Jan 29-Feb 3 (928 2522).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of sly, unrespectful, but (839 6974).

New York. Heidi Wassenstein's (Plymouth). Wendy Wassenstein's award-winning drama covering 20 years in the life of a successful American lady who finds from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the music of the period (289 6300).

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new better in the Merman tradition, Tyne Daly, as the bossy, tireless and tumefied Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for herself (246 0102).

Grand Hotel (Martin Beck). Tommy Kratochvíl, Richard Strass, Berlin, Musikverein (Sat, Sun).

Chicago. Driving Miss Daisy (Brier Street). The touching relationship between a blind old lady and her chauffeur in this production by Dorothy London, and her black chauffeur expose the changes to the South over the past several decades (447 0923).

St. Michaels (Royal George). Ann Francis and Maria Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (366 9001).

A Christmas Carol (Goodman). For the 12th year, the Goodman company does an holiday thing, with William J. Morris as Scrooge for the 11th year, but a new director, Steve Scott, and new adaptation by Tom Cresser promise to refresh the familiar. Ends Dec 30 (443 8200).

Tokyo. Kabuki. At the National Theatre (265 7411). Ebisuzo (also known as Samsung). Living National Theatre. Berlin, leads a top-rank cast in a lively low-budget production about a con-man who disguises himself as a priest. At Kabuki-za (641 3331): two mixed programs, 11am and 4.30pm, featuring mainly younger kabuki actors. Both theatres have helpful English programmes and captions commentary. (Visitors to Kyoto note that there are also all-star kabuki performances this month at the Minamiza Theatre, before its demolition).

Konsumenza Gassen. New play written and directed by Hildek Noda, loosely based on a famous puppet play by Chikamasa. An excellent comic-strip parody of Japanese myth and history, with brilliant Pop Art sets and lots of colour and movement. The verbal humour may be beyond most non-Japanese, but this is nevertheless a most enjoyable production. Giza Saitoh Theatre (5478 0771).

Sole. The spectacular drummers from Saitoh Theatre, off Japan's northern coast, pay their homage to the capital in an exciting programme of drumming and dancing. Theatre Asia, Shinjuku (207 8588) Ends December 24.

Body Wars 2. A science fiction allegory about power, performed by energetic fringe company the Datsun Erotica. Honda Theatre, Shimo-Kitazawa (389 1127). Continued on Page 17

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ARTS

Ariadne

THE PLACE The new performance alliance gathered under the banner of Gloria, led by Neil Bartlett and Annie Griffin, is one of the most promising developments in our recent theatre. Griffin's crazy new submarine response to the Ariadne myth...

Italian altarpieces put in perspective

Giles Waterfield on the Art in the Making exhibition at the National Gallery

In the 1970s, Thomas Hoving, director of the Metropolitan Museum, New York, brought to us the blockbuster art exhibition: the assembly of not less than 40 (the magic minimum) and preferably several hundred works of art...



Detail from Altarpiece with Three Saints by Nardo di Cione

ing new insight into individual works. Much new information has been revealed, for example, about Duccio's changes of mind in working out the Annunciation exhibited here from study of the underdrawing.

The Prince of the Pagodas

COVENT GARDEN

As we begin to get to know this new Pagodas and to understand the identity of Britten's score in the theatre, the nature of Kenneth MacMillan's achievement, and the problems he faced in making the staging, become clear.

Modern music festival in Vienna

It's hard to know which picture of Vienna to believe: the city of Hapsburg monuments and intrigue; the bright, airy Vienna of the Danube, Johann Strauss and Sachertorte; or the socialist city with Jung standing in the traditions of intellectual and cultural continuity.

Vienna's contemporary music establishment, Cerha featured prominently in programmes at the Konzerthaus. His Monumentum for orchestra (1969) may be free of the Berg influences that have dogged his career as a composer, but it offered little more than monolithic momentum, like a tank lumbering down a street.

initial appeal by their very simplicity, end up sounding primitive. Abbado presided over the most unusual programme: three Sacre Symphonies by Giovanni Gabrieli, a new work by Herbert Willi, and Stockhausen's Gruppen (1957).

London Assurance

HAYMARKET THEATRE

The Dublin born Dion Boucicault must now be the most performed home grown dramatist in that barren theatrical century between Sheridan (another Irishman) and Wilde (ditto), and his first (1841) hit London Assurance, seems certain to remain his popular favourite.

ARTS GUIDE

OPERA AND BALLET

London Royal Opera, Covent Garden. The revival of Der Freischutz brings back to Covent Garden...

Amsterdam Muziektheater. The National Ballet with The Sleeping Beauty (Peter Wright after Petipa)...

Berlin Opera. There is a strong cast led by Pinar Toprak, Giorgio Metritzi and Ingrid Wixell.

Frankfurt Opera. There is Jean-Pierre Ponnelle's production stars Gailina Kalinina, Giacomo Aragall and Alain Foadary.

Madrid Ballet Nacional de Espana. Don Juan is a new ballet created by Sotomayor and artistic director Jose Antonio, who is also the lead dancer.

Rome Teatro dell'Opera. Benjoni's production of Verdi's Falstaff, surprisingly set in the Po Valley in northern Italy...

Chicago Lyric Opera. Barbara Daniels is Rosalinda and Neil Rosenblum sings Alfred in director Giulio Chabarella's new production of Die Fledermaus.

Tokyo Metropolitan Opera. The week features the first performance of the season of Wozzeck, conducted by James Levine.

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Friday December 15 1989

Soviet reform deferred

MR NIKOLAI RYZHKOV has made a chilling speech on the Soviet economy. It is not the end, but it could be the beginning of the end of Soviet economic reform for the present period.

His speech on Wednesday was presented as the official version of the perestroika process. Perestroika means restructuring. Mr Ryzhkov's version is restructuring - but backwards. Price reforms are to be delayed, and introduced stage by stage. Police measures against the black market are to be stepped up. The planning process is to be geared to switch production from investment to consumer goods.

He is seeking once more to link the economy to the levers which can be pulled from the men in the ministries and the state planning offices, to take the economy back to what remains of Soviet certainties. As 23 of the peoples' deputies elected from the Komsomol youth organisation wrote in the movement's newspaper on Tuesday, his report left unmentioned the "true causes" of the economic difficulties - the non-market character of the economy and the lack of interest among workers and collectives in the results of their labour.

Radical reform

It has also cut the ground from under his deputy, Dr Leonid Abalkin. Last month, Dr Abalkin staged a conference on "the problems of radical economic reform." He argued for private property, for the market as "the most democratic form of regulating economic activity," for free prices and for competition. It was unmistakably the programme of one who knew there was no temporary stability to be found somewhere in the trough between command and market systems.

In his paper, Dr Abalkin talked of the "awareness of the need to compromise to dismantle the command-administrative system." That was a hope, rather than a statement; it has proved to be weakly based.

We should not ignore, as Mr Ryzhkov and Mr Mikhail Gorbachev certainly cannot ignore, that the Soviet economy now faces an increasing social instability. No politician is indifferent to the effects of

planned reforms: a doctrinaire can lose everything, a pragmatist can save much by timing and finesse. Mr Gorbachev's uncanny sense of when and how not to ride waves has so far been consistent with a fairly steady advance towards greater freedom, economically and socially. Now, however, there is a danger that the advance is halted, and his and others' political skills are put at the service of holding a shrinking ring. For the Soviet regime, with nationalists to the right of them, a discontented working class to the left of them and a crumbling economy before them, the right motto probably is "situation excellent! I advance!"

No refuge

The best reason for saying so is that retreat will find no firm sludge. There is, as the new Czechoslovak economic team is now saying, no such thing as a planned market: a market cannot exist without price reforms. Nor can it co-exist with directive central planning. Nor can an attempt to revive the planning mechanism be innocent of political and social changes: it is no accident that the police are now being enjoined to crack down on the unofficial market. Mr Ryzhkov's speech was a conservative one, possibly heralding a conservative reaction to the radicalism of the reforms.

This need not happen. The reforms of the past five years have put in place, in the Council of Peoples Deputies and the Supreme Soviet, institutions which have proved themselves capable of both expressing a popular mood and of stopping initiatives from on high. The report which has accompanied Mr Ryzhkov's speech, partly drafted by Dr Abalkin, is rather less rigid than he was when he spoke. Other deputies may demand big changes.

If the retreat goes on, and the situation will improve only temporarily if at all, and not far down the road, the ghosts of the Soviet economy past, present and yet to come will await the country's leaders, ready to terrify, or loaded with chains, than before.

Adjustment in EC fishing

THE PROBLEM of excess capacity in steel, which worried Europe, has already had to tackle in steel, coal, textiles and other traditional industries. It is not widely recognised that the same challenge will soon have to be faced by the European Community's increasingly hard pressed fishing fleet.

This, however, is the reality which EC Fisheries Ministers must accept as they prepare for what seems certain to be a very difficult meeting next week over the setting of annual catch limits for 1990.

The news from Brussels at this stage is bleak. In line with scientific advice which shows that key stocks have been seriously depleted by overfishing in recent years, the European Commission has proposed that the Total Allowable Catch (TAC) for several important species be reduced again by sharply reduced.

Worst affected will be English and Scottish fishermen in the North Sea, who face cuts respectively of around 60 per cent and 20 per cent in the quantities of haddock and cod which they may land. But the general trend is also down and the suffering will certainly not be confined to the UK. The fact that this is the second successive year of deep quota cuts - and that the UK's share of the haddock TAC will probably end up being between a third and a quarter of its level when the Common Fisheries Policy and its control instruments were introduced in 1983 - makes the squeals of protest from the fishing industry all the more convincing.

Prosperous period

The inescapable problem is that too many boats are chasing too few fish. The industry in the mid 1980s went through a period of exceptional prosperity with generous numbers of fish available under the CFP, healthy prices and good profitability. Not surprisingly, newcomers entered the market place and those already there used the opportunity both to modernise their fleets and to increase capacity.

That the alarm bells rightly being sounded by the conservationists should be ringing at a time of exceptionally high interest rates makes the

change in fortunes all the more difficult for those involved to understand.

The Ministers at next week's meeting in Brussels must nevertheless stand firm in the face of pressures to bump the quotas back up to unsustainable levels - and continue to point out to their fishing industries that such short term expedients are not in anybody's longer term interests.

They should also acknowledge that the tougher controls now required will not lead to an immediate recovery in the level of stocks - as happened to herring in the late 1970s and early 1980s - and that more consideration should therefore be given to ways of slimming what is now a bloated fleet.

Special vulnerability

One argument would simply be to leave this to the market so that the weak and overgrown go to the wall. But given the special vulnerability of fishing communities in remote areas, some help in the process of adjustment, as has happened with other industries, is justified.

The question of compensation payments was ducked this time last year, but in view of the poor response so far from member states to the EC's existing "multi-annual guidance plans" - which provide aid to modernise fleets provided fishing capacity is reduced by 3 per cent over five years - the same mistake should not happen again.

The option of decommissioning boats favoured by many in the industry - and being considered by the British Government - admittedly has its drawbacks. The parallel with EC agricultural policy - which now includes a scheme to pay farmers to take surplus land temporarily out of production - is not an auspicious one for those who like to compare the tens of millions of Ecu spent on fisheries with the tens of billions needed to support the CAP. Decommissioning might perversely result in the more efficient, but more highly borrowed, companies leaving the industry.

Cutting TACs and quotas in this context may seem the easy part of next week's meeting. Taking steps to reduce the fleet size must not be forgotten.

A.H. Hermann talks to Czechoslovakia's new Prime Minister

Burden of reshaping a nation

In his first important interview on economic and financial policy, Mr Marian Calfa, at 44 Czechoslovakia's youngest Prime Minister, who took office last Sunday, talked to the Financial Times in his shirt-sleeves. No western politician could better him in the directness and evident sincerity with which he answered questions.

He sees as the main tasks of his Government:
● A thorough democratisation of public life and the preparation of free elections.
● Creation of the conditions for restructuring Czech industry.
● The placing of the security services under political control.

The last of these tasks proved an almost insuperable obstacle even before he formed his Government. He found it impossible to reach an agreement on who should be Minister of the Interior. In the end it was agreed that the functions of this minister would be assigned to a triumvirate consisting of the Prime Minister and two of his first deputies, of whom one is a reforming Communist and the second is Mr Jan Carnogursky, a Catholic lawyer who only a couple of weeks earlier was prosecuted for dissident activities.

Mr Calfa is himself a lawyer who has specialised in business law. His professional career started with CTE, the Czech news agency, where he worked as a lawyer. His most recent job before his present office was as co-ordinator of new legislation in the office of the Prime Minister. He has been a member of the Communist Party since 1984. He spoke to me in Czech - not Slovak; this is no great difficulty linguistically, but for a Slovak like Mr Calfa it is a mark of rare tolerance.

The new Prime Minister lays great stress on tolerance and consensus. Mr Calfa emphasised that as Prime Minister he is not a boss but only the first amongst equals. "I will not try to impose my will on the Government. If I cannot achieve the consensus of the entire Government I will resign." Such consensus will seldom be easy because out of 21 members of his Government, only 10 are Communists - creating the first government not dominated by the Communists since their takeover in 1948.

There was also, he felt, a time limit on his premiership: the free elections which should take place in the middle of next year could put an end to his Government. "My disadvantage is that I am a Communist and have no intention of ceasing to be one," he said disarmingly.

He hurried to add that this disadvantage is not quite fair. One could find reformers among the Communists who were more radical than those outside the party. The 1988 reform movement, he reminded me, had its roots in the party which was never a Communist and had no intention of ceasing to be one. "My disadvantage is that I am a Communist and have no intention of ceasing to be one," he said disarmingly.

He spoke of the early days of the Czechoslovak Communist Party which had marks of its social democratic origin. "The totalitarian repressive methods which later on got the upper hand cannot be blamed entirely on the ruling strata alone: those who were ruled and suffered the tyranny and co-operated with it must also bear their share of the blame."

There was a need, he said, to look to people as individuals with individual

qualities and skills and not as members of this or that political party. On the human plane he mentioned as an example that he hopes to be able to co-operate fruitfully with Mr Jiri Dienstbier, the Foreign Minister in his government, and that he deeply regrets the persecution and imprisonment to which Mr Dienstbier, a dissenting journalist, was exposed in the course of the past year.

The Government will submit to Parliament bills for the protection of human rights, freedom of speech and association, and freedom of travel. Mr Calfa pointed out, furthermore, that political parties are already mushrooming. Indeed, with almost a new grouping with each day, one must fear that the elections will be atomised when it comes to the general elections, which the Prime Minister emphasised will be completely free and democratic.

But of the three great challenges facing the new Czechoslovak government, the conversation centred on whether the Prime Minister thought his country's command economy could be transformed into a market economy by a gradual transition, or whether the end would be better attained by a single radical shock.

Mr Calfa said this was really the cardinal question. He answered it at length and it appeared that he is not willing to let the population pay the penalty for a failed economic policy. In other words, both mass unemployment and inflation must be avoided at all costs.

Czechoslovakia's industry was, he said, badly unbalanced, with excessive capacity in heavy industry, particularly steelmaking and heavy and medium heavy engineering. These sectors were greatly expanded in the 1960s in response to the requirements of the Soviet Union and other Comecon countries.

Czechoslovakia has always been the industrial country of Central Europe, the machine shop of the Austro-Hungarian empire and, later, along with East Germany, the factory of the Warsaw Pact. The social costs of this role have only recently come to be fully understood.

For linked up with this industrial base is a network of coal-fired power stations - burning lignite with a high content of sulphur - causing enormous environmental damage. The power supplies diverted to heavy industry, moreover, are at the cost of new enterprises and consumers who are not supplied with adequate electric power.

However, the replacement of lignite-burning power plants presents an almost insoluble problem. Austria objects strongly to the construction of another nuclear power station and Hungary protests against the completion of a great dam on the Danube near Gabčíkovo. The dam could be an important source of hydro-electric power.

The Prime Minister said that another great error of Czechoslovak economic policy was to see its problems only within the confines of a small country. The network of monopolies - sometimes held by quite small enterprises, was the result of legal prohibition but of economic structure and protectionism. "Czechoslovakia's small monopolies cannot be broken and the Czech economy cannot prosper without opening first to the world and exposing Czech industry to cross-border competition."

Mr Calfa sees such an opening of the frontier, by removing administrative obstacles, as his foremost task. The only means for regulation of for-



Consensus or resignation: Marian Calfa, head of the new coalition

foreign trade and cross-border co-operation ought, in his view, to be exchange controls and a normal customs tariff regime, perhaps with some import quotas where necessary.

Hand in hand with such an opening of the Czech economy to the world economy ought to go the separation of the enterprises from the state economic plan - and, crucially, the freeing of managements from government interference. Though this should go a long way it could not be complete as long as Czechoslovakia still had to meet its foreign supply obligations. Mr Calfa was referring to his country's commitment to supply certain products to the Soviet Union and other Comecon countries. He said that when necessary enterprises would be helped financially to complete such supply contracts, which would remain commercially unattractive without state subsidy.

The restructuring of the economy was likely to be facilitated by the gradual reduction in the armaments industry which has been taking place over the past two years. The reduction of arms production has released both materials and components and some of the most skilled workers and technicians

for the benefit of other industries. An important feature of the present economic situation was that the Soviet Union was losing interest in certain supplies to which the Czech economy was geared, while the quality of such products was not always up to world market standards and service requirements. Thus, though they might be released from the Soviet requirement, such products were not readily saleable in the West.

However, Czechoslovakia had a number of hidden resources. In the first place there was the high educational standard of its workforce. There was also a surplus of industrial buildings and hidden reserves of labour in overmanned enterprises. Finally there was under-utilisation of machinery as almost all industry worked on a one-shift basis.

Even so, industrial restructuring was likely to be a long process unless speeded up by co-operation with western firms. For this reason the Government would give maximum support to cross-border co-operation, ranging from joint ventures, through distribution arrangements, to joint E & D agreements. The Prime Minister said that German and Austrian firms seemed to be best placed to under-

stand the needs and problems of Czech industry and were ready to meet them halfway.

The support the government intends to give to cross border initiative in upgrading Czech industry may also be related to the Government's reluctance to consider foreign loans on a governmental basis. Mr Calfa made clear his opposition to such a policy which would increase the country's indebtedness in such a way as to impair its present high credit rating. This is due to the foreign debt of only \$7bn which is easily serviced by Czech resources. "We don't want to be beggars," he emphasised.

Foreign investment would be welcome, but only by commercial investment loans agreed between enterprises. The Government was prepared to support such private agreements with government guarantees. Such guarantees would be based on bilateral agreements already concluded with some countries.

When I raised the question of the inflationary pressures resulting from the excess money in circulation and asked about the likelihood of monetary reform, Mr Calfa denied any such intention vehemently. Monetary reform, he said, would hit the poor and keep the rich rich as they had their assets invested in real estate or valuables. It would have no lasting effect unless the causes of the disequilibrium were removed first.

The Government would seek a remedy in a tighter fiscal policy. Though the Czech budget had always been presented as balanced this balance was fictitious, he said, and was achieved by "some magic tricks" with figures. In fact, there was a huge deficit and his Government would put its cards on the table, remedy.

One way might be to increase "the contribution to the budget" in the more usual form - levied on industry. The other way was cutting subsidies and social expenditure. The way the Government is choosing at present is evident from the interim budget presented to the federal parliament yesterday. Subsidies to industry and the collective farms will be reduced by nearly a third - but social expenditures, such as social security, health and education, will be kept at the present level.

The Prime Minister stressed repeatedly that on no account would the burden of restructuring be shifted on to the shoulders of the citizen. There might be unavoidable transfers of workers to new jobs and in that case the Government would provide retraining either directly in its own establishments or indirectly by subsidising training on the job.

Many of the reforms now underway, said Mr Calfa, had been prepared for some time. Mr Václav Klaus, a severe critic of the previous Administration and now the First Deputy Premier for Economic Affairs, had had to revise his views somewhat, when, on taking office, he realised how much work had already been done.

On Wednesday, for example, no less than four major reform statutes were adopted. Three of them overhauled the equivalent of corporation tax, income tax and agricultural taxes, promoting a much more competitive environment. The fourth is a major new law on banks, savings banks and exchange controls.

The job of a Czech Prime Minister these days is certainly not a strenuous one, but Mr Calfa does not give the impression of a worried or harassed man. He is young and very much a lawyer used to settling disputes between warring parties.

Watching the TV lobbies

THE Broadcasting Bill starts its passage through Parliament with the second reading debate in the House of Commons on Monday. But those lobbying for changes in its provisions are pinning their main hopes on the House of Lords, where there is a collection of the great and the good.

There are, for example, Lord Thomson of Monifeth, a former chairman of the Independent Broadcasting Authority and Lord Bonham-Carter, a former vice-chairman and Governor of the BBC. Both sit on the Liberal-Democrat benches, and both can be expected to oppose radical changes in the present broadcasting system.

Then there is Lord Wyatt of Westbury, an chairman of the House, but obliged, along with the heads of other nationalised bodies, to sit on the cross benches. Very much a former Labour man - his first writings were in the left-wing Labour weekly, Tribune - Wyatt is now much closer to the views of Margaret Thatcher and the right wing of her Cabinet. Any amendments tabled by him will be watched with considerable interest.

For my own part, I am not much impressed by the arguments of the broadcasting lobby that it is all about preserving standards. It has never been self-evident that British television is better than that of other countries. Anyway, who defines standards? Is Panorama really better than a good snooker match or an old movie? All one can hope for is as wide a range of choice as possible. Probably in vain.

Crackers

Rather a good order turned up the other day for Ralph Sanders: 30 specially-made Christmas crackers covered with a page of the Financial Times showing a photograph

OBSERVER

of Nigel Lawson, the former Chancellor.

Sanders is an 18-year-old who runs a company called Absolutely Crackers at Marston, near Bedford. He says he always used to make crackers for his grandmother when he was small, then for his mother who runs a riding school, so he left school without taking any exams and set up his business. It used to be called Ralph's Crackers, but changed to Absolutely Crackers when he took on a partner last May.

Output is running at several thousand a year, and the company is beginning to pay back the bank loans. Orders tend to stem from corporate hospitality. The Lawton order was for a party that the ex-Chancellor was attending. "Crackers," says Sanders, "are an all year round business. We do very well out of weddings."

Late news

Events still move slowly in some parts of Eastern Europe. Subscribers to the East German Ministry of Foreign Affairs' monthly newsletter, Foreign Affairs Bulletin, received their latest issue yesterday.

It was headed: "SED General Secretary on working visit in Moscow. Full agreement with Gorbachev-Krenz meeting." Now, who was Krenz?

On the brink

Such are the costs of insolvency that the insolvent business itself is being reorganised. Richard Floyd, the insolvency specialist at accountants Moores Bowland, is despatching to re-establish the Floyd Harris Independent practice he set up in 1971. It will work from Croydon - to save costs, though it will maintain a Lon-



State of emergency.

don address, and will deal only with insolvency.

Floyd is not quite the first to follow this route. A group of three broke away from Arthur Andersen to do the same thing two years ago, and the habit may grow. Floyd says that the Insolvency Act of 1986 made directors much more conscious of their financial responsibilities. Therefore the insolvency experts tend to be called in earlier than they used to be. "We are the Samaritans," he says. It is prevention and financial surgery rather than just picking up the pieces.

Long view

Hardly in the same league as the car number plates Christie's auctioned yesterday morning, but they were pleased to raise £7,600 for a rare late-18th century transit telescope in the sale of scientific, philosophical and medical instruments at a lunch. An Australian buyer bought it by telephone. Made by Troughtons of London, this was the telescope used by Phillip Parker King to survey the coastline of Australia. His charts still form the

basis of those used today.

King spent the years 1817-22 surveying and charting the New South Wales north-west coast, and laying a new route from Sydney to the Torres Strait inside the Barrier Reef. He published his work in 1827.

The anonymous seller came from a Sydney family which itself had made scientific instruments for nearly a century.

King's travel-stained telescope, 26 inches high, was sold unrestored, in its slightly crusty black oxidised finish. It was one of three telescopes fetching over £6,000.

Last pound

The Royal Bank of Scotland is handing out £1 notes to journalists. It wishes it to be known that it will soon be the last bank in Britain to produce them.

The Clydesdale Bank and the Bank of Scotland are both going out of the business on the grounds that £1 notes are now worth so little that they are simply used as small change and are seldom returned to the bank. Thus they are reduced to "unacceptable" quality. The Royal's new £1 notes are some millimetres smaller to avoid confusion with the new smaller £5 notes the Bank of England is issuing next year, and are also printed on tougher paper. The Royal will go on making them as long as they are "economically viable to produce" and "popular with our customers".

There is not much doubt on the latter score. A large number of Scots regard the £1 coin as another feature of Thatcherism. Not that they disdain to use it.

On the line

A colleague telephoned Milton Keynes station yesterday to ask about the time-table only to be told: "Get off the line, there's a train coming."

GREAT UNPRONOUNCEABLES OF OUR TIME

(NI-PER-DOH-LING)

Bernard Kripperdolling was a fanatical Anabaptist. As were his friends. He had an extraordinary name. As did his friends, Melchior Hoffmann and Gerrit Kippenbrock. He was also to become totally insane. As were his friends. Bunnahabhain has an extraordinary name (pronounced BU-NA-HA-VEEN). Otherwise, this 12 year old single malt Scotch whisky is the very embodiment of balance and consistency. Once tasted, the smooth, subtle qualities of this Islay malt would be enough to turn anyone into an enthusiast. Not to say a fanatic.

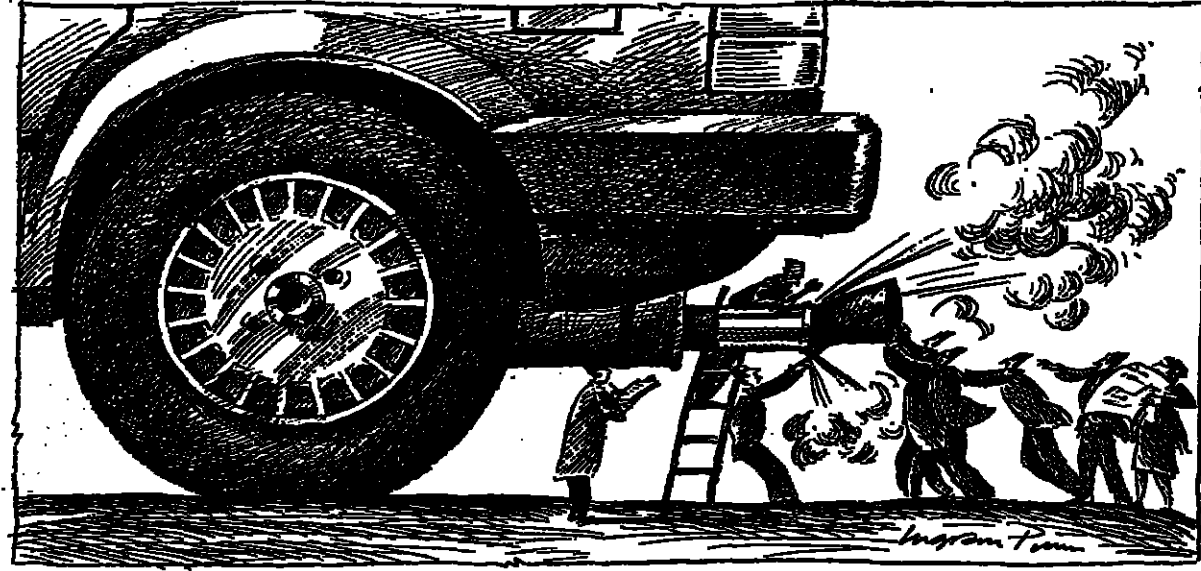
Bunnahabhain
UNSPEAKABLY GOOD MALT

Available at Oddbins, Harrods and Selfridges and selected branches of Victoria Wine, Peter Dinklage, Unwins and Augustus Barnett.

POLITICS TODAY

The environment can-can

By Joe Rogaly



Velen, Westphalia - "I have this recurring nightmare," said the energy expert. "One day I'll wake up in the middle of a plenary session not knowing which conference on carbon dioxide emissions I fell asleep in." This is a syndrome, perhaps familiar to non-executive directors, that I had not previously encountered in the environmental field. Yet you can hardly blame the poor fellow. Is it Villach 1985 or Villach 1987? Bellagio in 1987 or Toronto in 1988? The Hague at the beginning of this year or Noordwijk a few weeks ago? Is it run by the EC, the OECD, UNEP, the IPCC...? There is no account to be had from looking around the room, rubbing your eyes. For the conferences may come and go but by and large, the delegates remain the same.

As it happens, it is Velen, near Munster, about a week before Christmas 1989. We are in a "workshop" on energy and the environment. The host is the West German Government, the umbrella organisation is the UN's 24-member Economic Commission for Europe (ECE), and the hot topic is carbon dioxide. It comes out of the exhaust pipe of your motor car and shoots up Powergen's chimneys and contributes mightily, we are practically certain, to the Greenhouse Effect. That is why the Toronto call for a 20 per cent cut from the 1982 level by the year 2005 - just 15 years away.

Mrs Margaret Thatcher explained it all with graphic force when I asked her about it on Monday morning. For millions of years, she reminded me, the world's population was under 100 million. "We had a coal, oil, peat, gas," she went on. Then the coup de grace. "We have now gone up... to nearly six billion over a matter of about 150 years, and all of the carbon that has been down there for millions of years is in a matter of decades being put up there."

You would think, with a picture like that in her mind, that the Prime Minister would programme British Government officials to lead the Green pack at conferences like this one. Not a bit of it. We have two Departments of Energy, civil servants here, and one from the Department of the Environment. Together with the man from the US State Department, they constitute an Anglo-Saxon contingent whose purpose seems to be the rest of the delegates to be to make sure that nothing specific is decided. Another piece of Magellanic chicanery, I thought after an afternoon of "deals" and "replaces" with "could" and "my Government cannot accept such a percentage target/completion date/infimation of regulatory intent."

The true story is more intriguing than that. It is about the UK energy department fighting tooth and nail for the government's freedom to privatise electricity (and, one day, coal) away from the intrusion of the real world of environmental constraints. On a more elevated level, it is also about two different global initiatives to control CO₂ and other noxious emissions. The first has its origins in the

famous UN-sponsored report on "sustainable development," published in 1987. It concerns all threats to the environment, not just the Greenhouse Effect or climate change. The report's principal author, Mrs Gro Harlem Brundtland, was Prime Minister of Norway at the time. So Bergen will be the host city for a follow-up to Brundtland next May. Here in Velen we are preparing recommendations for the Bergen meeting, whose title is to be "Action for a Common Future." The Nordic countries, plus West Germany, Holland, Italy and to some extent Canada have all taken a firm line, looking for clear recommendations with specific numerical targets attached. What they want is commitment, now if possible, next May if we have to take things slowly.

The second, narrower, track is the Inter-Governmental Panel on Climate Change (IPCC), whose founding father is the US and loving mother is Mrs. Thatcher. It has three working groups, one chaired by the US, one by Britain and one by the Soviet Union. The delegates from Moscow have therefore supported the Anglo-American blocking tactics in Velen. Outside the long, tedious, drafting sessions at mealtimes and during other breaks it is often Soviet-US or British-Soviet heads you see together in quiet converse. The principal advantage of the

IPCC track, in the London-Washington-Moscow view is that it is global, bringing in the Chinese and the Japanese, while the ECE area is merely trans-Atlantic, although it does include East European countries. As it happens, the 24 ECE countries, most of which are represented here, are responsible for 70 per cent of the world's primary energy and fossil fuel use. Never mind, I suppose that if you leave the great Asian nations out you are not telling the whole story.

The fundamental question is whether the IPCC is a genuine attempt to get a good strong global convention on Greenhouse gas emissions or whether it is a sly Big Three plot to control the environmental movement in order to prevent the Bergen enthusiasts from establishing onerous standards. There are good scientists involved in the IPCC working parties, and the chairman is a Swede, so it may be reasonable to wait until November 1990, when its first interim report is due. That would not take care of all the other environmental concerns (Mrs Thatcher listed many for us on Monday), but it might make headway in preparing global protocols on CO emissions.

Most countries now favour "economic instruments" - higher prices for fossil fuels, tax disincentives, or tradable permits for polluters. The

British Treasury is already studying the possibilities of all of these. In addition the Bergen axis would like to include regulatory measures where fiscal controls are insufficient. No problem. In our Monday interview Mrs Thatcher said she was willing to bring polluters within a framework of regulatory standards, so the prospects for British agreement at both Bergen and the IPCC are fair, particularly now that Bergen is being softened up in advance.

In fact a pattern is beginning to become apparent. Every country finds that sooner or later a popular awareness of environmental dangers obliges the government to take action: the Russians, Hungarians, Poles and other east Europeans here attest to that. In the end a fat national plan, listing many detailed, specific, actions and proposals, is produced. The Dutch, the Danes, the Swedes and others have done this. Mr Christopher Patten, Britain's Environment Minister, is working on a first draft due to be published next year.

It is also becoming easier to forecast what such plans will mostly be about. A seminal text is an October 1976 essay by the American energy-savers guru, Amory B. Lovins, listing a myriad design changes, feasible within current technology, that added up to hundreds of billions of savings in

total US energy costs. Mr Lovins saw Mrs Thatcher at the weekend, and came through Velen with his message on Monday. Many large companies are aware of what lies in store. A Director of Siemens issued a statement here indicating his company's interest in energy-efficient products, and less noxious forms of power generation. It is all in the details.

This is shown in a paper by the British environmental consultant, Gerald Leach, now based at the Stockholm Environmental Institute. Mr Leach, who is on a UK Department of Energy panel, argues that Britain can meet the Toronto target, and enjoy 40 per cent economic growth between 1987-2005, on "generally quite modest assumptions" about best practice energy-efficient and low-cost demand response technologies.

This involves more insulation, fewer large cars, development of existing prototype fuel-efficient motor vehicles, a switch towards gas-fired electricity generation and renewable sources of energy, a change-over to fluorescent lighting, and so on. There is nothing revolutionary in this: it continues a trend that began with the oil price shocks of the early 1970s, one result of which is that over the 20 years Britain's consumption of energy per capita has fallen, even as the economy has grown.

Mr Leach's plan follows the Lovins thesis - that getting smarter about design and technology brings about great cost savings, so that there is a case for reducing energy consumption on grounds of simple economic prudence. Big figures follow from his small incremental proposals: consumer spending on energy is reduced by £140bn, at 1987 prices, between 1987-2005. The biggest saving, \$80bn, is from more fuel-efficient motor cars, \$22bn is from the residential sector.

I know what he means. We are already doing our bit in our new FT building, where the lights go out in my office if I sit still, lightly tapping at the keyboard, for more than five or six minutes at a stretch. To reactivate the sensor I have to do a can-can three times round my desk, shouting carbon dioxide as I do the final splits. Being more in sympathy with the Bergen than the IPCC approach, this is a small sacrifice to make, quite consonant with the view (echoed by Mrs Thatcher) that science is only pretty sure, not absolutely certain, that CO₂ leads to a Greenhouse Effect, global warming, floods and disaster.

The trouble with "pretty sure" is that it allows us all, the US in its present mood in particular, to keep on postponing the setting of stringent targets for CO reductions. Fortunately, the Californians are leading the way towards completely new engines. There is hope in that; what cannot be guessed at is whether the worst-case forebodings are right. If that is so, it is economic and population growth that have to be curbed, not merely energy use on existing growth lines. But that is the stuff of another more deeply green conference circuit, far removed from the sat-sung folk at Velen.

LOMBARD

The rebirth of socialism

By Michael Prowse

THE OVERTHROW of ownership has also had an unhappy history. State-run bureaucracies are often poor at meeting the needs of individuals. But they were only ever advocated as a means to the important ends of greater efficiency in production and greater equity in distribution. Socialists should not blush at the need to discard institutional arrangements which did not deliver the goods; capitalists, after all, are constantly scrapping out-of-date machinery as they search for ever faster ways to make a buck.

But if everybody accepts the case for decentralisation and increased reliance on the market, what now distinguishes the political left and right? The answer is to be found in very different conceptions of social justice. The right-wing view, which dates at least from David Hume, is that a distribution of goods and services is just, provided it results from uncoerced market exchanges which respect existing property rights - assuming these were arrived at fairly. The point about this "entitlement" theory, which has been popularised by Nozick, is that the relative proportion of income and wealth in the hands of the rich is irrelevant: 1 per cent of the population could justly own 99 per cent of everything.

The left-wing view is that social justice requires a fair distribution of goods, services and other social privileges. Those who are unusually productive (or lucky) must therefore surrender a large portion of their spoils. One version of this theory has been popularised by John Rawls, the US philosopher. He argues that social and economic inequalities are justified only if they can be shown to improve the absolute living standards of the worst-off groups in society.

If you believe the distributive theory of justice makes sense, you should count yourself as potentially left-of-centre, regardless of your admiration for markets. The intensity of your socialist conviction is best gauged by the amount of distributive injustice you are prepared to tolerate. My guess is that the east Europeans will remain better socialists than most of us in the West for many decades to come.

LETTERS

Soviet perspective on 'new Marshall Plan'

From Mr Sergei Gorbanov, Department of Foreign Economic Policy, USA and Canada Institute, 2/3 Khlozmskiy Perulok, Moscow

Sir, Stephen Fidler's article "A new Marshall Plan for eastern Europe" (December 8) raises a number of interesting points on the question of Western assistance to eastern European countries. Through his analysis, I would like to make some observations from a Soviet perspective.

The reform process in the Soviet Union is having a direct effect on global economics and politics. There is, therefore, a growing interest in the ultimate success of perestroika and in maintaining maximum stability during the transition from the command economy to a market economy.

Conditions in the Soviet market - including inflation, scarce money and economic imbalances - require quick

action in parallel with long-term measures to bring about a recovery. That recovery is, I believe, only possible with the help of increased imports of consumer goods. Restoring market equilibrium would not cost a great deal at the current rate of exchange between domestic and world prices. A maximum of \$20-25bn would suffice, as each dollar spent on consumer goods imports may bring in eight to 10 or even more rubles at the official exchange rate of 0.63-0.65 rubles to the dollar. In a basically normal environment, this would be economically and socially the least costly way to financial recovery.

Highly profitable industries are badly in need of more investment, but the massive inputs needed for the purpose are not available. There is an

urgent need to generate an inflow of resources from abroad to deal with social and economic challenges.

At the moment, the Soviet Union has big problems obtaining medium- and long-term loans from western banks and in placing securities. The result is problems securing new credit facilities and refinancing the existing debt of \$40bn. The western business community does not see meaningful guarantees of loan repayment.

Such guarantees could be backed by a part of the gold equivalent of the bank loans received or of the securities issued. Although this may be useful in the short term, the problem of credit worthiness can only be resolved by enhancing economic interaction - opening up the Soviet economy

to the outside world. The need now is to start a serious dialogue on the basic political and organisational issues relating to Soviet participation in the world economy, and to establish a favourable political environment for international economic harmonisation.

Over the past 40 years, many nations have advanced from subsistence economies to modern economic practices. The Soviet Union's economic reform programme's task is to normalise the market and to bring an improved credit, monetary and financial system to bear on the economy as a whole.

Sergei Gorbanov, Department of Foreign Economic Policy, USA and Canada Institute, 2/3 Khlozmskiy Perulok, Moscow

European Community relations with the US

From six Members of the European Parliament

Sir, The far-reaching call by US Secretary of State George Shultz for a number of strengthened international and consultative links between the European Community and the US in Berlin indicates a substantial shift in American foreign policy.

It is an initiative which Europeans should welcome warmly and support firmly in their own interests.

As the map of Europe changes, the American military presence there, based on conventional weapons reduction agreements between Nato and the Warsaw Pact, will decline.

A strengthened US-EC dialogue will provide an excellent means whereby the US will

continue to be a partner in the emerging concept of a Common European Home. This home could be a *vis a vis* from which the US could help influence events on the European continent. Such a role will be further strengthened at a different level by a US presence in an enhanced Helsinki Conference on Security and Co-operation in Europe process.

As we continue progressing rapidly towards the creation of the Single European Market by 1992, the nature of the EC will alter as will its competence. It will become a more political entity, particularly in developing relationships with eastern Europe.

It makes good sense to begin now to shape new US-EC links over this period, to adjust to

the growing weight of the EC in the transatlantic relationship.

While member countries will still have their own special relationship with the US, it is essential that the EC should give its full support to this courageous initiative. President Delors must take the next step in developing this transatlantic dialogue during his meetings with Secretary Baker in Brussels.

Elmar Brok, Euthymios Christodoulou, James Elles, Luis Planas, Gils de Vries, Michael Welsh, European Democratic Group, European Parliament, 57-113 rue Belliard, Brussels

Like card, like book

From Mr Michael R. Nathan

Sir, If the net book agreement were to be abolished, the most likely result would be an increase in book prices, not a reduction in them. This is what happened to greeting cards.

Last weekend, I came across greeting cards for sale at a price of £1.50, whereas the recommended retail price was 50p. I found others for sale at 22.5p when the recommended retail price was 5p.

These figures speak for themselves.

Michael R. Nathan, Baker Tilly Chartered Accountants, Commonwealth House, 1 New Oxford Street, WC1

Winds carry no passports

From Mr Andrew Warren

Sir, Your oil industry correspondent, Steven Butler, has found a "consensus" which enables him to begin his "play" against OPEC (December 4), with the claim that "demand for crude oil will grow strongly in the 1990s."

Is this consensus unaware of the widespread international concern about the impact that the increasing burning of fossil fuels like oil is having upon our climate? Even before the Inter-Governmental Panel on

Climate Change reports next autumn, already the UK Government has committed us to stabilising emissions of carbon dioxide, the main gas responsible for the "greenhouse effect."

Other EC governments are keen to set up formal agreements to reduce emissions by 20 per cent by the end of the decade - the minimum most climatologists now recommend.

Mr Butler rightly acknowledges that in the short run, tighter emission controls may

actually increase consumption of oil.

But he concludes that even if the world's governments "eventually" become serious about controlling carbon dioxide emissions to forestall global warming, any restraint in developed countries will automatically be balanced by extra demand from the developing world.

It is in none of our interests to permit this to happen - certainly not to gloss over concerns about global warming.

As the UK ambassador to the United Nations, Sir Crispin Tickell, warned the UN assembly earlier this year: "The atmosphere knows no boundaries, and the winds carry no passports."

This is an international problem. We inhabit a single planet. And business-as-usual is no longer the order of the day, even for the oil industry.

Andrew Warren, Association for the Conservation of Energy, 9 Sherlock Meads, W1

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COMPANIES & MARKETS

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INSIDE

Bedfellows fall out at Lowndes Queensway

Lowndes Queensway, the heavily-borrowed furniture retailer which is in refinancing talks with its bankers, ran into fresh controversy yesterday. Silentnight, which supplies 80 per cent of its bed ranges, said it would stop taking orders from Lowndes Queensway after next February. The beds company also warned it faced a sharp profits fall in the current year. Page 28

Vancouver cleans up its image

The Vancouver Stock Exchange has long had a reputation for scandal. And this image was hardly dispelled by the publication in May by Forbes magazine of a derogatory article proclaiming the west Canadian city the "scam capital of the world". But since then things have looked up. The exchange was given a lease of life in August by torrential volume triggered by promising results from a gold exploration project in British Columbia. And it may even be granted recognition by the UK's Securities and Investments Board. Page 46

Ferranti affair spreads its net

Yet another victim of the Ferranti affair: Smith New Court, the City securities firm, yesterday announced a substantial loss from a holding in Ferranti shares, which plunged when an alleged fraud came to light. However, Smith said its trading performance had otherwise been sound in the six months to late October. Page 31

So far so good

UK property development group Speybank took advantage of the recent strength of the market to lift net assets by 36 per cent and pre-tax profits by 34 per cent. But chairman Trevor Osborne (left) noted that high interest rates and rising costs of raw materials are likely to reduce business activity and might translate to a lowering of tenant demand in some areas. Paul Chesswright reports. Page 30

Not all that it seems

Interpublic looks like the model of a modern, communications company. Yet in many ways the New York-based group is the opposite of everything such a company is expected to be. At a time when the stock markets have gasped at the advances and misadventures of its noisier competitors, Interpublic has concentrated on more mundane matters, like tightening controls and strengthening its balance sheet. Alice Rawsthorn reports. Page 23

Market Statistics table with columns for Date ending rate, European options each, FT-A world indices, FT 100 bond service, Foreign exchanges, London recent issues.

Companies in this section table listing various companies like Anglia Secure Homes, Associated Paper, Authority Inve, BHP Gold, etc.

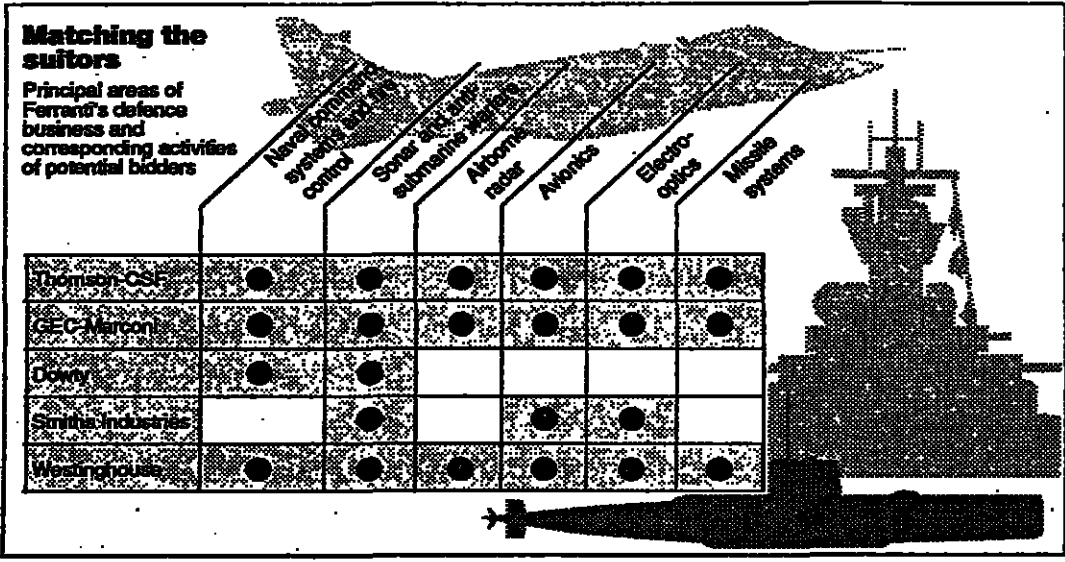
Chief price changes yesterday table with columns for Frankfurt (DM), London (pence), New York prices at 12.30.

London (pence) table listing various companies like British Telecom, British Airways, etc.

Swissair and SIA in co-operation pact

By John Wicks in Zurich and Paul Betts in London

SWISSAIR yesterday signed a long-term co-operation pact with Singapore Airlines (SIA) which is expected to lead to an exchange of equity between the two airlines. The two companies said they had agreed to work towards an exchange of up to 5 per cent of each other's capital within the next 12 months in order to cement their wide-ranging co-operation deal. The Swissair-SIA alliance is the latest in a growing series of major co-operation agreements between international airlines to strengthen their global operations in an increasingly liberalised international airline market. However, the Swissair-SIA deal is particularly significant because it is expected to form the basis of a broader alliance between the two airlines and Delta Airlines of the US. Indeed, SIA described the deal yesterday as an important step in creating a "trilateral alliance" to establish a global aviation system. Both Swissair and SIA have already reached independent co-operation and share-swapping deals with Delta in the past year. In both cases, the equity deals involved a 5 per cent share swap. Swissair also announced last September plans to co-operate with SAS, the Scandinavian airline. This, too, is intended to lead to an exchange of between 5 per cent and 10 per cent of shares. The Swiss company also holds 8 per cent of Austrian Airlines and it is planned to increase this stake further. Mr Lim Chin Beng, SIA's deputy chairman, said the alliance between SIA, Swissair and Delta would result in a combined network covering all continents, with a total of 227 destinations in 64 countries. While Swissair and Delta are working to develop North Atlantic traffic, SIA will co-operate with Swissair on routes between Europe and South-East Asia and with Delta on trans-Pacific routes. Although Swissair is working to expand links with SAS in Europe and elsewhere, Mr Lim said there would be no direct co-operation agreement between SIA and SAS and consequently no corresponding share swap. Mr Armin Baltensweiler, chairman of Swissair, said his airline was holding informal talks with Delta on possible co-operation in the hotel sector. The Nestlé group recently announced it was giving up its 50 per cent stake in the Swissotel joint venture with Swissair. The SIA-Swissair agreement envisages co-operation in a wide range of marketing sectors. Among the areas are daily services between Zurich and Singapore by both carriers by 1993, sharing of airport terminals and check-in facilities, the joint purchasing of goods and services, engineering, cargo co-operation and special through fares.



Where attack is the best form of defence

David White examines possible bidders for Ferranti in the wake of Daimler's withdrawal from the contest

One more option for the future of Ferranti International Signal, the financially crippled electronics group, vanished this week with the withdrawal of West Germany's Daimler-Benz from the bidding. Now the question for Europe's rapidly shifting defence industry is not merely who might take Ferranti over, but how. It is becoming clear the companies cited as potential bidders, or partners in bids, are not approaching Ferranti with a view to diversification. Instead, the motives would be to strengthen their grip in defence electronics, where they are already dug in. What they plan to exploit is Ferranti's technology in its areas of expertise, or to narrow competition in the sector, is open to question. Interest focuses on avionics and airborne radar - where Ferranti's future is now at stake in a bid to take over the European Fighter Aircraft (EFA) contract, worth more than £1bn (£1,500m). The emphasis on concentration rather than opportunities for branching out is a reflection of the mood of the defence industry. It is heading itself for a period of tight national budgets and increasingly tough competition in which weaker companies risk being squeezed out. None of the UK candidates is targeting the whole of Ferranti, because none has business strengths coinciding with the full range of Ferranti's activity. The exception would be GEC-Marconi, the dominant force in British military electronics. However, a full takeover may be barred on competition grounds. The Ministry of Defence is now considering two previously unpalatable outcomes. These are a break-up of Ferranti among different buyers, and takeover by a foreign company such as Thomson-CSF of France. Since Thomson-CSF is majority-owned by the French state, this would clearly be politically awkward for the British Government. How would it justify nationalisation by a foreign power, while proclaiming it abhors nationalisation? Having realised this, Thomson first studied a joint bid with British Aerospace. BAe has now pulled out. Thomson, still interested, is reviewing its options. MoD officials say an outright Thomson takeover might be a last choice, but not unimaginable. Thomson has set out to occupy the top world ranking in selected sectors. In flight electronics a new joint venture, Sextant Avionics, pooling Thomson-CSF's interests with those of its fellow French state-controlled company Aerospatiale, ranks at the top of the European league. The addition of Ferranti would create overwhelming European domination both in this field and in the purchase of the bulk of Philips defence interests, due to take effect early next year, has buttressed its strength in several key areas, notably in shipboard combat systems. Although Ferranti has received setbacks in this sector, almost all Royal Navy command and control systems are Ferranti. The two companies have a full range of capabilities in sonar and coincide in other areas, too, including simulators and electro-optical, laser, aerial weapons and space systems. Daimler-Benz, Ferranti's own favoured partner for a rescue, has now followed BAe in withdrawing from the list of contenders. With defence activities re-arranged around its takeover of the aerospace space company Messerschmitt-Bölkow-Blohm, Daimler-Benz also overlaps with Ferranti in aircraft systems. Its newly-renamed defence electronics arm Telefunken System Technik has been trying to build an independent capability in airborne radar. A licensee of Hughes of the US, it leads the rival bid to Ferranti's for the EFA nose radar. It is active, too, in cockpit displays and electronic warfare, while MBB shares some of Ferranti's interests in missiles and space systems. The Daimler-Benz group also now has a range of naval activities through both Telefunken and MBB, some of which coincide with Ferranti's sphere of operation. However, one of the conditions imposed by the West German Government for the takeover of MBB was that Daimler should withdraw from the naval sector in West Germany within the next two years. Among British companies, GEC-Marconi is a head-on competitor in airborne radar and avionics, with a naval side greatly strengthened by the absorption of former Plessey activities - notably a number of other mid-airborne warfare systems. However, its approach to Ferranti is tempered by its experience of MoD intervention in the Plessey takeover. GEC and Siemens had to remodel their joint bid for Plessey to avoid competition difficulties and overcome further objections before gaining approval. GEC is thought unlikely to enter that battle again by proposing to absorb Ferranti's naval activities. It would certainly be interested in airborne radar. Takeover of Ferranti's interests would create an effective UK monopoly, but it could be argued there are not enough fighter projects to maintain more than one major British company in the field. How much further GEC appetite might go as such a radar. Takeover of Ferranti from new submarine and frigate command systems, but Ferranti still has bigger business in this area. Dowty is also a competitor in sonar and other underwater systems. Smiths Industries is the UK's leading avionics company, and at least three of Ferranti's aircraft-related activities would be of evident interest to it - cockpit displays, including "head-up" systems, in which they are competitors; navigation systems, in which they have developed different technologies; and product support. Smiths is also active in optronics, but in different areas from Ferranti's. Among several large US companies cited as potential rescuers, Westinghouse is active across most of the range and a big force in airborne radar. It could also bring in a capability in torpedoes. The British MoD wants someone to compete in torpedo manufacture with GEC-Marconi. The US company, which has also had talks over Philips' British defence subsidiary MSL, has been looking for some time for a UK foothold.

Matra and GEC form space venture

By George Graham in Paris

MATRA, the French electronics group, is to merge its space activities with those of GEC-Marconi of the UK to create a large European group in the field of satellite and space equipment. The two companies yesterday signed an agreement to combine Matra Espace, a newly created subsidiary of the Matra group, with Marconi Space Systems in a company to be called Matra Marconi Espace. Matra will have 51 per cent of the new company, and GEC Marconi 49 per cent, but GEC will retain 1 per cent directly in Marconi Space Systems. The two groups hope later to add to the joint venture the space activities of Daimler-Benz, the West German group which recently acquired the aerospace company MBB. Mr Jean-Luc Lagardère, Matra's chairman, said yesterday that he hoped a similar co-operation agreement could be reached soon in the field of defence activities. This would probably involve Matra, GEC and Daimler exchanging shareholdings of around 20 per cent at the level of their defence electronics subsidiaries. Mr Lagardère added that the Matra group would exceed its forecast of 50 per cent profits growth this year, from FF335m (\$57m) in 1988, and he hoped net profits would reach FF600m. The three groups have already formed a loose alliance, with Daimler and GEC, for example, both taking 5 per cent stakes in the Matra parent company. Daimler's takeover of MBB, which itself already had a number of partnerships with other European defence electronics companies, has complicated the task of extending this alliance, however. The new space equipment company is expected to have sales of FF3.5bn this year and around FF3.5bn in 1990. Matra's space division will contribute nearly three quarters of the sales volume, but Mr Noel Forgeard, director in charge of Matra's defence and space activities, said that the profits of the two sides were more or less the same. While Matra is specialised in the production of satellite bodies, Marconi's expertise is in the field of satellite payloads as well as earth stations. The two companies have already successfully bid together for the Hispanat and Leicester satellite contracts. An extraordinary shareholders' meeting of Matra yesterday approved a reorganisation of the company's structures placing the defence and space activities in separate subsidiaries.

BTR Nylex in complex exercise to raise A\$660m

By Clare Pearson in London

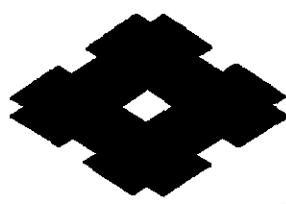
BTR NYLEX, the rapidly-expanding Australian industrial group, is carrying out a A\$660m (\$507m) capital-raising exercise partly funded by BTR, the UK conglomerate which owns 64 per cent of its shares. The exercise was seen by analysts as signalling that Nylex wanted to prepare itself for another big acquisitive move. But its UK parent said no such deal was imminent. Mr Christopher Bull, finance director, said: "The proceeds are not being earmarked for any particular project. Nylex wanted to take advantage of favourable market conditions." The deal marks the third big fund-raising exercise by BTR Nylex, which enjoys an enthusiastic following on the Australian stock market, in about 18 months. The complex fund-raising announced yesterday consists of a private placement with institutions of A\$210m worth of convertible preference shares and the sale to BTR Australia, the wholly-owned subsidiary of BTR in the UK, of A\$450m-worth of subordinated loan notes, which will count as part of Nylex's capital base. BTR, which last week announced it was pursuing plans to float off its US activities, is not loosening its holding on Nylex through the outside issue of convertible preference shares. Options to convert into ordinary shares in Nylex have been attached to the notes. This is so that any dilution of BTR's 64 per cent stake through investors converting the preference shares can be almost exactly offset. Just over a year ago, Nylex raised A\$630m in convertible loan notes, of which the parent company took up a substantial portion, to part fund its A\$748m purchase of Feltrax, the New Zealand carpets, textiles and furniture producer. This followed hard on the heels of a one-for-two rights issue launched in April raising A\$760m to help off its US activities, is not loosening its holding on Nylex through the outside issue of convertible preference shares. BTR's plans to float its US operations are seen as a mark of keenness to repeat the success of the partial sale flotation of Nylex. Lex, Page 20

Allied-Lyons puts 43 hotels up for sale

By Philip Rawsthorn in London

ALLIED-LYONS, the UK foods and drink group, is to put its Embassy Hotels chain up for sale. The 43 hotels are expected to fetch between £275m (£437m) and £300m. The announcement yesterday raised speculation in the City about possible links between the move and Allied's bid for the £500m wines and spirits division of Whitbread, the UK brewer and retailer. Allied, which recently made an agreed £307m offer for the US Dumbell-Domita chain, is considered to be one of the main contenders for the Whitbread operation along with Seagram, the US drinks group. However, Mr Richard Martin, Allied's chief executive, said the Embassy disposal was the result of an extensive review of the company's strategy aimed at identifying those businesses which it intended to develop in the future. "We have concluded that Embassy, although an excellent business, does not meet this criterion. As part of its preparations for the more competitive climate arising from the Monopolies and Mergers Commission inquiry into the UK brewing industry, Allied has already put up for sale its Normand motor distribution business. It is now considering the future of its J Lyons catering division. Embassy's hotels, comprising some 3,200 bedrooms, include two in London, others in cities from Edinburgh to Leicester, and a number of country hotels with leisure facilities. Most are freehold properties. Operating profits of the chain have been estimated at between £7m and £10m. Allied, which recently reported half-year pre-tax profits of £260m, up 13.5 per cent, is focusing on the expansion of its beer and retailing, and wines and spirits divisions. So far it has given no indication that it intends to do to meet post-MMC legislation on the brewing industry. It may have to yield control over some 2,350 of its "tied" pubs. It has been concentrating for the past year on the development of its Hiram Walker-Allied Vintners wines and spirits operations, buying Chateau Latour from Pearson.

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Sumitomo Trust

Interim results to 30th September 1989

	Millions of Yen 6 months ended 30th September 1989	Millions of Yen 6 months ended 30th September 1988	Millions of Yen Year ended 31st March 1989
Income before Income Taxes	¥ 83,878	¥ 79,768	¥ 156,664
Net Income	40,143	37,764	73,584
Total Assets in Banking Accounts	18,002,176	14,075,709	16,593,915
Total Assets in Trust Accounts	30,768,916	26,406,942	27,740,572
Interim Dividend	¥ 4.25 per share	¥ 3.75 per share	¥ 8.00 per share (Annual Total)

Principal Developments for the Period

- Steady and continued growth
- Opening of new Representative Offices in Chicago and Paris
- Listing on The London Stock Exchange
- Mr Hayasaki elected President

Interim Financial Statement for the 6 months ended 30th September, 1989 will be available upon request from December 31st 1989. Please direct enquiries to the address below.

Sumitomo Trust & Banking Co., Ltd.
London Branch
62/63 Threadneedle Street, London EC2R 8BR.
Telephone: 01-628 5621/9 Fax: 01-588 1601

Mérieux completes takeover of Connaught

By Robert Gibbens in Montreal

INSTITUT MERIEUX, the Rhône-Poulenc subsidiary, has moved swiftly to seal the takeover of Connaught BioSciences, Canada's largest biotech company.

Mérieux which says it holds 89.38 per cent of the stock won the protracted battle for Connaught after Switzerland's Ciba-Geigy dropped out.

Mr Jacques Martin, managing director of Mérieux, said the two companies would together become the world's largest vaccine-maker. They will have an annual research budget of \$200m (US\$200m).

A committee will be set up immediately by both companies to rationalise research programmes.

Mérieux's US sales operations will be merged with Connaught's US arm, and Mérieux will help Connaught overcome production problems at its Toronto plant.

Mr Brian Mulroney, Canada's Prime Minister, weathered a storm of protest in the House of Commons in Ottawa on Wednesday, when opposition parties claimed the deal was "a sell-out to a foreign government." Rhône-Poulenc is indirectly controlled by the French Government.

Mérieux's C\$37 a share bid valued Connaught at C\$940m, though it already held well over 10 per cent of the stock. With 99.96 per cent of Connaught committed by expiry of its bid early on Thursday, it can now use Canadian law to force in the balance.

Connaught's management has supported the French company's offer since the first bid was made in mid-1988.

Mesa LP to suspend dividends

By Roderick Oram in New York

MESA Limited Partnership, the energy company controlled by Mr T. Boone Pickens, the Texas corporate raider, is to suspend common dividends because of insufficient cash flow from its natural gas business.

The last quarterly payment of 37.5 cents per common partnership unit will be made on February 15 although preferred units will continue to receive the same 37.5 cents dividend, the company said yesterday.

Mesa had turned his main company into a limited partnership in December 1985 of \$21.5m on revenues of \$89.8m, against a net profit of \$9.8m on \$122.5m a year earlier. He maintained Mesa LP's original dividend of \$2 per year per common or preferred unit until this summer when he cut it to \$1.50. Analysts had expected a further cut but not a halt.

Mr Pickens said dividends will resume when gas prices allow. "This is a fairly positive move," said Mr David Bradshaw, a Faine Webber analyst. "It will help preserve the integrity of the company."

To further improve its finances, Mesa said it would spin off some of its royalty interests in the Hugotou gas field in Kansas into a separate trust.

It hopes to raise some \$300m early next year in a public offering for the trust.

Proceeds will be used to pay-down some of Mesa's debt. Mesa has more than 1,000,000 cu ft of long-life reserves in Hugotou, the largest natural gas field in the US.

Mr Pickens' moves come just as the natural gas market has begun to improve. Not only

has supply and demand swung back into better balance, but prices are rising sharply with the early onset of unseasonably cold weather.

Spot prices have risen some 28 cents to \$1.93 per mcf over the past three weeks, said Mr Paul Kuklinski, an analyst at Cowen & Co. He estimates average price of only \$1.75 per mcf this year, a level which generates minimal free cash flow.

But every 10 cents rise in prices from that level will generate some \$16.5m in cash flow equal to 20 cents per common unit.

He is forecasting the payout will total 75 cents next year and \$1.50 in 1991.

Mesa is now in a sound financial state, it has stemmed the erosion of its cash flow.

Gloom in US stores sector deepens

By Anatole Kaletsky in New York

REPORTS of deepening financial troubles at Campeau Corporation, as well as the announcement of bigger than expected losses by H. Macy, the big New York based department store chain, sent retailing shares moderately lower on Wall Street yesterday.

However, there was little impact on the junk bond market, where analysts said they had long since discounted the Campeau group's possible collapse.

Macy said it lost \$33.1m on sales of \$1.71bn in its first fiscal quarter, ended October 28, compared with a loss of \$19m on sales of \$1.62bn a year earlier.

Mr Edward Finkelstein, the company's president, described the current retailing climate as

"chaotic" and said he was "somewhat disappointed" by the quarter's results.

He attributed the retailing sector's poor profitability to the aggressive discounting by other store chains, most prominently Campeau.

Campeau, a Toronto-based real estate group which paid over \$10bn in two highly leveraged takeovers for the Federated and Allied Department store chains, said in a filing deposited with the Securities and Exchange Commission on Tuesday that its retailing units might be forced to seek bankruptcy protection next year in the event of a disappointing Christmas sales period.

The SEC filing made little impression on the junk bond market, where Allied and Fed-

erated securities had long been trading at or below bankruptcy levels.

Allied's most widely traded junk bonds, the 11 1/2 per cent debentures redeemable in 1997, were quoted yesterday at 18 cents on the dollar, while Federated 16 per cent bonds were quoted at around 28 cents.

These prices were essentially unchanged since late November and there was little or no liquidity in the market, Mr Kingman Pennington, senior junk bond analyst at MCM Securities, said.

However, Campeau's common stock fell 25 per cent to \$3 on the over the counter market in Toronto on Wednesday and prominent reports about Campeau's problems in the New York press served to unnerve

the retailing sector further yesterday morning.

At lunchtime most specialty retailing shares were down significantly, against the backdrop of a generally declining stockmarket. The Gap stores fell 4% to \$48 and Limited was 4% down at \$31.

Macy's securities also suffered reverses in the junk bond market but they continued to trade near par and remained relatively liquid.

Mr Pennington said bid prices had been reduced by about 2 1/2 points as a result of the company's disappointing results and the concerns about the retailing sector in general. The Macy 14 1/2 per cent bonds of 1998 were quoted at 97 1/2 to 98 1/2, down from around 100 early this week.

Bell receivership 'now in doubt'

BOND Corporation has said it believes Australia's corporate watchdog, the National Companies and Securities Commission, does not want a receiver appointed to Bell Resources, Reuter reports.

In a statement Bond said: "The company believes, as a result of discussions held with the National Companies and Securities Commission, that the commission has no present interest in seeking the appointment of a receiver to Bell Resources."

NCSC officials were not available for comment.

The NCSC had intervened in a deal between Bell Resources' 88 per cent owner, Bond Corpo-

ration Holdings and its 19.9 per cent owner, The Adelaide Steamship Company, on board seats in Bell.

Adsteam began an action seeking receivership last Friday, but abandoned it after striking the deal with Bond.

However, the Western Australian Supreme Court agreed to bring the case back to a court of the NCSC's jurisdiction, a move Adsteam and Bell Resources have said they will appeal.

The court has adjourned the case indefinitely until a judge is free to hear it.

Bond said that NCSC concern about the board appointments had been linked with

the receivership, producing confusion.

"That confusion has resulted in what the company understands to be the erroneous conclusion that the commission wishes to see the appointment of a receiver to Bell Resources," Bond added.

Mr John Spalvine, Adsteam managing director, has said his company launched its action as a way of forcing Bond to give his group seats on the Bell board.

It had expected if the court agreed that receivership was warranted it would also agree to a less drastic result - changing the composition of the board.

BHP Gold rises 29% to A\$9.71m halfway

By Kenneth Gooding, Mining Correspondent

BHP GOLD, which has interests in Australia's largest gold mines, Boddington and Telfer, increased output in the half-year to November 30 enough to offset a substantial fall in the average price of gold.

Net profit rose by 29 per cent from A\$7.529m (US\$6.919m) in the first half of last year to A\$9.71m.

Earnings per share increased from 80 cents to A\$1, but the company, 53.7 per cent owned by Broken Hill Proprietary, Australia's largest company, is still not paying a dividend, preferring to allocate funds to exploration and development.

Gold production in the half-year increased by 30,886 troy ounces to 147,495 ounces. The company says that, in spite of production problems at the Telfer gold mine (30 per cent owned), it still expects to produce 300,000 ounces in the full year, a target set when BHP Gold was floated in 1987.

The average price received for gold in the half-year dropped from A\$609 an ounce to A\$532. The average production cost per ounce eased back from A\$332 to A\$328.

BHP Gold cut exploration spending in the six months from A\$10.57m to A\$8.6m, after a decision to reduce the budget to a more sustainable level in difficult economic times.

Total forward sales of gold were steadily increased in the August quarter, in line with current strategy to cover about a quarter of proved and probable reserves, or about 300,000 ounces, the company said.

Consolidated Rail, the US railway company, is to reduce its non-union workforce by 450, or about 12 per cent, which will result in a pretax charge against fourth quarter earnings of \$70m to \$80m when combined with other related restructuring expenses.

Bond sells St Moritz Hotel to FAI

BOND Corporation has agreed to sell the St Moritz Hotel in New York City to FAI Insurance of Australia for US\$175m, Reuter reports.

FAI, the general insurance group, formerly run by the late Mr Larry Adler and now headed by his son Rodney, lent \$185m of the \$185m bond paid for the 38-store hotel when it bought it from US property developer Mr Donald Trump in late 1988.

Mr Rodney Adler, FAI chief

executive, said in May that the hotel itself was security for the loan, and that it was valued at \$310m.

Mr Adler said last week that FAI Insurance's exposure to Bond Corporation stood at about \$527m - in fully secured and cross collateralized loans.

He added that unless Bond were forced into a fire sale of the assets backing the loans, including the St Moritz and coal assets, FAI should get

most, if not all, of its money back.

FAI said its purchase of the St Moritz from Bond would cut its net exposure to the corporation by about \$225m, to just above \$300m.

Mr Adler said FAI was satisfied it was adequately secured on its Bond exposure.

He added: "FAI has reason to believe substantial reductions will continue to be made to the level of this indebtedness in the short term."

Evergo bids for 42% stake in Chinese Estates

EVERGO International Holdings, a key component in the Lau brothers financial empire, yesterday unveiled a bid of HK\$250m (US\$325m) for the 42 per cent it does not already control of Chinese Estates Holdings.

The proposal, which offers a premium of 12 per cent above the value of Chinese Estates's closing share price on Wednesday, was presented as a move to consolidate Evergo's investments in real estate and China Entertainment and Land Investment Holdings, a stock trading and property group.

Evergo is offering HK\$2.50 a share for the Chinese Estates property group, up from its previous close of HK\$2.225.

One analyst expressed strong disappointment at the size of the offer. He estimated Chinese Estates was worth close to HK\$3 a share due to its holdings in three Hong Kong office centres and its controlling stake in China Entertainment and Land Investment.

Foreign creditors defer writing off Koor debt

By Hugh Carnegie in Jerusalem

THE FOREIGN creditors of Koor Industries, the struggling trade-union owned Israeli group, have deferred complying with demands by the company for a \$125m write-off to rescue it from crippling debts.

Instead they are proposing to formulate an alternative recovery plan.

A preliminary discussion of Koor's latest plight in London this week between the company's foreign and Israeli creditors showed a general desire not to allow the demise of Koor, Israel's biggest industrial group with interests from food to defence electronics.

But the group of foreign banks, led by Manufacturers Hanover of New York, rejected Koor's position that its obligations on its \$90m debts - some 15 per cent of it held by the foreign banks - can only be met if foreign and Israeli banks share a write-off to bridge cash flow shortfalls over the next five years.

Foreign creditors defer writing off Koor debt

The foreign banks are to draw up their own recovery proposal to be submitted to their Israeli counterparts next month. It will demand that the Israeli Government and Koor's shareholder, the Histadrut trade union federation, play a part in straightening out the group, which has warned of heavy losses again this year.

It will also require holders of bonds issued by Koor to participate in any easing of debt terms as well as proposing tough cost cutting measures within the group.

Koor claims to have carried out savings improvements in efficiency since it first lurched into crisis 18 months ago, prompting a liquidation suit from Bankers Trust of New York.

But big losses in Tadiran, its main subsidiary, has led it to be sold, swept away an initial hard-won restructuring agreement which included write-offs of \$100m by the Israeli banks.

All of these securities having been sold, this advertisement appears as a matter of record only.

NEW ISSUE December, 1989

4,500,000 Shares

The Germany Fund, Inc.

Common Stock

Deutsche Bank Capital Corporation
PaineWebber Incorporated
Nomura Securities International, Inc.

Bear, Stearns & Co. Inc. The First Boston Corporation Donaldson, Lufkin & Jenrette Securities Corporation
A. G. Edwards & Sons, Inc. Goldman, Sachs & Co. Kidder, Peabody & Co. Incorporated
Morgan Stanley & Co. Incorporated Prudential-Bache Capital Funding
Shearson Lehman Hutton Inc. Smith Barney, Harris Upham & Co. Incorporated
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The Dai-ichi Kangyo Bank, Limited
(Incorporated with limited liability in Japan)
US \$ 300,000,000
3% per cent Convertible Bonds Due 2004

Notice is hereby given that The Dai-ichi Kangyo Bank, Limited (the "Bank") issued 70,000,000 new shares of common stock of the Bank on 15th December, 1989 by way of a public offering in Japan.

As a result of the public offering, the Conversion Price of the Bonds (currently Yen3,486.00) has been adjusted, in accordance with Condition 4 of the Terms and Conditions of the Bonds, to Yen 3,479.40, with effect from 15th December, 1989.

THE DAI-ICHI KANGYO BANK, LIMITED
Dated 15th December, 1989

The Dai-ichi Kangyo Bank, Limited
(Incorporated with limited liability in Japan)
US \$ 100,000,000
2% per cent Convertible Bonds Due 2001

Notice is hereby given that The Dai-ichi Kangyo Bank, Limited (the "Bank") issued 70,000,000 new shares of common stock of the Bank on 15th December, 1989 by way of a public offering in Japan.

As a result of the public offering, the Conversion Price of the Bonds (currently Yen1,442.70) has been adjusted, in accordance with Condition 4 of the Terms and Conditions of the Bonds, to Yen 1,439.60, with effect from 15th December, 1989.

THE DAI-ICHI KANGYO BANK, LIMITED
Dated 15th December, 1989

Bankers Trust
New York Corporation
U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000

For the three months 15th December, 1989 to 15th March, 1990 the Notes will carry an interest rate of 8 1/4% per annum and interest payable on the regular interest payment date 15th March, 1990 will be U.S. \$214.00 per U.S. \$100,000 Note and U.S. \$5,351.50 per U.S. \$250,000 Note.

Bankers Trust Company, London Agent Bank

The Bear Stearns Companies Inc
(A corporation organized under the laws of the State of Delaware, USA)

U.S. \$200,000,000
Floating Rate Notes due 1994

For the three month period 15th December, 1989 to 15th March, 1990 the Notes will carry an interest rate of 8 1/4% per annum which an interest amount of U.S. \$217.19 per U.S. \$100,000 Note payable on 15th March, 1990.

Bankers Trust Company, London Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Holzmann plans rights issue to raise DM338m

By Haig Simonian in Frankfurt

PHILIPP HOLZMANN, the big West German builder, in which shares have risen sharply on construction euphoria following the political changes in the German Democratic Republic, is launching a one-for-four rights issue to raise DM338m (\$194.26m).

The new shares will be issued next month at DM80 each, against a closing price in Frankfurt of DM1,064 yesterday, down from DM1,140 on Wednesday.

The company says it expects group revenue to reach around DM7.5bn this year, about DM1bn of which is attributable to new acquisitions. Revenue in 1988 amounted to DM5.5bn. While not making any precise profits forecasts, earnings this year are likely to be well

ahead of the DM30.4m made before tax in 1988, it implied.

Holzmann last month bought a 40 per cent stake in Nord-France, a French builder, based in Paris. The company, which employs about 2,700, has been making losses in recent years, although it is now experiencing a recovery.

Holzmann said the new funds would be used to extend its presence in neighbouring European Community markets and to strengthen its role in higher margin sectors, such as energy and environmental technology, where it has been trying to become more active.

Holzmann aims to provide solutions to problems of waste management and ground clearance, it added. To this end, it is buying a 25.1 per cent share in

Kurt Lissner/Umweltschutz Nord, which specialises in industrial waste management. The company has developed a leading role in using micro-biological techniques to tackle environmentally hazardous or polluted earth.

Meanwhile, Holzmann is selling 25.1 per cent of Steinmüller, an engineering company specialising in environmental technology, which it bought at the beginning of this year.

The buyer is VEW, the big German utility, with which Steinmüller & Co. has a close business relationship. Holzmann will retain a 71.9 per cent holding in the group, it said.

Toledo succession triggers board row

By Tom Burns in Madrid

THE STRAINS OF the merger process which brought Banco de Bilbao and Banco de Vizcaya together last year to create Banco Bilbao Vizcaya (BBV), Spain's largest bank, surfaced yesterday when the BBV board met to appoint a successor to Mr Pedro Toledo, the former Vizcaya president, who died on Tuesday.

A statement issued by the former board members of Banco de Vizcaya, saying that Mr Alfredo Saenz, BBV's managing director, a one-time protégé of Mr Toledo, had been appointed co-chairman, was overruled hours later by BBV's press department saying no decision had been taken.

Yesterday lunchtime the BBV board met to review Mr Saenz's candidacy and remained locked in discussions late into the evening.

Mr Saenz, 45, was one of Mr Toledo's most trusted lieutenants and it was Mr Toledo himself who engineered his elevation last year to director of the merged bank. At the time, the appointment sparked a battle among the Bilbao and the Vizcaya factions in BBV.

The confusion and irritation which has surrounded the succession of Mr Toledo has highlighted far more sharply the continuing susceptibilities and rivalries among the top executives of the former two banks.

Under the guidelines of the merger agreement BBV is to have two co-chairmen over a four year period - Mr Toledo presided over BBV together with Bilbao's former president Mr Jose Angel Sanchez Aslain - and the former boards of both Bilbao and Vizcaya are empowered during this period unilaterally to substitute the co-chairman representing them.

The Bilbao arm of the BBV, however, resented the speed with which the former Vizcaya directors moved to substitute Mr Toledo and they were angered, in particular, that Mr Sanchez Aslain first learnt about Mr Saenz's nomination in the statement issued by the former Vizcaya board.

Communicator with a quiet touch

Alice Rawsthorn listens to the hushed tones of Interpublic

From its headquarters high on the 44th floor of the Time and Life Building in Manhattan, Interpublic looks like the model of a modern communications company. The walls are crammed with contemporary art. The early shades of a Sol Le Witt mural stand alongside the crushed car doors of a John Chamberlain sculpture. The windows look across the top of the Empire State Building, over to the East River on one side and the Hudson on the other.

Yet in many ways Interpublic is the opposite of everything a communications company is expected to be. At a time when the stock markets have gawped at the adventures and misadventures of its noisier competitors, like Saatchi & Saatchi of the UK, Interpublic has concentrated on more mundane matters, like tightening controls and strengthening its balance sheet.

From time to time it has played a part in the dramatic deals that have transformed international advertising in the 1980s. This year it staged an unsuccessful attempt to snatch Ogilvy & Mather away from the UK's WPP Group. But, by and large, it has stuck to smaller, strategic deals.

"We do make acquisitions, in fact we buy 17 or 18 businesses every year. It is just that we do not make a lot of noise about them," said Mr Philip Geier, the former advertising agency account manager who now runs Interpublic as chairman and chief executive from New York.

Interpublic is established as one of the most powerful players in international advertising, with its wholly-owned networks, McCann-Erickson and Lintas Worldwide, both based in the US, and a minority holding in the Lowe Group of the

TOP INTERNATIONAL ADVERTISING AGENCIES IN 1988

Agency	Gross Income (\$m)
1. Dentsu	1,229
2. Young & Rubicam	758
3. Saatchi & Saatchi	740
4. BBDO Worldwide	620
5. McCann-Erickson*	607
6. FCB-Publicis	553
7. Ogilvy & Mather	535
8. BBDO Worldwide	526
9. J. Walter Thompson	526
10. Lintas Worldwide	526

*Owned by Interpublic. Source: Advertising Age

INTERPUBLIC

Year	Gross Income (\$m)	Earnings per share (\$)
1984	644	1.51
1985	691	1.67
1986	814	1.87
1987	971	2.25
1988	1,192	2.72

Source: Interpublic

multinational advertisers - like Coca-Cola and Nestle - into new markets. McCann is the world's fifth largest advertising agency with billings of about \$4.7bn. It is seen as extraordinarily efficient, but has never quite succeeded in dispelling its full reputation.

Two years ago Interpublic strengthened its second network by merging SSCB-Lintas in New York with Campbell-Ewald in Detroit. Lintas is now the tenth biggest international agency with billings of \$8m.

Interpublic is still strengthening both networks. Last year Lintas acquired Muir Cornelius Moore, a New York sales promotion consultancy which gave it an entrée to IBM. It has also bought Still Price Court Twiry D'Souza, a creative London agency in an attempt to revitalise its UK agency.

This summer Interpublic relinquished its investment in Lowe Marschalk - the US agency it ran as a joint venture with the Lowe Group - in return for increasing its holding in the Lowe Group to 35.7 per cent.

Ms Emma Hill, advertising analyst at Wertheim Schroder in New York, sees Interpublic as "a very good company, stable and solid with tight controls." Yet the progress of its share price has been depressed by the investment community's disenchantment with the ad industry.

Saatchi's problems and the slowdown in US advertising have taken a toll on the shares of all the other agencies. Interpublic has been buying back its shares. Some analysts suspect that it will return to private ownership.

Interpublic has also been moving into new fields. A few years ago it considered following Saatchi into management consultancy. It analysed 30 possible acquisitions but was deterred by the ad hoc nature of their projects and by the lack of synergy with advertising.

Saatchi has struggled with its consultancy and is now trying to sell them.

Instead Interpublic is increasing its marketing interests outside advertising. It already has sales promotion and direct marketing companies tucked away within its advertising agencies. It is looking at ways of expanding areas and of liaising with outside consultancies.

Interpublic has also expanded into programme production and sponsorship by buying a stake in Fremantle, one of the leading games show producers, this spring.

Mr Geier sees sales promotion and programme sponsorship as essential extensions to the agencies. "We have to prepare for a future where agencies become the communications point for all areas of marketing, not just advertising," he said.

Polygram offering nets Fl 1bn

By Laura Raun in Amsterdam

THE INTERNATIONAL offering of shares in Polygram, the recorded music subsidiary of the Dutch-Philips group, raised more than Fl 1bn (\$509.2m) yesterday.

The issue, which was priced on the low end of expectations, was snapped up more eagerly in Europe and Japan than in the US. About 6m shares were allotted to Japan, where Polygram was only the second public offering of a stock not listed in Tokyo. About 14m shares were allotted to the US, where the issue price was \$18, and the

remaining 12m to the rest of the world. In Amsterdam the share price firmed to about Fl 32.50 late yesterday, up Fl 1 from the issue price of Fl 31.50 announced earlier in the day.

Philips is selling 22m shares and Polygram is issuing 11m new ones.

Philips, which previously owned 100 per cent of Polygram, will be left with 80 per cent after the deal. The proceeds will go to each company, to be used largely for acquisitions.

Based on 1990 expected earnings the issue price meant a price-to-earnings ratio of 12-12½, which is considerably below industry levels of around 20.

Philips yesterday announced a reorganisation of its telecommunications and data systems division, dividing it into communications systems and information systems. The move is designed, in part, to help Philips expand the two areas more rapidly through takeovers and joint ventures.

Degussa rises 18% to record

By Haig Simonian

PRE-TAX group profits at Degussa, the West German precious metals and chemicals concern, rose by almost 18 per cent to a record DM338m (\$194.26m) in the year ended September 1989.

Group sales increased by 5.5 per cent to DM14.85bn, thanks largely to strong business abroad. While domestic turnover rose by just 1.8 per cent to DM3.69bn, sales outside Germany climbed to 6.9 per cent to DM10.66bn. Adjusted for changing precious metals

prices, turnover rose by 11 per cent, the company said.

Degussa warned that capacity constraints and rising costs meant that it would be "no easy task to achieve further improvements to our results" in the current business year.

Despite falling prices for both gold and silver in D-Mark terms, sales at Degussa's precious metals sector increased by 2 per cent to DM9.55bn last year. Boosted by a considerable improvement in the second half of the year, earnings in

the metals business were ahead of the level in the previous financial year, the company said.

In chemicals, sales in 1988-89 rose by 12 per cent to DM4.60bn. Outstanding earnings were somewhat overshadowed by a rise in raw materials costs in the second half, though, Degussa said. Meanwhile, sales in pharmaceutical and dental products rose by 12 per cent to DM1.2bn, with an appreciable improvement in profitability.

Enimont and Snia to exchange six plants

AN IMPORTANT restructuring in the Italian chemicals and fibres industry was confirmed yesterday when Enimont, the public-private joint venture, and Snia-BPD, controlled by the Fiat Group, signed a letter of intent to exchange six production plants, writes John Wyles.

The agreement, which does

not involve any cash payments, aims at strengthening Enimont's position in European and world markets as a producer of acrylic and polyester fibres and Snia's in polyamides and cellulose acetates, together with nylon fibres and polyesters.

According to Enimont, the company's acquisition of three


Snia plants will raise its share of the European acrylic fibres market from 31 per cent to 38 per cent and of the world market from 10 per cent to 12 per cent. Its share of Europe's polyester fibre market will rise from 13 per cent to 14 per cent.

For its part, Snia, which also gains three plants, will see its share of polyamidic fibres sales

in Europe rise from 9 per cent to 12 per cent. The assets involved in the exchange have a total turnover of more than L900bn (\$685.5m) a year.

The two companies said that the agreement would bring "a net strengthening" of their positions in European and world markets by eliminating overlapping activities.

U.S. \$400,000,000



The Kingdom of Belgium

Floating Rate Notes Due December 1999

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 8¼% for the Interest Determination Period 15th December, 1989 to 15th June, 1990. Interest payable on 15th June, 1990 will amount to U.S.\$4,170.83 per U.S.\$100,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

GOLD FIELDS OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 05/04181/06)

CONVERTIBLE REDEMIBLE CUMULATIVE PREFERENCE SHARES
DECLARATION OF DIVIDEND

Dividend No. 11 of 145 cents per preference share for the six months ending 31 December 1989 has today been declared in South African currency, payable to preference shareholders registered in the books of the company at the close of business on 29 December 1989.

Warrants dated 31 January 1990 will be posted to preference shareholders on or about 30 January 1990.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.

Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 29 December 1989 in accordance with the above-mentioned conditions.

The register of members of the company will be closed from 30 December 1989 to 5 January 1990, inclusive.

By order of the Board
D. C. Dyles
Secretary

London Office: Greenmoor House, Fenchurch Street, London, SW1P 1JH
14 December 1989

United Kingdom Registrar: Barclays Registrars Limited, 1, Queen Victoria Street, London, SW1P 1PL

A MEMBER OF THE GOLD FIELDS GROUP

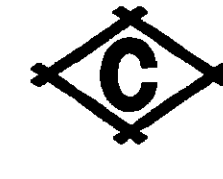
All these securities having been sold, this announcement appears as a matter of record only.

New Issue

November, 1989

TOYO MENKA KAISHA, LIMITED

(Kabushiki Kaisha Tomen)



U.S.\$750,000,000
2½ per cent. Guaranteed Notes due 1993
with
Warrants

to subscribe for shares of common stock of Toyo Menka Kaisha, Limited
The Notes will be unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Tokai Bank, Limited

(Kabushiki Kaisha Tokai Ginko)


ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Nomura International Tokai International Limited

Mitsui Finance International Limited Bankers Trust International Limited
Bank of Tokyo Capital Markets Group Barclays de Zoete Wedd Limited
BNP Capital Markets Limited Cazenove & Co.
Chau Trust International Limited Citicorp Investment Bank Limited
Commerzbank Aktiengesellschaft Daiwa Bank (Capital Management) Limited
Daiwa Europe Limited DG BANK Deutsche Genossenschaftsbank
Robert Fleming & Co. Limited Goldman Sachs International Limited
Kleinwort Benson Limited KOKUSAI Europe Limited
Maruman Securities (Europe) Limited Merrill Lynch International Limited
Mitsui Trust International Limited Morgan Stanley International
New Japan Securities Europe Limited Nippon Kangyo Kakumaru (Europe) Limited
Okasan International (Europe) Limited Saitama Finance International Limited
Salomon Brothers International Limited Sanyo International Limited
J. Henry Schroder Wagg & Co. Limited Société Générale
Swiss Volksbank Wako International (Europe) Limited
Yamaichi International (Europe) Limited

Notice of Redemption



McDonald's Finance Company N.V.

U.S. \$75,000,000
9½% Guaranteed Notes due February 8, 1993

NOTICE IS HEREBY GIVEN that in accordance with Clause 7(b) of the Notes, the issuer will redeem all of the outstanding Notes at 100% per cent. of their principal amount on February 8, 1993, when interest on the Notes will cease to accrue.

On and after February 8, 1990, subject to receipt of the required funds by the Agent, repayment of principal will be made upon presentation of the Notes, with all unattached coupons attached, at the offices of any one of the Paying Agents mentioned therein.

Accrued interest due on February 8, 1990 will be paid in the normal manner against presentation of coupon No. 7, on or after February 8, 1990.

Bankers Trust Company, London Agent Bank
18th December, 1989

Astropistas del Atlantico
Concesionaria Espanola S.A.
U.S. \$115,000,000
Guaranteed Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 8¼% per annum. The Coupon Amounts will be U.S. \$420.24 in respect of the U.S. \$10,000 denomination and U.S. \$10,506.06 in respect of the U.S. \$250,000 denomination and will be payable on 13th June, 1990 against surrender of Coupon No. 10.

Bankers Trust Company, London Agent Bank

Notice to Noteholders

Prospect International High Income Portfolio N.V.
Up to U.S. \$82,500,000
Senior Floating Rate Notes due 1992
(of which U.S. \$41,250,000 has been issued)

Notice is hereby given that the Interest Rate for the period from 14th December, 1989 to 14th January, 1990 is 9.125%. The Floating Rate Note Interest Amount payable on 14th January, 1990 is U.S. \$7.85 per U.S. \$1,000.

Bankers Trust Company, London Agent Bank

Sonatrach

U.S. \$50,000,000
Guaranteed Floating Rate Notes due 1986 to 1992

For the six months 13th December, 1989 to 13th June, 1990 the Notes will carry an interest rate of 9% per annum.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue / December, 1989
Concurrent Worldwide Offering

7,000,000 Shares

The Turkish Investment Fund, Inc.

Common Stock

(\$.01 par value)

Price U.S. \$12 Per Share

Morgan Stanley Asset Management Inc.
and Morgan Stanley Asset Management Limited-Fund's Managers
TEB Ekonomi Arastirmalari A.S.-Turkish Adviser

Salomon Brothers International Limited—Global Coordinator

This portion of the offering was offered outside the United States and Canada by the undersigned.

3,500,000 Shares

International Finance Corporation Salomon Brothers International Limited
Merrill Lynch International Limited Deutsche Bank Capital Corporation
Morgan Stanley International Nomura International

This portion of the offering was offered in the United States by the undersigned.

3,500,000 Shares

International Finance Corporation Salomon Brothers Inc
Merrill Lynch Capital Markets Deutsche Bank Capital Corporation
Morgan Stanley & Co. Nomura Securities International, Inc.
Bear, Stearns & Co. Inc. The First Boston Corporation Alex. Brown & Sons Incorporated
Donaldson, Lufkin & Jenrette Drexel Burnham Lambert Goldman, Sachs & Co.
Hambrecht & Quist Lazard Freres & Co.
PaineWebber Incorporated Prudential-Bache Capital Funding
Robertson, Stephens & Company Shearson Lehman Hutton Inc.
Smith Barney, Harris Upham & Co. Wertheim Schroder & Co. Dean Witter Reynolds Inc.



JAMES HARDIE INDUSTRIES LIMITED

(INCORPORATED IN NEW SOUTH WALES, AUSTRALIA)

James Hardie is a leading Australian based manufacturer in the building products and services sector with operations expanding throughout New Zealand and the United States of America.

The highlights in performance for the six months to 30 September 1989 included:

- Operating Profit increased 30.3% to \$A52.2 million
- Earnings per share increased 23.5% to 18.4 cents
- Interim dividend increased from 9 cents to 10 cents per share (60% franked) and a 1-for-8 bonus issue
- The Company has further consolidated its commitment to expansion of core operations through the acquisition of Humes PVC Pipes in Australia and Winstone Plastics in New Zealand
- Second half profit is expected to be up on the previous year.

For further information please contact the Company Secretary, James Hardie Industries Limited, 65 York St, Sydney NSW 2000, Australia

GOLD FIELDS COAL LIMITED

(Formerly The Clydesdale (Transvaal) Collieries Limited)
(Incorporated in the Republic of South Africa)
(Registration No. 01/0124/08)

Final dividend No. 183 of 55 cents per share has today been declared in South African currency payable to shareholders registered in the books of the company at the close of business on 29 December 1989.
Warrants payable on 7 February 1990 will be posted to shareholders on or about 8 February 1990.
Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.
Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 29 December 1989 in accordance with the above-mentioned conditions.
The register of members of the company will be closed from 30 December 1989 to 5 January 1990, inclusive.

By order of the Board,
GOLD FIELDS OF SOUTH AFRICA LIMITED,
Secretaries,
per G.J. Dunning
United Kingdom Registrar:
Barclays Registrars Limited
8 Greenock Place
London SW1P 1PL
14 December 1989

A MEMBER OF THE GOLD FIELDS GROUP

Up to U.S. \$100,000,000 THE SOCIETY FOR SAVINGS

Collateralized Floating Rate notes Due 1991
of which U.S. \$50,000,000 is the Initial Tranche
and U.S. \$25,000,000 is
the 1st Subsequent Tranche

Notice is hereby given that the Rate of Interest has been fixed at 8.5% p.a. and that the interest payable on the relevant Interest Payment Dates, June 15, 1990 against Coupon No 7 in respect of U.S.\$25,000 nominal of the Notes will be U.S. \$1,074.31.

December 15, 1989, London
By Citibank, N.A. (CSI Dept.), Agent Bank



INTERNATIONAL CAPITAL MARKETS

Treasuries rise modestly on Campeau's bad news

By Janet Bush in New York and Deborah Hargreaves in London

US TREASURY bonds moved modestly higher yesterday partly because of a jump in weekly unemployment insurance claims and also because there was some flight to quality on news that Campeau's Allied Stores and Federated Department Stores may be forced to seek bankruptcy protection.

At mid-session, the short end of the market was up about 1/4 point while the Treasury's benchmark long bond was quoted about 1/4 point higher for a yield of 7.86 per cent.

Initial claims for state unemployment rose 86,000 in the week ended December 2, a number which was regarded by the bond market as providing more evidence of weakness in the jobs market.

The significance of the Campeau news was that the possibility of its retail subsidiaries filing for protection under Chapter 11 of US bankruptcy law was mentioned in an official company document for the first time.

News that US business inventories rose 0.4 per cent in October and that business sales fell 0.7 per cent were in line with expectations and had little effect on bond prices.

GOVERNMENT BONDS

THE UK gilts market bounced back yesterday afternoon after a morning sell-off in response to some disappointing economic figures. However, the long gilt still closed down on the day in a quiet market.

Fed funds were quoted at 8 1/2 per cent at mid-session and the US Federal Reserve did not operate in the money market. Today sees a number of key economic releases which the market has been waiting for throughout the week. November industrial production, capacity utilisation and producer prices are due for release along with October's merchandise trade balance.

Some retail interest returned to the market yesterday afternoon as institutions looked to buy in stock while the market was cheap. With activity at a low ebb in recent weeks, some overseas investors have resumed their interest in gilts.

Starting was slightly weaker yesterday and the Bank of England's trade-weighted index dropped to 86.5 from its previous close of 86.7.

BENCHMARK GOVERNMENT BONDS

	Coupon	Yield	Price	Change	Yield	Week	Month
UK GILTS	15.500	9/02	103.12	-0.32	12.01	11.51	11.51
	9.750	1/08	94.06	-0.32	10.05	10.05	10.05
	8.000	10/08	93.05	-0.32	9.50	9.50	9.50
US TREASURY	8.000	8/98	100.17	+7.82	7.84	7.84	7.84
	8.125	8/10	102.30	+7.52	7.57	7.57	7.57
JAPAN No 111	4.800	8/98	96.927	-0.271	5.45	5.30	5.45
No 2	5.700	3/07	102.043	-	5.47	5.45	5.54
GERMANY	7.000	8/98	98.500	+0.150	7.21	7.28	7.36
FRANCE BTAN	8.000	10/94	94.219	+0.183	8.23	8.25	8.48
OAT	8.125	8/98	94.040	+0.190	8.07	8.05	8.59
CANADA	9.250	12/98	98.270	+0.520	8.52	8.68	9.39
NETHERLANDS	7.250	7/98	96.680	+0.020	7.75	7.75	7.78
AUSTRALIA	12.000	7/89	94.294	-0.026	13.06	13.18	13.29

London closing, "denotes New York morning session
Prices: US, UK in 32nds, others in decimals
Yields: Local market standard

Technical Data/ATLAS Price Sources

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ahead of today's release of inflation levels for November.

The benchmark 9 per cent long gilt due 2008 closed down 1/4 point at 93.08 with a yield of 8.70 per cent after dropping off 1/4 point at a low spot earlier in the day.

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IFC in loans deal with NMB Postbank

By Stephen Fidler, Euromarkets Correspondent

THE International Finance Corporation (IFC), the affiliate of the World Bank which concentrates on private sector investment, has signed an agreement with NMB Postbank of the Netherlands to provide finance for small and medium-sized projects in developing countries.

This is the first such co-operation between IFC and a commercial bank. Local offices of NMB will market the finance to borrowers in pre-selected countries and assess the project feasibility. Loans will be in IFC's name, with NMB providing at least half of each loan.

The loans, totalling \$60m, will be used initially in Chile, Indonesia, Malaysia and Uruguay. Each is expected to be between \$2m and \$8m.

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Issued	RM	Other	Change	Yield	Week	Month
Alberta 6 1/2 %	750	100%	100%	+0%	8.49		
Alberta 9 1/2 %	600	104	104%	+0%	8.42		
Algeria 9 1/2 %	140	101	101%	+0%	8.25		
B.F.C.E. 8 1/4 %	175	99	100%	+0%	8.32		
B.F.C.E. 9 1/2 %	150	103	103%	+0%	8.47		
B.F.C.E. 10 1/2 %	250	102	102%	+0%	8.14		
Canada 9 1/2 %	1000	102	104%	+0%	8.47		
Canada 10 1/2 %	1000	103	103%	+0%	8.41		
C.C.F. 9 1/2 %	150	103	103%	+0%	8.41		
C.C.F. 10 1/2 %	150	103	103%	+0%	8.41		
Credit National 8 1/2 %	200	99	100%	+0%	8.31		
Credit National 9 1/2 %	150	102	102%	+0%	8.49		
Deloitte 10 1/2 %	150	102	102%	+0%	8.49		
E.E.C. 10 1/2 %	100	97	98%	+0%	8.28		
E.E.C. 10 1/2 %	140	100	100%	+0%	8.28		
Environ 8 1/2 %	100	101	101%	+0%	8.30		
Environ 9 1/2 %	100	101	101%	+0%	8.37		
Environ 10 1/2 %	100	101	101%	+0%	8.60		
Environ 11 1/2 %	100	101	101%	+0%	8.60		
Environ 12 1/2 %	100	101	101%	+0%	8.60		
Environ 13 1/2 %	100	101	101%	+0%	8.60		
Environ 14 1/2 %	100	101	101%	+0%	8.60		
Environ 15 1/2 %	100	101	101%	+0%	8.60		
Environ 16 1/2 %	100	101	101%	+0%	8.60		
Environ 17 1/2 %	100	101	101%	+0%	8.60		
Environ 18 1/2 %	100	101	101%	+0%	8.60		
Environ 19 1/2 %	100	101	101%	+0%	8.60		
Environ 20 1/2 %	100	101	101%	+0%	8.60		
Environ 21 1/2 %	100	101	101%	+0%	8.60		
Environ 22 1/2 %	100	101	101%	+0%	8.60		
Environ 23 1/2 %	100	101	101%	+0%	8.60		
Environ 24 1/2 %	100	101	101%	+0%	8.60		
Environ 25 1/2 %	100	101	101%	+0%	8.60		
Environ 26 1/2 %	100	101	101%	+0%	8.60		
Environ 27 1/2 %	100	101	101%	+0%	8.60		
Environ 28 1/2 %	100	101	101%	+0%	8.60		
Environ 29 1/2 %	100	101	101%	+0%	8.60		
Environ 30 1/2 %	100	101	101%	+0%	8.60		
Environ 31 1/2 %	100	101	101%	+0%	8.60		
Environ 32 1/2 %	100	101	101%	+0%	8.60		
Environ 33 1/2 %	100	101	101%	+0%	8.60		
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Environ 35 1/2 %	100	101	101%	+0%	8.60		
Environ 36 1/2 %	100	101	101%	+0%	8.60		
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Environ 38 1/2 %	100	101	101%	+0%	8.60		
Environ 39 1/2 %	100	101	101%	+0%	8.60		
Environ 40 1/2 %	100	101	101%	+0%	8.60		
Environ 41 1/2 %	100	101	101%	+0%	8.60		
Environ 42 1/2 %	100	101	101%	+0%	8.60		
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Environ 44 1/2 %	100	101	101%	+0%	8.60		
Environ 45 1/2 %	100	101	101%	+0%	8.60		
Environ 46 1/2 %	100	101	101%	+0%	8.60		
Environ 47 1/2 %	100	101	101%	+0%	8.60		
Environ 48 1/2 %	100	101	101%	+0%	8.60		
Environ 49 1/2 %	100	101	101%	+0%	8.60		
Environ 50 1/2 %	100	101	101%	+0%	8.60		
Environ 51 1/2 %	100	101	101%	+0%	8.60		
Environ 52 1/2 %	100	101	101%	+0%	8.60		
Environ 53 1/2 %	100	101	101%	+0%	8.60		
Environ 54 1/2 %	100	101	101%	+0%	8.60		
Environ 55 1/2 %	100	101	101%	+0%	8.60		
Environ 56 1/2 %	100	101	101%	+0%	8.60		
Environ 57 1/2 %	100	101	101%	+0%	8.60		
Environ 58 1/2 %	100	101	101%	+0%	8.60		
Environ 59 1/2 %	100	101	101%	+0%	8.60		
Environ 60 1/2 %	100	101	101%	+0%	8.60		
Environ 61 1/2 %	100	101	101%	+0%	8.60		
Environ 62 1/2 %	100	101	101%	+0%	8.60		
Environ 63 1/2 %	100	101	101%	+0%	8.60		
Environ 64 1/2 %	100	101	101%	+0%	8.60		
Environ 65 1/2 %	100	101	101%	+0%	8.60		
Environ 66 1/2 %	100	101	101%	+0%	8.60		
Environ 67 1/2 %	100	101	101%	+0%	8.60		
Environ 68 1/2 %	100	101	101%	+0%	8.60		
Environ 69 1/2 %	100	101	101%	+0%	8.60		
Environ 70 1/2 %	100	101	101%	+0%	8.60		
Environ 71 1/2 %	100	101	101%	+0%	8.60		
Environ 72 1/2 %	100	101	101%	+0%	8.60		
Environ 73 1/2 %	100	101	101%	+0%	8.60		
Environ 74 1/2 %	100	101	101%	+0%	8.60		
Environ 75 1/2 %	100	101	101%	+0%	8.60		
Environ 76 1/2 %	100	101	101%	+0%	8.60		
Environ 77 1/2 %	100	101	101%	+0%	8.60		
Environ 78 1/2 %	100	101	101%	+0%	8.60		
Environ 79 1/2 %	100	101	101%	+0%	8.60		
Environ 80 1/2 %	100	101	101%	+0%	8.60		
Environ 81 1/2 %	100	101	101%	+0%	8.60		
Environ 82 1/2 %	100	101	101%	+0%	8.60		
Environ 83 1/2 %	100	101	101%	+0%	8.60		
Environ 84 1/2 %	100	101	101%	+0%	8.60		
Environ 85 1/2 %	100	101	101%	+0%	8.60		
Environ 86 1/2 %	100	101	101%	+0%	8.60		
Environ 87 1/2 %	100	101	101%	+0%	8.60		
Environ 88 1/2 %	100	101	101%	+0%	8.60		
Environ 89 1/2 %	100	101	101%	+0%	8.60		
Environ 90 1/2 %	100	101	101%	+0%	8.60		
Environ 91 1/2 %	100	101	101%	+0%	8.60		
Environ 92 1/2 %	100	101	101%	+0%	8.60		
Environ 93 1/2 %	100	101	101%	+0%	8.60		
Environ 94 1/2 %	100	101	101%	+0%	8.60		
En							

NOMURA

This announcement appears as a matter of record only.

NEW ISSUE

14th December, 1989



MARUI CO., LTD.

U.S.\$500,000,000
2¾ per cent. Bonds 1993
with
Warrants
to subscribe for shares of common stock of
Marui Co., Ltd.

ISSUE PRICE 100 PER CENT.

- | | |
|---|--|
| Nomura International | Mitsubishi Finance International plc |
| Daiwa Europe Limited | The Nikko Securities Co., (Europe) Ltd. |
| DKB International Limited | Goldman Sachs International Limited |
| LTCB International Limited | Mitsubishi Trust International Limited |
| Algemeine Bank Nederland N.V. | Banque Bruxelles Lambert S.A. |
| Banque Indosuez | Barclays de Zoete Wedd Limited |
| Baring Brothers & Co., Limited | BNP Capital Markets Limited |
| Cosmo Securities (Europe) Limited | Credit Suisse First Boston Limited |
| Dai-ichi Europe Limited | Dresdner Bank |
| Kleinwort Benson Limited | KOKUSAI Europe Limited |
| Kreditbank International Group | Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.) |
| Merrill Lynch International Limited | Morgan Stanley International |
| NatWest Capital Markets Limited | New Japan Securities Europe Limited |
| Nippon Kangyo Kakumaru (Europe) Limited | Paribas Capital Markets Group |
| Ryoko Securities International Limited | Saitama Finance International Limited |
| Salomon Brothers International Limited | Sauwa International Limited |
| Sanyo International Limited | Swiss Bank Corporation |
| Taiheyo Europe Limited | Taiyo Kobe International Limited |
| UBS Phillips & Drew Securities Limited | Universal (U.K.) Limited |

This announcement appears as a matter of record only.

NEW ISSUE

14th December, 1989

NIPPON OIL COMPANY, LIMITED

(Nihon Sekiyu Kabushiki Kaisha)

U.S.\$500,000,000
2¾ per cent. Bonds 1993
with
Warrants

to subscribe for shares of common stock of Nippon Oil Company, Limited

ISSUE PRICE 100 PER CENT.

- | | |
|---|---|
| Nomura International | Yamaichi International (Europe) Limited |
| The Nikko Securities Co., (Europe) Ltd. | Daiwa Europe Limited |
| DKB International Limited | J. Henry Schroder Wagg & Co. Limited |
| Robert Fleming & Co. Limited | Fuji International Finance Limited |
| Goldman Sachs International Limited | Mitsui Finance International Limited |
| Salomon Brothers International Limited | Shearson Lehman Hutton International |
| Amsterdam-Rotterdam Bank N.V. | Bank of Tokyo Capital Markets Group |
| Bankers Trust International Limited | BNP Capital Markets Limited |
| Chase Investment Bank | Citicorp Investment Bank Limited |
| Commerzbank Aktiengesellschaft | Credit Suisse First Boston Limited |
| First Chicago Capital Markets Asia Ltd. | Kleinwort Benson Limited |
| KOKUSAI Europe Limited | Merrill Lynch International Limited |
| Mitsui Trust International Limited | Morgan Stanley International |
| New Japan Securities Europe Limited | Nippon Kangyo Kakumaru (Europe) Limited |
| Société Générale | S.G. Warburg Securities |
| Barclays de Zoete Wedd Limited | Baring Brothers & Co., Limited |
| James Capel & Co. Limited | Cazenove & Co. |
| Chuo Trust International Limited | Maruman Securities (Europe) Limited |
| Marusan Europe Limited | Morgan Grenfell & Co. Limited |
| Swiss Bank Corporation | Tokyo Securities Co. (Europe) Ltd. |
| UBS Phillips & Drew Securities Limited | Yasuda Trust Europe Limited |

This announcement appears as a matter of record only.

NEW ISSUE

14th December, 1989



Toshoku Ltd.

U.S.\$150,000,000
2½ per cent. Guaranteed Bonds due 1993
with
Warrants

to subscribe for shares of common stock of
Toshoku Ltd.
The Bonds will be unconditionally and irrevocably guaranteed by
The Mitsui Bank, Limited

ISSUE PRICE 100 PER CENT.

- | | |
|--------------------------------------|---|
| Nomura International | Mitsui Finance International Limited |
| Yasuda Trust Europe Limited | Bank of Tokyo Capital Markets Group |
| Banque Indosuez | Barclays de Zoete Wedd Limited |
| Baring Brothers & Co., Limited | Cosmo Securities (Europe) Limited |
| Daiwa Europe Limited | Deutsche Bank Capital Markets Limited |
| DKB International Limited | Robert Fleming & Co. Limited |
| Goldman Sachs International Limited | Hokuriku Finance (H.K.) Limited |
| IBJ International Limited | KOKUSAI Europe Limited |
| Manufacturers Hanover Limited | Merrill Lynch International Limited |
| Mitsui Trust International Limited | Morgan Stanley International |
| New Japan Securities Europe Limited | The Nikko Securities Co., (Europe) Ltd. |
| Norinchukin International Limited | Salomon Brothers International Limited |
| Sanyo International Limited | J. Henry Schroder Wagg & Co. Limited |
| Swiss Bank Corporation | Taiyo Kobe International Limited |
| Tokyo Securities Co. (Europe) Ltd. | Westpac Banking Corporation |
| Yamatane Securities (Europe) Limited | |

This announcement appears as a matter of record only.

NEW ISSUE

14th December, 1989

TOWA

Towa Real Estate Development Co., Ltd.

U.S.\$150,000,000
2½ per cent. Guaranteed Bonds 1993

unconditionally and irrevocably guaranteed by
The Tokai Bank, Limited

with
Warrants
to subscribe for shares of common stock of
Towa Real Estate Development Co., Ltd.

ISSUE PRICE 100 PER CENT.

- | | |
|--|--|
| Nomura International | Tokai International Limited |
| Bankers Trust International Limited | Barclays de Zoete Wedd Limited |
| Baring Brothers & Co., Limited | Chuo Trust International Limited |
| Credit Suisse First Boston Limited | Daiwa Europe Limited |
| Dresdner Bank | Robert Fleming & Co. Limited |
| Generale Bank | Goldman Sachs International Limited |
| Kleinwort Benson Limited | KOKUSAI Europe Limited |
| Kuwait International Investment Co. s.a.k. | LTCB International Limited |
| Maruman Securities (Europe) Limited | Merrill Lynch International Limited |
| Mitsui Trust International Limited | Morgan Grenfell & Co. Limited |
| NatWest Capital Markets Limited | Salomon Brothers International Limited |
| Shearson Lehman Hutton International | Société Générale |
| Sumitomo Trust International Limited | Tokyo Securities Co. (Europe) Ltd. |

INTERNATIONAL CAPITAL MARKETS

Small yen deals dominate hectic new-issue activity

By Andrew Freeman

NEW ISSUES continued their recent hectic pace on the Eurobond market yesterday, with small yen deals dominating business. Secondary markets remained extremely quiet, and are expected to close altogether after today's session.

Samuel Montagu brought a zero coupon A\$200m 10-year deal for the State Electricity Commission of Victoria to a good reception. The bonds were priced at 31.45 per cent using a partly-paid structure, and were aimed mainly at pre-determined institutional demand.

However, strong retail interest appeared from a wide range of co-managers, and the lead manager was quoting the paper comfortably inside full fees at less 0.85 bid. At one stage, the price peaked at less

0.70 bid. Proceeds were thought to be unwrapped, but no confirmation was available. A Samuel Montagu official said the partly-paid feature had been carefully designed to allow investors to lock in a yield, while giving them a six-

INTERNATIONAL BONDS

month partial benefit from the expected weakness of the Australian dollar. The structure assumes that Australia is heading for a recession that will bring lower interest rates and a weaker currency.

Paribas Capital Markets brought a \$200m floating-rate note for Banco Di Roma to a

lukewarm reception. The 10-year notes carried a yield of three-month Libor flat, revised to a 3 basis point pick-up over Libor when underwriting fees were taken into account. Traders said the terms were extremely aggressive, but Paribas was quoting the paper on fees at 99.85 bid. Proceeds were swapped.

Paribas also increased to A\$125m its recent A\$70m one-year deal for PK Bank after meeting very strong demand. A new \$100m tranche of the European Investment Bank's 10% per cent 10-year deal was launched jointly by Kleinwort Benson and Samuel Montagu.

The bonds were brought in line with the existing \$200m issue, but were placed with specific investors and were not trading on the grey market.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Fees, Book runner. Includes entries for Banco di Roma, PK Bank, State Elec. Co. of Victoria, and European Inv. Bank.

Final terms, floating rate note, 99.85-month Libor. Further tranche of \$200 in existing deal, classic structure in two tranches. For 3 months, Libor + 3/8 then + 1/2. Nikkei-linked redemption, offer for 3 months, Libor + 3/8 then 99.85, classic in two tranches. Nikkei-linked redemption, 93 month yen Libor + 25 for first 3 months, thereafter fixed at annual rates. Initial 3 month yen Libor + 25bps then formula applies. Nikkei-linked coupon. Nil issue update.

Japan raises fears of a Eurobond shakeout

Bankers have cause for concern despite plentiful new issues, finds Andrew Freeman

The Eurobond markets face the 1990s in a pessimistic mood. A turbulent and unforfeited end to the 1980s has left bankers wondering about their future. In particular, 1989 stands as a watershed year - it has seen events and trends that give bankers cause for grave concern.

Superficially, there has been much to give hope. In spite of unfavourable economic conditions for most of the year, new issue volumes on the Eurobond market reached staggering proportions, indicating a depth of capacity and adaptability still unrivalled by other capital markets.

Recent figures from Salomon Brothers suggest new issue volumes on the public international bond markets of over \$211bn in the year to the end of November, while the possible full-year figure is \$225bn. The respective figures for 1987 and 1988 were \$184bn and \$224bn.

Finance is even now considering making it compulsory to list equity warrant deals in Tokyo. If that business returns to Tokyo, and there are many who think it is only a matter of time, then forecasts for the wider Eurobond market will have to be re-written. A shakeout caused by chronic overcapacity will come much sooner than otherwise predicted.

Even if the drawback of equity warrant business does not occur in the very near future, analysts at Moody's Investors Service believe that a combination of three factors in the Eurobond market will lead to a shakeout: domestic liberalisation, a falling US dollar and a worsening outlook for the Tokyo equity market.

That underlines the extent to which the profitability of many Eurobond houses has been critically propped up by their limited participation in the equity warrant sector. But it may also underestimate the ability of the Eurobond market to innovate.

Senior figures within the Eurobond industry are sticking to their long-running view that overcapacity on the underwriting and distribution legs of the business will lead to an inevitable shakeout during the next two or three years. However, it will not be easy to see this happening.

Even some of the large houses with clear long-term commitments to the Eurobond market have quietly been rationalising their trading, origination and distribution of bonds. CSFB, for example, used a policy of quiet piecemeal reductions to cut its capital markets staff by roughly a quarter from peak 1987 levels, but attracted little attention. It is now gradually expanding again, but significantly is also shifting its focus towards inter-

national equities. While big houses have been rationalising, smaller operations face a stark choice. Some might be able to increase their commitment, building an infrastructure for trading and research. But many will have to pull out.

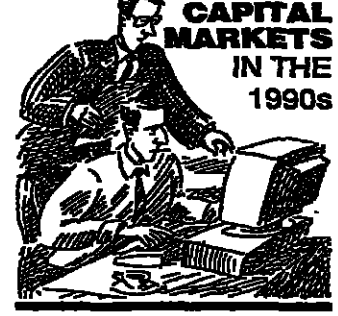
Nothing would please the big banks better. They argue that too many players are effective parasites, nominally participating in deals but actually dumping their bond allocations at the first opportunity. "All they need is a syndicate manager and a couple of traders and they can gain a public impact with minimal use of capital," says a disgruntled banker.

One of the features of the later 1980s has been the banker's collective realisation that risk management and control of capital have become central to

their survival in the Eurobond market. The tough fundamental conditions have made it much more risky for banks to hold bonds on their books, while the imposition of daily profit-and-loss accounts on syndicates and trading departments is symptomatic of managements' enlarged concern over allocation of scarce resources.

The diversing and sometimes noisy debate over the way new issues are launched on the primary market, has arguably been directly connected with the big banks' wish to squeeze some of the smaller banks out of the market in order to improve their returns on capital. Small, elite underwriting groups and new methods of rewarding houses for placement of bonds with end investors have led to cries of "cartel." These complaints have some competitive justification but have been largely lost in the jostle for survival.

Nevertheless, the debate has strayed into the public domain on several occasions, and led to the exposure of ruthless business practices. This has done little for the market's image. Some borrowers have shied away from a market so visibly at war with itself, and others have expressed reservations. At least one often-cited threat to the Eurobond market, that of regulation from Brussels, can be regarded as chimerical. Just as the Association of International Bond Dealers (AIBD) lobbied effectively to prevent regulation of the market by UK financial authorities, so it would definitely use its Swiss base to block any substantive interference from the European Commission.



Amsterdam SE set to cut fees

By Laura Ratin in Amsterdam

THE AMSTERDAM Stock Exchange is expected to lower its commissions on securities transactions next week in response to international competition. A stock exchange official yesterday refused to quantify the cut but said an announcement would be made on December 21. The reductions

will be greater for institutional than private investors, according to Dutch press reports. Recommendations to cut the commissions have been made to board directors by a study group inspired by the plan to make Amsterdam a financial gateway to Europe. Stock exchange commissions were last trimmed about three years

ago and are now on a sliding scale between 0.36 per cent and 1.7 per cent of the transaction's value although discounts may be given on above trades above Flim value. Some exchange members add fees on top of the official commissions. The local shareholders' association claims costs are unacceptably high for small investors.

SEC and COB sign pact

By Janet Bush in New York

US AND French securities regulators yesterday signed a bilateral agreement to formalise co-operation between the two countries on a wide range of regulatory issues. The Securities and Exchange Commission and the Commission des Operations de Bourse said in a joint statement that the agreement affirmed "the

determination of both countries to encourage the flow of international capital by ensuring the transparency and security of their securities markets." The agreement includes manipulation, insider trading, inadequate disclosure, and failure of market professionals to carry out their responsibilities.

OML opens London branch

By Deborah Hargreaves

OML, the London arm of the expansionist Swedish electronic options and futures exchange, opens today. It is the first foreign exchange to receive recognition from the British authorities for trading in the UK. The exchange will initially list options and futures on a Swedish stock index, expand-

ing later to options on Swedish shares. Mr Olof Stenhammar, executive director of the OML group, said OML would eventually trade local and international products, but refused to be drawn on whether these would compete with the London exchanges. OML is well placed to com-

pete with established exchanges in London since its core structure is low. It has a screen-based trading system, employs its own market-makers, and operates during stock market hours. Mr Stenhammar said OML would use London as a hub for setting up other electronic exchanges in Europe.

WESTERN AUSTRALIA

The Financial Times proposes to publish a Survey on the above on 19th January 1990

For a full editorial synopsis and advertisement details, please contact: Penny Scott on 01-873 3595 or write to her at: Number One, Southwark Bridge London SE1 9HL.

BUILDING MATERIALS AND AGGREGATES

The Financial Times proposes to publish a Survey on the above on 13th February 1990

For a full editorial synopsis and advertisement details, please contact: ALISON BARNARD on 01-873 4148 or write to her at: Number One, Southwark Bridge London SE1 9HL.

LONDON MARKET STATISTICS

Table: RISES AND FALLS YESTERDAY. Columns: Rises, Falls, Same. Rows: British Funds, Corporate Bonds, Industrial, etc.

LONDON RECENT ISSUES

Table: EQUITIES. Columns: Issue Price, Latest, 1989, Stock, Closing Price, +/-, Dividend, Yield, etc. Lists various companies like Anglo Saxon, Anglo Irish, etc.

FIXED INTEREST STOCKS

Table: Fixed Interest Stocks. Columns: Issue Price, Latest, 1989, Stock, Closing Price, +/-, Dividend, Yield, etc.

RIGHTS OFFERS

Table: Rights Offers. Columns: Issue Price, Latest, 1989, Stock, Closing Price, +/-, Dividend, Yield, etc.

TRADITIONAL OPTIONS

Table: Traditional Options. Columns: Issue Price, Latest, 1989, Stock, Closing Price, +/-, Dividend, Yield, etc.

LONDON TRADED OPTIONS

Table: London Traded Options. Columns: Option, Calls, Puts, etc. Lists various options like Anglo Saxon, Anglo Irish, etc.

ELECTRONIC PAYMENT SYSTEMS

The Financial Times proposes to publish a Survey on the above on 23rd January 1990

For a full editorial synopsis and advertisement details, please contact: Meyrick Simmonds on 01-873 4540 or write to him at: Number One, Southwark Bridge London SE1 9HL.

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UK COMPANY NEWS

Orders from Lowndes Queensway to be stopped after February
Silentnight warns of profits fall

By Maggie Urry

SILENTNIGHT, the supplier of 80 per cent of the bed ranges of Lowndes Queensway, the heavily-borrowed furniture and carpet retailer formed in August 1988 by a buy-out of Harris Queensway, has said it will stop taking orders from the company after next February.

The company, which claims 40 per cent of the UK bed market, yesterday warned that its profits for the year to end January would fall sharply to "not less than 57m" and the dividend would be cut. That was partly because of costs incurred by delivering beds directly to Lowndes Queensway's customers.

Its shares dropped 10p to 78p, while Lowndes Queensway fell 5p to 75p.

One of the main planks in Lowndes Queensway's retail strategy is to cut its costs and improve delivery times by having manufacturers deliver directly to customers. How-

ever, this requires makers to invest in delivery systems.

Sales to Lowndes Queensway account for 7% per cent of Silentnight's turnover. Mr Christopher Burnett, the chief executive, said he did not give up this turnover lightly, but his group was not prepared to invest millions of pounds of its shareholders' money in a direct delivery system "in the light of the current uncertainty surrounding the financial position and long term viability of Lowndes Queensway."

The news is likely to affect Lowndes Queensway's current refinancing discussions with its bankers, although Mr Eddie Dayan, Lowndes Queensway's managing director, said it would be able to replace Silentnight as a supplier because of surplus capacity in the UK bed market.

Lowndes Queensway announced a rights issue and rescheduling of some debt repayments in August, but last

month revealed it was going back to its bankers. It was after that, Mr Burnett said, that Silentnight decided it was too risky to invest in the new delivery system. He confirmed that Lowndes Queensway was paying for goods on time.

After Silentnight made its trading statement, Lowndes Queensway reported with an announcement, saying that Silentnight had experienced difficulties in production and in providing a satisfactory delivery service.

Mr Burnett responded angrily by saying that the group had no production difficulties and that it had provided a satisfactory service. He said he had no contractual obligation to supply beds even until February.

Silentnight's anticipated pre-tax profits would compare with last year's £11.1m, and the earlier hope from analysts for around £10m. Mr Burnett said he expected that profits would

recover in the next year so long as consumer demand was stable.

The interim dividend was held at 2.25p but the year's total would be cut from the previous 7p, he said. A decision on the final would be made next year.

Silentnight's interim profits had fallen from 24.4m to 23.8m because of three problems which together cost the group £1.75m. As well as the costs from delivering to Lowndes Queensway's customers, there was difficulty meeting orders in its upholstery factory and a fire at a cabinet factory hit production.

Yesterday Mr Burnett said that the cabinet factory was now working at levels seen before the fire and an insurance claim should be settled by the financial year end. The upholstery business was beginning to catch up on orders, but was still not up to an acceptable profit level.

Sparkling \$70m soft drinks buy for Guinness

By Roderick Oram
 In New York

GUINNESS is to strengthen its position in the US soft drinks market through a joint venture with Stroh Brewery of Detroit and US Investors.

The venture, New Era Beverage Partners, will pay Stroh \$70m (\$24m) for the assets of its Sundance natural fruit juice sparkling drinks and related brands. Guinness said Sundance was the only national sparkling natural juice brand. It has some 50 per cent of the US market and enjoys healthy profit margins.

Guinness and Stroh will each own 44.5 per cent of New Era with the balance held by a group of investors and managers. Guinness will provide the chairman for the partnership and Mr John Povey, vice president of finance in the US, will become its chief financial officer. Day-to-day operations will be run by Sundance's existing management.

Mr Charles Jarvis, a member of the investment group, will become president and chief executive officer. He is a former chief executive of Dr Pepper, a leading US carbonated soft drink maker.

Stroh, established in 1850, is still controlled by its founding family, but has been liquidating most of its businesses. In September it sold most of its brewing brands and plants to Coors, the Colorado company trying to reinforce its position as a first third in the US beer market.

Plunge into red wipes 58p off Yellowhammer shares

By Alice Rawsthorn

YELLOWHAMMER, the advertising and marketing group, saw its share price plunge by 58p to 83p yesterday when it disclosed losses of £150,000 in the six months to September 30. This compared with pre-tax profits of \$911,000 last time.

The company also said it would not pay an interim dividend (1p).

The fall in the share price wiped 26.7m off Yellowhammer's market capitalisation, which was reduced to \$2.2m. The company had expected a weak performance from the company, but had not expected such a large loss.

Mr John Burdett, director of corporate finance, said that it was only five weeks ago, while Yellowhammer announced the closure of a small subsidiary, that it expressed concern at the general slowdown in advertising and realised how badly it had been affected. It said that it had not noticed a reduction

in expenditure by its own clients. It then heard that two major campaigns would be postponed.

These problems were compounded by the intensely competitive state of the new business market. Whereas Yellowhammer won several large accounts in the first half of last year, this year it did not make any significant gains.

Its position was further weakened by the cost involved in financing start-up ventures. As a result turnover rose to \$36.45m (\$24.44m) but operating profits fell to \$209,000 (\$87,000). Earnings per share of 6.5p tumbled to losses of 0.3p.

Yellowhammer has cut costs. It has closed Yellowhammer Financial, its financial marketing subsidiary, at a cost of an extraordinary loss of £122,000. It will also reduce annualised overheads by about \$500,000.

Mr Burdett said the second half would be "grim", but he

expected a return to profit next year.

COMMENT

Until yesterday Yellowhammer was seen as one of the stronger solid members of the volatile marketing services sector. But this set of figures shows exactly how volatile a marketing services company can be. An advertising agency is a leveraged animal with high fixed costs. If it suffers a series of setbacks - as Yellowhammer has - and fails to compensate by winning new business, its profits can fall at an alarming rate. Yellowhammer has taken action to cut costs. But there is no hope of a return in the second half and it will take a long, long time to restore the City's confidence. There are plenty of potential predators around, but a takeover would almost certainly have to be agreed, given that the management still owns 30 per cent of Yellowhammer's equity.

Housing market fall hits Anglia Secure

By Jane Fuller

ANGLIA SECURE Homes, the sheltered housing group, has blamed a collapse in the south-east housing market for its pre-tax loss of £4.45m for the year to September 30.

Mr Peter Edmondson, chairman, warned there would be "blood on the streets" in the housing market, as a 20 per cent fall in prices and long delays in selling new homes hit companies in the south-east.

With turnover down by more than £2m to £43.93m and operating profit of £2.72m (\$2.41m), it was the £7.76m write down of land and housing stock values plus £270,000 in redun-

dancy costs - taken as exceptional items - that sent the company into the red.

Mr Edmondson said the housing market had collapsed in January after overheating at the end of last year. "An elderly person doesn't like to sell at £65,000 when they thought their home was worth £75,000."

It had taken until May for people to accept the readjustment, including "a lot of hard work holding their hands."

The company specialises in selling sheltered flats, with one or two bedrooms, to people with an average age of 73. The

average price of its homes in the last quarter fell to £76,000. Sales had dropped to 45 per cent of the planned level. Altogether 455 units were sold during the year. This week, the company had 448 completed unsold homes, of which 125 were reserved. Of the unsold units, 139 were six months old or more.

The workforce had been cut from 234 to 85 and the September salary review had been abandoned. Land acquisition had stopped at the end of 1988 and building starts had been interrupted in May.

Mr Richard Clough, manag-

ing director, said that apart from price reductions, the most serious impact on margins had come through interest costs.

As is company policy, interest is capitalised on each project until building work is substantially complete. This limited the interest deducted from profit to \$240,000.

Borrowings at the year end were £46.5m, taking gearing to 142 per cent. The company stressed that its bankers were proving supportive.

The company's loss per share is 12.9p (81.1p earnings). A proposed final dividend of 0.75p makes a total of 2p (4p).

United Tote buys Autotote for \$85m

By Andrew Hill

United Tote of the US, in which Wembley, the UK leisure group, has a 20 per cent stake, has bought Autotote, a fellow supplier of computerised wagering equipment, for \$85m (\$53.5m) in cash and shares.

Wembley, which owns the famous stadium, said yesterday it believed the acquisition would "significantly strengthen" the UK group's position in the US totalisator market, and help United exploit growing off-track betting business in the US.

The UK company supplied \$15m of finance for the deal, in the form of a demand loan which can be called from July 1 next year.

Some \$40.5m of the total payment United was in cash and the balance in the form of a complicated mixture of shares.

United is expected to refinance the acquisition by June 30 next year.

Wembley will be paid interest at 14 per cent a year, a fee of 1 per cent for each 120 days the loan is outstanding after July 1 1990, and will have its expenses reimbursed. The UK group has also subscribed for \$7.5m of United common stock to keep its interest at 20 per cent.

Gold Greenlees bucks the trend

IN SPITE of slowdown in the advertising industry Gold Greenlees Trot, the agency which recently expanded into the US, lifted pre-tax profits by 43 per cent to £3.51m in the first half, writes Alice Rawsthorn.

The company experienced problems at Borden, Dyke Hayes, its Manchester agency, where budgets were cut and campaigns postponed. The main London agency was also affected by economic uncertainty, albeit to a lesser extent.

Mr Matthew Allen, group finance director, said the advertising market was "undoubtedly tougher" but the London agency had won much new business and the group's recently-acquired US agencies had "performed strongly".

Turnover rose to \$69.54m (\$33.25m) and revenue to £18.85m (\$7.62m) in the six months to October 31. But earnings were depressed by dilution after the recent rights issue and earnings per share were static at 14.84p (14.81p). The interim dividend is increased to 3.3p (3p).

The London agency, which provided 31 per cent of revenue, experienced some pressure in the first half. It won new accounts, including Access and Pilkington, worth £15m in annualised billings which should contribute in the second half.

BDR in Manchester was more exposed, chiefly because a large number of its clients are involved with the home products market, one of the chief casualties of higher interest rates.

It has cut costs by making about 15 staff redundant and moving subsidiaries into the agency building.

It also intends to sell two loss-making print companies. The losses involved are

expressed as an extraordinary item of £238,000.

The US agencies, Martin/Williams in Minneapolis and Babbitt & Reiman in Atlanta, both fared well. Mr Allen said the group intended to make more acquisitions of young, regional agencies in the US, probably in the north east, south west and on the west coast.

COMMENT

The contrast between the two advertising agencies which reported yesterday, the solid performance of Gold Greenlees Trot and the lurch into losses at Yellowhammer, could scarcely be more marked. Both businesses suffered from the

slowdown in the advertising market. Whereas GGT managed to mitigate the damage by controlling costs and winning new business, Yellowhammer had over-expanded and failed to gain new accounts to generate earnings. Earnings a serious slump in the market. GGT seems set for a stronger second half. Its new accounts should start to contribute, the US is faring well and it is getting to grips with BDR's problems. The City expects profits of \$7.8m for the full year. But the shares, down 5p to 20p yesterday, are fully valued on a prospective p/e of 6.3 until earnings return to growth again.

Runciman shares jump 50p after Swedes buy stake

SHARES in Walter Runciman jumped 50p to 478p yesterday when it was announced that a 29.2 per cent stake in the shopping, security and insurance group had been bought by a Swedish-listed company involved in security engineering, property and specialist consultancy, writes Andrew Bolger.

Forvaltingsnings Avena

bought the stake for £11.2m from Telfos Holdings, the diversified engineering group, which bid for Runciman last year.

Avena said it had not decided its intentions regarding its holding. However, an adviser said that given the fit between the two companies' activities, Avena's stake was clearly not a financial invest-

ment. Avena had been trying to contact Lord Runciman, chairman of the group.

A spokesman for Runciman said: "We have not met Avena and do not know its intentions. We will carry on running the business as usual."

Avena has a market capitalisation of £200m. Rosenbergs, a major subsidiary, is involved in the design and manufacture

of security products and safes, and burglar and fire protection equipment.

Another major subsidiary, Kullenbergs, is involved in construction, real estate, financial services, and the rental and service of equipment for the construction sector.

Runciman's first-half pre-tax profits rose 47 per cent to £1.61m on turnover of £18.93m.

DIVIDENDS ANNOUNCED


Company	Current payment	Date of payment	Corres. pending dividend	Total for year	Total last year
Anglia Homes	0.75	Feb 26	2.25	3.00	3.5
Assoc Paper	4	Feb 9	6.05	6.75	8.8
Authority Bus	nil	-	3.25	-	7.5
Bell (Int'l)	2.2	-	-	-	-
Borwick	0.5	Feb 12	0.5	1.0	1
Broadstock	5.5	Apr 10	5.25	7.8	6.75
Brown & Vassie	2.85†	Feb 15	2.85	-	9.5
City Site Ests	0.8	Mar 1	0.67	1.6	1.54
Compass	0.8	-	0	0	0
Electra Invest	2.8	Feb 28	2.4	5.5	4.8
Ena	2.5	Apr 3	2	-	7
Five Art Devs	2.3	Jan 23	2	-	7.75
Firm (G&S)	2.25	Apr 6	2.25	-	5
Gold Greenlees	3.3†	Apr 8	3	-	7.5
Hoskyns	2.9	Mar 27	2	4.2†	2.9
Hunter Saphir	1.35	Jan 11	1.35	-	5.05
Johnson Firth	1.8	Feb 1	1.4	2.6	2
Lee (Arthur)	4.25†	Feb 23	3	5.8	4.25
LMS	0.8	Feb 3	0.8	-	3.2
Radiant Metal	nil	-	1	-	3
Smith New Court	nil	-	1.5	-	1.5
Spyhawk	10.5	Jan 31	9.5	14	12.5
Theorem (GW)	2.75	Jan 2	2.5	4.75	4.25
Timley (Elkay)	1.8	Feb 1	1.8	-	4.8
UK Land	14.5	Jan 19	11	14.5	11
Watson & Philip	7.25	Feb 28	6.75	10.1	9.4
Waverley Cameron	0.3	-	0.3	-	1
Yellowhammer	0.3	-	-	-	3.3

Dividends shown pence per share net except where otherwise stated. †Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. †US\$1m stock. †Unquoted stock. †Third market. ‡For 12 months of 18-month period.

This announcement appears as a matter of record only

MCD (UK) LTD

GEARED INSTITUTIONAL PURCHASE OF MCD GROUP LIMITED FROM COLOROLL GROUP PLC



Arranged and negotiated by
CIN Venture Managers Limited

Underwriters

British Coal Pension Funds
 British Rail Pension Fund

Investors

In addition to the underwriters the following have invested in MCD

Mercury Asset Management
 Legal & General Ventures
 Prudential Venture Managers
 Sun-Life Investment Management
 Commercial Union Asset Management

The Mezzanine Finance Syndicate was led and arranged by
 Intermediate Capital Group Limited and the Banking Syndicate by
 Samuel Montagu & Co Limited

Deloitte Haskins & Sells acted as investigating accountants and
 Clifford Chance as solicitors to the Company and the underwriters

Electra Investment rises 73% to £16.8m

Electra Investment Trust, which acts as a venture capital company and which split off its management arm in August to form a £650m unquoted equity trust, reported a 73 per cent increase in pre-tax profits of £16.78m in the year to September.

Earnings per share also showed a strong advance, almost doubling to 8.33p. A final dividend of 2.5p is proposed for a total for the year of 5.5p (4.5p).

The fully diluted net asset value at the end of the period was 345.78p, compared with 281.63p 12 months earlier, but it has since fallen back to 335.84p at the end of November.

Tiphook trailer buy

Tiphook, the UK container rental company embroiled in a long-running joint bid for Sea Containers, is to increase its trailer rental fleet by nearly a quarter.

The group plans to buy 4,900 trailers from Mercantile Group - part of Barclays - for £9.35m, subject to Monopolies and Mergers Commission approval.

Tiphook plans to finance the purchase of the Mercantile subsidiary, Trallerent, from borrowings. The company is already drawing on borrowing facilities to fund part of its share of the Sea Containers bid, which was increased at the end of last week. Tiphook is bidding for the ferry and container company with Stena, the Swedish shipping group.

Trallerent's network comprises 16 depots throughout the UK, providing contract hire and resident rentals.

In 1988 Trallerent made \$1.4m before tax. It had adjusted net assets of \$6.1m at the end of the year.

THE HADLEY CANNON GROUP

(A subsidiary of Monument Holdings Limited)

£1,500,000

Ordinary Shares

£2,000,000

Variable Rate Loan Stock

Private Placement

Arranged by

Oakes, Fitzwilliams & Co. Limited

Participants

Globe Investment Trust P.L.C.

and

Ivory & Sime Development Capital

on behalf of

The Independent Investment Company plc

Investors Capital Trust plc

December, 1989

This announcement appears as a matter of record only

IT'S POSSIBLE

Music by A. MANZANERO
Lyric by SID WAYNE

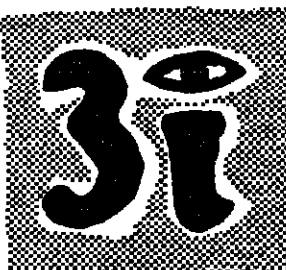
Slowly, with expression

It's - pos - si - ble, Tell the sun to leave the sky, It's just - pos - si - ble,
 It's - pos - si - ble, Ask a ba - by not to cry, It's just -
 pos - si - ble. Can I hold you - clos - er to me, - and not
 feel you - go - ing through me, - Split the sec - ond - that I
 nev - er think of you? Oh, how - pos - si - ble. Can the
 o - cean - keep from rush - ing to the shore? It's just - pos - si - ble. If I
 had you, could I ev - er want for more? It's just - pos - si - ble.
 And to - mor - row, - should you ask me for the world, some-how I'd get it, - I would
 sell my ver - y soul and not re - gret it, - For to live with - out your love is just
 Tacet
 pos - si - ble. It's - pos - si - ble.

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INVESTORS IN INDUSTRY

Williamson Tea Holdings plc

Chairman's Additional Remarks

Addressing the Annual General Meeting
the Chairman, Mr R B Magor, said:

Since we went to press a month ago there has been a change in the Central Government in Delhi. It is premature to assess what may result but it is heartening to learn that the new Prime Minister Mr. V. P. Singh has said that both India's agriculture and export earnings will be encouraged. Incentives are indeed necessary if the Indian Government's tea production targets are ever to be reached.

I am happy to say that for the last few weeks tea prices at all markets have been very firm. This is because crops are down in Southern India and Sri Lanka due to climatic conditions; in the USSR because of the effects of the Chernobyl disaster, India's own consumption is increasing. The USSR are currently having to buy at most auction centres to make up both their own crop shortfall and the increasing Russian consumption.

At the moment the law of supply and demand is in producers favour. Therefore, as predicted in my printed statement there should be a significant increase in overseas profits for the nine month accounting period which ends on 31st March 1990.

It is an opportune moment to simplify what was said in the Directors Report regarding our tea distribution business. This is a new field for our Company which provides us with an opportunity to increase U.K. earnings by entering the distribution trade at the upper end of the market. We are selling pure Assam and Darjeeling teas and also good quality non-synthetically flavoured Earl Grey through The National Trust retail and catering outlets. We have pioneered the sale of totally pure growths such as Darjeeling and Assam, unblended with teas from other areas. This differs from many of the so-called speciality teas sold which are mixtures of growths.

The development of The National Trust tea sales will be expanded. In order to achieve this and to ensure proper quality control we purchased The Wamford Tea Trading Co. Ltd., a small packing factory which has now been relocated near Luton and re-equipped.

With this purchase came the acquisition of the Lifeboat brand, currently sold in some stores. The Lifeboat packet has been redesigned by us and endorsed by the Royal National Lifeboat Institution and we hope to increase sales and sell in other multiple outlets. The Lifeboat tea is good tea competitively priced, and for every packet bought by the public we make a contribution to the R.N.L.I.

Our objective is to generate profits in the U.K. itself to allow our dividend to be increased, but I must emphasise that this is a long term project and it will take time for these profits to come through. Consequently we shall continue at present to remain largely dependent on the receipt of dividends from our overseas subsidiaries to fund your Company's dividend.

STAFF

Once again it is my pleasant duty to express our thanks for the work carried out by our staff overseas in India, Kenya and Tanzania and to all who manage and work on our Tea Estates in sometimes difficult and exacting conditions.

The report and accounts were adopted.



Trevor Osborne, joining the cheerleaders of caution: high interest rates "may translate to a lowering of tenant demand".

Profits and assets advance at Speyhawk

By Paul Cheeseright, Property Correspondent

SPEYHAWK, the property development group, has lifted net assets by 56 per cent and pre-tax profits by 34 per cent in the year to September 30, taking advantage of the recent strength of the property market.

The fully diluted net asset value per share rose to 538p at the year-end, from 391p a year before. Over the past two years, the group, which has grown on the basis of property development for sale, has led increasing stress on building up its asset value.

For the period under review pre-tax profits were £23.28m, against £17.32m, a rise which was in line with market expectations.

Fully diluted earnings per share were 59.5p (43p). So there was little excitement on the market where Speyhawk shares rose 5p to 309p. Shareholders will receive a proposed final dividend of 10.5p (8.5p), bringing total payments for the year to 14p (12.5p).

Net profits came to £24.77m (£11.73m) as a result of an extraordinary item of £7.54m (nil) which arose from the surplus on the sale of the Ramada Renaissance Hotel in Brighton.

Over the past year Speyhawk's profits were boosted by the sale of four central London properties, two of which were to foreign investors. But, outside this foreign activity, the

market may be more difficult in the coming year.

Mr Trevor Osborne, chairman, noted that high interest rates will inevitably reduce business activity "and this may translate to a lowering of tenant demand in some areas".

This warning has become familiar among property company chairmen and Mr Osborne said: "The company's strategy is one of caution. We are increasing our marketing efforts and taking further steps to reduce the risk element of development projects."

COMMENT

The stock market has regarded Speyhawk and other development companies with suspicion for the last two years, holding them on a lowly price. With property returns turning down and Mr Osborne joining the cheerleaders of caution, there is not likely to be much immediate movement. Still, Speyhawk has some properties in the locker - two in the City of London and at Wimbledon, Bracknell and near Slough - the sale of which will boost profits this year. But under present conditions it is unrealistic to look for a rise this year in either profits or net asset value on anything like the 1988-89 scale. A nav of about 800p looks a reasonable guess, putting the shares on a prospective discount of 48.5 per cent.

UK COMPANY NEWS

Hoskyns' rise to £15.2m helps shares improve 35p

By Alan Cane

HOSKYN'S GROUP, the computer services company the major shareholder of which, Plessey, is now controlled by GEC and Siemens, fulfilled its half-year promise with a sparkling second-half performance.

It was the group's 12th successive year of growth and the market responded by pushing the price up 35p to £20p.

Pre-tax profits in the 12 months to October 31 rose by 60 per cent from £9.51m to £15.22m, on turnover up by 72 per cent to £188.71m (£110m). Earnings per share were 48 per cent higher at 23.5p (16.1p).

Mr Geoff Unwin, executive chairman, said that over the past 10 years earnings per share had risen at an average annual rate of 34 per cent. It was a record, he said, which was the result of the group's relationship with its new parents but it had done work for GEC and intended to work with Siemens.

The directors intend to seek shareholders' approval for a one-for-one capitalisation issue. The aim is to improve the marketability of the shares and to increase the capital base "to an

amount more appropriate to the groups' present size".

The recommended final dividend of 2.5p makes a total for the year of 4.2p.

Directors pointed out that the dividend quoted was based on the issued share capital prior to the issue and would be reduced pro rata if shareholders' approval was obtained.

During the year, the group made three acquisitions - Programm Standard of West Germany, The Instruction Set and the training division of Data-solve - yet the underlying organic growth rate overall was 38 per cent.

COMMENT

Hoskyns is now reaping the benefit of its long-term belief in facilities management (FM), which is now accepted as one of the most significant computing services trends. FM essentially involves running a customer's computer system on its own premises. Hoskyns was the first to do this, and now Mr Unwin reckons that it has between 60 and 70 per cent of the market, while FM operations constitute some 47 per cent of revenues. Almost a dozen UK companies entered the FM market this year, but Hoskyns should retain leadership; an effective operation involves the ability to mesh successive deals together for maximum efficiency and it takes time to acquire this skill. Sales of computer services have so far, been almost entirely confined to the UK, but Hoskyns plans to expand in Europe, which partly explains the acquisition of Programm Standard, a West German company selling specialised software on Digital Equipment hardware. Mr Unwin believes that Hoskyns will continue to grow faster than the market, though he accepts that this year's exceptional results are unlikely to be repeated. The company's traditional strengths in manufacturing software and its new expertise in Unix-based open systems, together with a defence contracts, suggest that his prediction will be fulfilled. A p/e of 22 on yesterday's figures looks broadly justified.

L&G paying £19m for estate agency

By David Barchard

LEGAL & GENERAL, the composite insurance group, yesterday entered the estate agency market by buying Whittegate, an 183-branch agency chain, from Provident Financial of Bradford for £19m.

The acquisition gives L&G, which has preferred to take small minority stakes in estate agencies rather than build up its own chain, considerable strength in the north of England.

Whittegate had been tied to L&G for the sale of life assurance products since 1987 and generates about 1.5 per cent of L&G's mortgage-related new premium income.

The agency had net assets of £2.16m at the end of 1988 with pre-tax profit for the year of £258,000. However, the tender document predicted a loss of £125,000 this year and warned potential buyers that the chain was expected to stay in loss in 1990. It includes 77 directly-owned branches and 26 franchise branches.

The £19m price was yesterday regarded as fairly high, given the depressed state of the market and the prospect of losses. It is, however, well below the £250,000 to £300,000 per branch which estate agency chains were fetching two years ago.

L&G yesterday declined to discuss its long term plans in the estate agency business. However, it may now be considering the purchase of agencies in southern England to help build up a nationwide chain.

It will have a long way to go before it matches the networks of estate agencies owned by rivals such as Prudential and Guardian Royal Exchange.

Compass meets forecasts with £25.1m in first year

By Andrew Hill

A YEAR after coming to the main market, Compass Group, the contract catering, health-care and building services company, has met analysts' expectations for its first full-year figures, reporting pre-tax profits of some £25.1m in the 53 weeks to October 1.

The figures, on a pro forma basis which assumes that the post- flotation capital structure existed for the last two years, compares with £19.5m in the 52 weeks to September 25 1988. Actual pre-tax profits were £23.8m, against £13.5m.

Earnings per share rose from 19.4p to 24.7p and the company recommended a final dividend of 9p, making 3p for the year against a pro forma equivalent of 7.2p. Turnover was up to £245m (£227m).

Compass, formed in a 1987 management buy-out from Grand Metropolitan, came to the market in December 1988. Only 68 per cent of the offer for sale was taken up at 245p per share, but since then the shares have risen to yesterday's close of 352p, up 2p.

The bulk of pro forma profits again came from Compass Services, the group's contract catering business which increased operating profits from £13.5m to £25.1m on turnover of £261m (£227m).

COMMENT

The resilience of Compass shares during the recent market volatility is unsurprising, although it will have irritated investors who stayed clear of the offer for sale last year. The group's core contract catering business is an ideal defensive activity: schoolchildren, office and factory-workers still have to eat during the day, even if

they cut back on restaurant trips in the evening. What is more, the average length of Compass' catering contracts is now 6.6 years. The group came to the market with an established reputation for efficiency and organisation which would have been the envy of many market newcomers. Mr Robinson and his team seem to be continuing that, sensibly stepping back from larger acquisitions - such as the dozen private hospitals sold by HCA to Bupa for £22m earlier this year - if they consider the price to be wrong. Assuming pre-tax profits of, say, £29.5m for 1989-90, the shares look a strong hold on a prospective multiple of just below 12.5 times earnings.

IRELAND

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St. John Keiller and his staff have been preparing a special welcome for their first three-day Christmas programme.

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St. John Keiller, General Manager, Mount Juliet, Thomastown, Co. Kilkenny, Ireland. Tel: 010-353-56-24455 Fax: 010-353-56-24522

British Gas pays £48m for Spanish holding

By Maurice Samuelson

BRITISH GAS is to take a 24.6m stake in Catalana de Gas, Spain's biggest natural gas distributor and the fourth largest gas company in Western Europe.

The company is to buy the 6.55 per cent stake belonging to Asland, a French-controlled Spanish cement producer, bringing its own share of Catalana to 7.75 per cent.

The sales of the Catalana group, which has just over 1m customers, were worth about £250m last year.

Mr Robert Evans, chairman and chief executive of British Gas, said the investment followed protracted discussions with Catalana and its major shareholder, Caixa de Pensiones, about possible collaboration in Europe and the Spanish speaking world.

The Caixa de Pensiones savings bank owns about 24

per cent of Catalana de Gas, and will increase that to some 31 per cent following its proposed merger with Caixa de Barcelona.

British Gas said it was keen to expand its international presence in the gas industry and had been actively seeking partners in Europe.

Catalana de Gas, founded in 1943, supplies gas to Barcelona and 66 other towns and has a number of associated companies supplying gas to six provincial capitals.

At present it buys exclusively from Enagas, the publicly owned Spanish gas importer, but has said that purchases from British Gas were possible in 1993.

During 1988, the group's gas sales reached 55 per cent of the national domestic and commercial market and nearly 36 per cent of the industrial market.

COMPANY NOTICES

Anglovaal Limited

(Reg. No. 05/0438/006)
Incorporated in the Republic of South Africa
("Anglovaal")

Notice of redemption of the 5 per cent cumulative redeemable second preference shares of R2 each ("the preference shares") in the capital of Anglovaal

The directors of Anglovaal have resolved to redeem the preference shares on 31 March 1990.

Notice is hereby given that, in accordance with the terms of the preference shares, the preference shares will be redeemed on 31 March 1990 at Johannesburg, South Africa at par plus a premium of 20 cents per share (i.e. a total of Rand 2.20 per share, payable in the currency of the Republic of South Africa). A final preference dividend of 2,405,748 cents per share will be paid for the period 1 January 1990 to 31 March 1990.

Applications have been made for the listings of the preference shares on The Johannesburg Stock Exchange and on The International Stock Exchange, London, to be terminated with effect from the close of business on Friday, 30 March 1990.

A notice to holders of the preference shares together with a form to facilitate the surrender of their share certificates, will be despatched to such holders today.

15 December 1989

CLUBS

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US \$12,000,000 GUARANTEED FLOATING RATE NOTES 1992
The interest rate applicable to the above Notes in respect of the interest period commencing 15th December 1989 will be 9 1/8% per annum.
The interest amounting to US \$462,32 per US \$100,000 of the above Notes will be paid on 15th June 1990 against presentation of a coupon No. 9. BANK LEUEN (UK) PLC
Principal Paying Agent

bank leuven

SENIORS LIMITED IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to Section 48 of the Insolvency Act 1986, that a meeting of Creditors of the above named company will be held at 43 Temple Row, Birmingham, B2 8JT on Wednesday 20 December 1989 at 12.30 and 2.30 pm. Creditors are invited to attend in person or by proxy in accordance with the said section and, if thought fit, appointing a Committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the amount due to them after deducting the value of the security, as released by them. A creditor in respect of a debt due to, or secured by, a bill of exchange or promissory note must treat the liability of any person who is liable on the bill or promissory note as a security held by him (unless that other person is subject to a bankruptcy order or in liquidation).

Creditors wishing to vote at the above meeting must lodge a written statement of their claim with us at Cork Quay, 43 Temple Row, Birmingham, B2 8JT no later than 12 noon on 19 December 1989. A form of proxy which, if intended to be used, must be lodged with us by that time.

DATED this 6th day of December 1989

John F. Powell and Ian M. Carruthers
Joint Administrators/Receivers

CORRECTION NOTICE

Kansallis-Osake-Pankki

(Incorporated with limited liability in Finland)

Yen 10,000,000,000

Subordinated Floating Rate Notes Due 1991

Notice is hereby given that for the interest period from 14th December, 1989 to 14th June, 1990, the Notes will carry an Interest Rate of 4.46153% per annum. Interest payable on the relevant Interest Payment Date, 14th June, 1990 will amount to Yen 446,153 per Yen 10,000,000 Note.

Agent Bank
Morgan Guaranty Trust Company of New York
London

FINANCIAL NOTICE

MICHELIN

EXPIRATION OF 1985-1989 WARRANTS

Holders of warrants issued by Compagnie Generale des Etablissements Michelin in 1985 and listed on the Paris Stock Exchange are reminded that the validity of such warrants expires on 31st December, 1989.

Each warrant entitles the holder, upon payment of FRF 1,400, to subscribe for 13.40 Michelin shares.

After 31st December, 1989, the warrants will cease to have any value; for all practical purposes, the exercise of warrants will not be possible after Friday 29th December, 1989.

Following a decision of the Paris Stock Exchange authorities, the warrants will not be listed after Tuesday 26th December, 1989.

This advertisement is issued in accordance with the regulations of The Stock Exchange. It is expected that admission to the Official List of the 3.9375p Convertible Cumulative Preferred Shares of 5p each will become effective and that dealings will commence today, Friday, 15th December, 1989.

LWN/T

LWT (Holdings) plc

(Registered in England and Wales No. 2431622)

LWT (Holdings) plc is the holding company of a group whose principal activity is independent television programme contracting.

REORGANISATION OF CAPITAL

SHARE CAPITAL:

Authorised '000	Issued and fully paid '000
117,876	88,271
3,773	1,522
61	89,893
121,710	

Listing Particulars relating to the Company and to the Convertible Cumulative Preferred Shares will be available in the statistical services maintained by Extel Financial Limited from today, 15th December, 1989. Copies of the Listing Particulars may be obtained during normal business hours up to and including 18th December, 1989, by collection only, from the Company Announcements Office, The Stock Exchange, 46-50 Pinebury Square, London EC2, and on weekdays (excluding Saturdays) up to and including 29th December, 1989 from:

LWT (Holdings) plc South Bank Television Centre London SE1 9LT	Berkeley de Zoete Wedd Limited Elbstone House 2 Swan Lane London EC4R 3TS	de Zoete & Bevan Limited Elbstone House 2 Swan Lane London EC4R 3TS
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THORNTON

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SOCIETE NATIONALE DES CHEMINS DE FER FRANCAIS

12 1/2% Guaranteed Notes due 1992 with detachable warrants to purchase

USD 100,000,000 12 1/2% Guaranteed Notes due 1992

NOTICE OF FINAL REDEMPTION

Notice is hereby given that pursuant to the Terms and Conditions of the 12 1/2% notes, all the remaining 12 1/2% notes in the principal amount of USD 1,000,000, are due for redemption on January 15th, 1990 at 101% at the office of the paying agent.

The Fiscal Agent: BANQUE NATIONALE DE PARIS (Luxembourg S.A.)

UK COMPANY NEWS

Smith New Court declines to £2m

By Richard Waters

A LARGE holding in Ferranti International Signal has led to a substantial loss, thought to be about £2m, for Smith New Court, the securities firm.

As a result, the company yesterday passed its interim dividend, having omitted its final dividend last year.

It said that its trading performance had otherwise been sound and reported a pre-tax profit of £2m for the six months to October 27. This compared with £2.5m in the corresponding period last time.

Smith New Court would not comment on the Ferranti stake, except to state: "In the light of the alleged fraud

against Ferranti, the board is keeping its legal position under review.

The company is believed to have paid about 80p per share in July for a stake of more than 30m Ferranti shares. The vendor was Mr Jim Guerin, the former Ferranti deputy chairman.

The shares are valued in Smith New Court's accounts at their closing price on October 27, the end of its first half, when they stood at 56p apiece. This implies a loss of just under £2m, though the company would only describe it as "substantial".

Since then the shares have

fallen further, closing yesterday at 36p - implying a further £8m loss in the current period. Smith New Court refused to say whether it had sold any of the stake since the end of October.

COMMENT

Smith New Court's first half result says it all about the lopsided risk/reward ratio in the securities industry. A strong trading performance, resulting perhaps in pre-tax profits of £10m, all but wiped out by one big loss. Admittedly a Ferranti doesn't happen every day - but the big accidents that hit this particular neck of the

financial woods look all too common. In 1987 it was Black Monday (which Smith survived better than most), in 1988 it was the price war between UK equity market makers (which plunged Smith into a £15m second-half loss). Without Ferranti the pre-tax result would nearly have equalled the buoyant six months before the 1987 crash, and suggests that the company may be beginning to see some return from its investment in institutional sales and corporate finance. But if the company is still sitting on that Ferranti stake, the chances of a dividend at the year end may also be slim.

Development capital side aids rise at Charterhouse

By David Lascelles, Banking Editor

CHARTERHOUSE, the merchant banking arm of the Royal Bank of Scotland Group, boosted annual profits by 18 per cent, mainly thanks to sharp growth in its development capital activities. Its stockbroking arm, Tilney, also turned an earlier loss into a profit.

The pre-tax result for the year ending September 30 rose from £34.6m to £40.5m. This included an unchanged contribution of £17.6m from merchant banking, £20.3m (£17.2m) from development capital, £1.5m (£0.4m loss) from stockbroking and £1.2m (£3.2m) from other activities.

Mr Victor Blank, chief executive, said the results showed that Charterhouse's ability to draw on a variety of skills and finance was paying off. The domestic corporate finance division was increasing its client base at a time when other banks' clients lists were falling. The bank's advisory work was also expanding internationally, with international revenues up 70 per cent.

Charterhouse is particularly active in the leveraged finance market. Mr Blank said that despite recent concern, there was little sign of a slackening in business in the small and medium-sized management buy-out market.

In spite of reports of leveraged deals being in jeopardy, the bank was involved in very few in which there was concern. Some provisions had been made, but these were very small.

Tilney, the stockbroking firm, was back in profit. It had recently expanded its coverage of the UK market and was also dealing in Continental stocks. Charterhouse's 18-month-old capital markets operations made profits of £2m.

Former Cray directors claim they were misled into resigning

By Nikki Tall

FORMER directors of Cray Electronics, the electronic equipment supplier, are claiming that they were misled into resigning from the board with the promise of retained executive responsibilities and new service contracts.

Shortly after an extraordinary general meeting earlier this month, which installed a new boardroom team, and about fifteen minutes after being presented with new contracts, they were made redundant. Last night, the matter was in the hands of solicitors for the two directors involved.

Yesterday Mr Jon Richards, Cray's new managing director, said he could not comment in detail, given the possibility of litigation. He stressed that the dismissals were "not a personal thing" and should be seen in the context of the need to cut overheads. About 50 people were made redundant following the EGM, as the new board decided to abandon Cray's divisional head office structure.

As shareholders gathered again for the company's annual meeting yesterday, the solicitor representing the two directors, Dr Tim Simpson and Mr Malcolm Bishop, attempted to question the new board.

He made little headway with Sir Peter Michael, the former UEI director who has taken over as Cray's executive chairman. Sir Peter first suggested that the matter did not relate directly to the annual accounts, and then that, because he was a proxy-holder only, the legal representative was not allowed to speak.

Afterwards Mr David Swede of Finers, the London solicitors, said that he had intended to ask why his clients were misled into resigning, why a £30,000 cheque payable to Mr Bishop as compensation was stopped and whether the board intended to make provision to meet termination costs on the service agreements. In clarification, Mr Richards said that

the cheque was marked for representation, not bounced.

Mr Swede pointed out that in the circular to shareholders notifying them of the outcome of the recent independent accountants' review, which slashed previously-stated profits by two thirds, it was clearly stated that the directors in question had agreed to step down from the board, subject to the management buy-in going ahead. But it added that they will nevertheless continue to retain executive responsibility for their respective divisions.

Shareholders attending the AGM again expressed unhappiness at the situation in which Cray has found itself. One shareholder attempted to raise the question of the remuneration of Mr Bernard Collins, Cray's former chairman and chief executive. However, Sir Peter made clear that the matter was already under review and that he would not comment further.

Higher interest charges led to a small drop, from £568,000 to £548,000. In the first half pre-tax outcome and the second six months is not expected to reach the £541,000 of 1988-89 as sales to the building trade slow down.

Sales at the USM-quoted group for the period rose nearly 14 per cent to £7.45m (£6.55m). Operating profit moved up 4.5 per cent to £534,000 (£507,000). Earnings fell to 4.65p (4.9p), but the interim dividend is again 1.9p.

Associated Paper drops to £1.88m

By Andrew Bolger

ASSOCIATED PAPER Industries yesterday announced that its pre-tax profits had plunged from £7.29m to £1.88m in the year to September 30.

API, which operates in paper, stamping foils and air conditioning, said turnover had fallen to £79.6m (£87.4m). The shares fell 13p to 125p.

Mr Charles Rawlinson, chairman, said that although the group had invested heavily in new machinery, it still had too high a cost base and had suffered from quality and delivery problems.

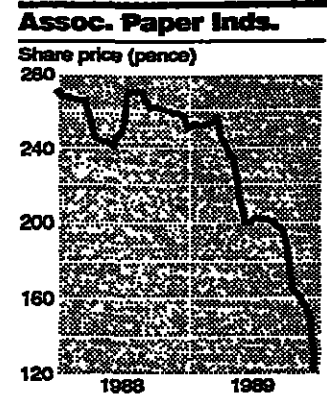
API sold its oldest converting packaging plant at Bollington, Cheshire, in April. The site was subsequently sold to Costed Papers, but the net cost of the disposal was still £808,000, which was taken as

an extraordinary item.

The Garnett paper mill, which lost market share as a result of a prolonged machine breakdown in 1988, had seen a falling demand for brown paper envelopes. In spite of considerable redundancies and reorganisation, it had been decided that its prospects were limited as the only remaining papermaking plant in API and it was therefore being put up for sale.

API Hydraulics, whose profits were slightly lower owing to a small reduction in sales, will also be sold.

Mr Rawlinson said that in the papermaking, paper and film converting division, the Poynton plant had a mixed year but earned substantial profits. At Stacc profits were maintained and prospects were



good. Tenza had a difficult second half, during which work moved ahead on relocating part of its operations, which involved a significant building

programme.

In the air conditioning market, Diffusion had substantially increased sales and had good prospects. Purification Products suffered a drop in sales of shoe insoles.

Earnings fell to 6.8p (25.2p). A final dividend of 4p (5.0p) cuts the total to 6.75p (8.8p).

COMMENT

API certainly had a woeful set of figures to explain. Rather bravely, they chose not to blame market conditions but admitted to in-house failures of training which led to inefficient use of new machinery, with particularly costly problems on the stamping foil side. Mr Missenden has started to address these problems and focus the business, but he has started on a long, hard slog at a time when margins and market share will be under siege. Forecast profits of £3m next year put it on a prospective multiple of 12.5. That seems generous, but is underpinned by a yield of 7 per cent and the suspicion that the current price, which has fallen from 268p this year, might attract a predator.

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Authority Invs shares drop 57p following £1.4m deficit

SHARES IN Authority Investments yesterday slumped 57p to 98p on the news that the financial services group dipped £1.41m into the red in the six months to October 31. It also announced that a review of operations had resulted in the group chairman moving to oversee activities of Authority Bank, which is being disposed of.

In the comparable period of

1988 the group made £1.68m pre-tax. Turnover in the first half fell to £3.03m (£4.95m). There is no interim dividend this time (3.25p).

Mr David Backhouse has resigned from the parent group to run the bank.

Lord Lever has retired as chairman of the bank and will temporarily add the duties of group chairman to those of president.

Eliza Tinsley forecasts cut in annual profits

Eliza Tinsley, which makes and distributes chains and builders' hardware, is forecasting reduced profits for the year to March 31 1990.

Higher interest charges led to a small drop, from £568,000 to £548,000. In the first half pre-tax outcome and the second six months is not expected to reach the £541,000 of 1988-89 as sales to the building trade slow down.

Sales at the USM-quoted group for the period rose nearly 14 per cent to £7.45m (£6.55m). Operating profit moved up 4.5 per cent to £534,000 (£507,000). Earnings fell to 4.65p (4.9p), but the interim dividend is again 1.9p.

JFB forges ahead to £10.2m

By Jane Fuller

JOHNSON & Firth Brown, the specialist metals and engineering group, increased pre-tax profits by 33 per cent to £10.2m in the year to September 30.

With sales up 7 per cent at £106.5m and operating profits 5 per cent ahead at £8.9m, the main reasons for the pre-tax upturn were the much-improved performance of associated companies and a slashed interest bill.

Mr George Hardie, finance director, said the group had

reduced gearing to 7 1/4 per cent by selling loss-making subsidiaries and activities, such as the Firth Vickers foundry, which did not fit with the focus on vacuum melting, forging and ring rolling.

The main improvement in associated companies had come at Thomas Bolton & Johnson, a copper bar processor jointly owned with BICC, which made about £2m compared with virtually nothing the year before.

The largest division is Firth

Rixson in Sheffield, which this year is likely to contribute 60 per cent of turnover and profit. Some 40 per cent of its specialist metals and alloys go to the aerospace industry, with Rolls Royce as a big customer.

In June the group made a loss-making acquisition, Ring Rolled Products from British Steel.

Earnings per share for the past year increased 37 per cent to 5.2p (3.8p) and the final dividend of 1.5p gives a total of 2.8p (2p).

UK Land halved to £5.64m

UK Land, the property investor, dealer and developer, yesterday reported pre-tax profits halved from £11.25m to £5.64m for the year to September 30.

Earnings worked through at 82.5p (162.9p) and a final dividend of 14.5p (11p) is proposed.

WHITECROFT

22% profit increase

Increase	Half-Year 30 Sept 1989	Half-Year 30 Sept 1988	Year 31 March 1989
Pre-tax profit	22% £7.34m	£6.03m	£15.37m
Earnings per share	14% 14.60p	12.79p	31.53p
Dividends	12% 4.60p	4.10p	13.80p

“The increased profit for this half-year again demonstrates the combined strength of our four divisions in their numerous markets in the UK and overseas. It is prudent to remain cautious about the effects of the UK economic climate, although the profits of recent months have been well above those of the same period last year.”

Tom Weatherby, Chairman

WHITECROFT plc
 Textiles, Building Products, Lighting, Property Development
 A copy of the Interim Report may be obtained from:
 The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX.
 Telephone: 0625 524677.

QATAR

The Financial Times proposes to publish a Survey on the above on

22 February 1990

For a full editorial synopsis and advertisement details, please contact:

Mrs Laurette Lecomte-Peacock

on 01-873 3515
 Or Fax her on 01 873 3079;
 Or Tlx 885033 FINTIM G


FINANCIAL TIMES
 EUROPE'S BUSINESS NEWSPAPER

“I am confident that Clydesdale Bank is now moving strongly forward and will be able to maintain its progress.”

“Profit before tax, at £58.7m, is considerably higher than ever before and represents a 48% increase over the annualised figure for the previous accounting period. The results confirm that the organisational changes which were made last year are beginning to bear fruit.”

“The figures reflect a most satisfactory performance and are indicative of the commitment and hard work contributed by everyone associated with the Bank.”

“We remain acutely conscious of the long term risks which arise from a period of high interest rates. The need to control inflation is vital but the possibility of an extended period of high interest rates is viewed with considerable concern.”



SIR ERIC YARROW, CHAIRMAN, CLYDESDALE BANK PLC

FINANCIAL HIGHLIGHTS

	Year to 30 September 1989 £000	9 months to 30 September 1988 £000
Profit before taxation	58,682	29,780
Profit after taxation attributable to ordinary shareholders	36,402	18,705
Retained profit	27,402	15,305
Capital expenditure	20,787	7,577
Total assets at the year end	4,315,546	3,560,660

Copies of the Annual Report and Accounts are available on request from the Public Affairs Department.

Clydesdale Bank

CLYDESDALE BANK PLC, 30 ST VINCENT PLACE, GLASGOW G1 2HL.

UK COMPANY NEWS

GM Firth slips to £2m after provision

By Andrew Hill

INTERIM PROFITS slipped from £2.5m to £2.0m before tax at GM Firth (Holdings) as stock market uncertainty continued to affect the performance of the engineering and steel stockholding group's investment portfolio in the half-year to September 30.

contribution from the holding. Earnings per share during the half year dropped from 5.3p to 3.9p, but Firth maintained its interim dividend at 2.25p.

increased competition which affected margins. Profits at the property, investments and financial operation were 14 per cent lower than in the equivalent period.

Arthur Lee spurns bid threat as profits soar

By Andrew Hill

ARTHUR LEE & Sons, the Sheffield-based steel and plastics group, yesterday reported record annual profits and again shrugged off the threat of a takeover by G3 Firth (Holdings), the engineer and steel stockholder which holds just under 20 per cent of the shares.

Borthwicks team restores profit

THE NEW board and management at Borthwicks has "simply achieved" its aim of restoring profits in the first six monthly trading period of its reign.

in the group's progress towards becoming "a strong value-added food manufacturer" focusing on three core areas: natural flavours, bakery ingredients, and value-added meat products.

despite an unfavourable market. Group sales in the 12 months were £84.5m (£184.3m) and operating profit was £390,000 (£1.07m).

CU pays £3m for stake in Turkish Bank

By David Barchard

COMMERCIAL UNION, the third largest UK composite insurance group, has bought a 10 per cent stake in Finansbank of Istanbul for £3.2m cash.

The investment is believed to be the first of its kind by a foreign insurance company in a Turkish bank. The two companies launched a joint venture insurance subsidiary at the beginning of this year in which CU has a 55 per cent stake.

At the pre-tax level, and including exceptional items, the profit came to £1.62m and cut the loss for the 12 months ended September 29 to £485,000. The previous year produced a profit of £388,000.

Mr Thomson said that in natural flavours, Bakery & Pasta achieved further significant growth in turnover and profits, and the acquisition of Globe Extracts in the US provided considerable potential for additional profit growth.

Losses per share worked through at 1.3p (earnings 0.9p) and a second interim dividend of 0.5p on increased capital makes an unchanged 1p for 12 months.

Mr James Battray, CU group overseas manager, said yesterday that the decision to take a stake in Finansbank had followed an exceptionally successful first year for CU's Turkish subsidiary.

"We decided that this was an opportunity to show our commitment to our local partner," he said. Finansbank was established only two years ago, by Mr Husnu Ozyegin, formerly chief executive of Yapı ve Kredi, Turkey's fourth largest commercial bank. Mr Ozyegin, one of Turkey's best known entrepreneurs, is also the bank's principal shareholder.

NOTICE OF REDEMPTION MORTGAGE FUNDING CORPORATION NO. 1 PLC Class A-1 Mortgage Backed Floating Rate Notes Due March 2020

NOTICE IS HEREBY GIVEN to Bankers Trust Company Limited (the "Trustee") and to the holders of the Class A-1 Mortgage Backed Floating Rate Notes Due March 2020 (the "Class A-1 Notes") of Mortgage Funding Corporation No. 1 PLC (the "Issuer") that, pursuant to the Trust Deed dated 31st March, 1988 (the "Trust Deed"), between the Issuer and the Trustee, and the Agency Agreement dated 31st March, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A-1 Notes, available Capital Funds as defined in the Terms and Conditions in the amount of £23,000,000 will be utilized on 29th December, 1989 (the "Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected by drawing in lots of £100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

Table with columns: Outstanding Class A-1 Notes of £100,000 Each Bearing the Distinctive Serial Numbers Set Out Below, and serial numbers.

The Class A-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

- Morgan Guaranty Trust Company of New York, PO Box 101, 1 Angel Court, London EC2R 7AE; Union de Banques Suisses (Luxembourg) SA, 36-38 Grand-rue, L-2011 Luxembourg; Morgan Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brussels, Belgium; Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015, Attn: Corporate Trust Operations.

In respect of Bearer Class A-1 Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unattached coupons and talons pertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payee with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A-1 Notes which are the subject of this Notice of Redemption.

MORTGAGE FUNDING CORPORATION NO. 1 PLC By: MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as Principal Paying Agent

Dated: 15th December, 1989

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States by the Interest and Dividend Tax Compliance Act of 1983 unless the paying agency has the correct taxpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a properly completed Form W-9 or exemption certificate or equivalent if presenting your Class A-1 Notes to the paying agency's New York Office.

Fine Art shows 44% growth

FINE ART Developments, the mail-order trading cards maker and distributor, retained profit was insufficient to cover the interim dividend of 2.3p (2p).

relating to its withdrawal from mail-order trading in Australia, retained profit was insufficient to cover the interim dividend of 2.3p (2p).

Australian operations were sold. Further growth is expected in the second half.

However, after tax of £1.4m (£1.01m) and an extraordinary charge this time of £1.45m

The company also announced the acquisition of Hestair Hope, an educational supplies distributor and stationery manufacturer. And at the beginning of this month the

Turnover was 29 per cent higher at £107m (£82.71m) and the pre-tax figure was struck after an increased interest charge of £3.45m (£2.12m). Earnings per share were 3.34p (2.4p).

NEWS DIGEST

Turnround continues at Oceonics

THE TURNROUND at Oceonics Group continued in line with expectations. For the six months ended September 30 1989 its pre-tax profit advanced to £1.01m, outstripping the comparative £67,000 for the full 1988-89 year.



John Bryan, deputy chairman of Oceonics Group

In the survey and positioning division gains from a major restructuring last year were coupled with improved performance worldwide. Sales rose 70 per cent to £13.58m and operating profit was £2.93m (£210,000).

Eve forecasts £4m profit for full year

Eve Group, the USM-quoted contracting and property development company, lifted taxable profits from £1.79m to £2.3m in the six months to end-September.

Costs in the computers and networks division peaked with operating losses at £1.29m (£514,000). Sales were up 29 per cent to £2.63m despite difficulties in the defence electronics markets.

After tax of £591,000 (£157,000), earnings worked through at 0.2p (earnings 0.2p) per share.

AH Ball limited to £0.6m in first period

AH Ball, a layer of pipelines which came to the USM in June, reported pre-tax profits of £209,000 in the six months to September 30, against £970,000 in the corresponding period. Turnover rose from £2.95m to £3.13m.

Turnover in the half-year rose 15 per cent to £25.59m (£22.27m). An increased interim dividend of 2.5p (2p) is payable from earnings per share ahead from 12.4p to 15.5p.

City Site Estates approaches £7m

A substantial rise in rental income and a surge in gains on the sale of investment properties enabled City Site Estates to lift pre-tax profits by 89 per cent from £3.67m to £6.94m in the corresponding period. Earnings doubled to £2.47p (£1.32p) per share and the dividend is 1.6p (£1.34p) with a proposed final of 0.8p (0.67p).

Second-half caution at Hunter Saphir

Taxable profits of Hunter Saphir, the food manufacturing and distribution group, expanded by some 10 per cent to £2.32m over the 26 weeks to September 9.

Earnings per share rose from 4.4p to 5.01p. The interim dividend is maintained at 1.35p.

10% downturn to £6.2m at Bradstock

Bradstock Group, the insurance and reinsurance broker, suffered a 10 per cent fall in pre-tax profits from £6.84m to £6.17m in the year to the end of September.

However, Mr OD Flankett, chairman, said that he was "very pleased to report that the company had continued to make progress with turnover up from £15.77m to £16.53m".

Earnings worked through at 14.2p (17.7p) and the directors proposed raising the final dividend to 5.5p to make 7.5p (6.75p) for the year.

Modest increase at Watson & Philip

A modest increase in annual pre-tax profits was reported by Watson & Philip, the Dundee-based food distributor. In the year to October 27, profits amounted to £3.75m (£3.61m), a result posted on turnover of £31.03m (£29.75m).

Record order book at GW Thornton

GW Thornton Holdings, the USM-quoted precision forgings manufacturer, announced a 13 per cent expansion to £1.42m in taxable profits in the 12 months to September 30. Mr David Bramah, chairman, said the forging business enjoyed a record order book. Turnover advanced to £20.35m (£18.88m). Earnings rose to 15.7p (£12.2p) per 5p share and a proposed final dividend of 2.75p lifts the total to 4.75p (£2.5p).

Measure this against the performance of other computer services companies.

TURNOVER increased by 7% to £189M. PROFIT increased by 60% to £152M. EPS up 48% at 23.9p and the 12th successive year of GROWTH.

N.B. CITY OF LONDON RULE NO 1 when making investment decisions...

Eastern Group plc, Eastern House, 130 St Andrew's Avenue, London W1P 7JX, Telephone 01-424 2171

NOTICE OF REDEMPTION Prudential Realty Securities III, Inc. 11 3/4% Guaranteed Sinking Fund Bonds Due January 15, 1992

Cusip Number 990316 XA

NOTICE IS HEREBY GIVEN that, pursuant to Section 7 (a) of the Terms and Conditions of the above-mentioned Bonds and in conformity with the Fiscal Agency Agreement dated as of January 15, 1985 among Prudential Realty Securities III, Inc., Prudential Funding Corporation and The Chase Manhattan Bank (National Association) as Fiscal Agent, U.S. \$62,700,000 in principal amount of the above Bonds will be redeemed through operation of the sinking fund on January 15, 1990 (the "Sinking Fund Redemption Date") at the principal amount thereof (the "Redemption Price") together with interest accrued to said Sinking Fund Redemption Date.

Serial Numbers of the Bonds to be redeemed, bearing the Prefix III, are set forth below in groups from one number to another number, both inclusive:

Table with columns: Serial Numbers, Serial Numbers, Serial Numbers, Serial Numbers, and serial number ranges.

Serial Numbers of the Bonds to be redeemed, bearing the Prefix I, are set forth below in groups from one number to another number, both inclusive:

Table with columns: Serial Numbers, Serial Numbers, Serial Numbers, Serial Numbers, and serial number ranges.

Interest on the Bonds to be redeemed will cease to accrue on and after the Sinking Fund Redemption Date and on said date the Redemption Price will become due and payable. Payment of the Bonds to be redeemed will be made upon presentation and surrender thereof together with all coupons maturing subsequent to the Sinking Fund Redemption Date at any one of the following:

- The Chase Manhattan Bank, N.A., 60 Pine Street, New York, New York 10270; Banque de Commerce, S.A., 1180 Avenue des Arts, B-1040 Brussels, Belgium; The Chase Manhattan Bank, (Luxembourg), S.A., 5 Rue Pictet, L-2334, Luxembourg-Grand.

Coupons which shall mature on the Sinking Fund Redemption Date should be detached and surrendered for payment to the usual manner.

PRUDENTIAL REALTY SECURITIES III, INC. By: The Chase Manhattan Bank (National Association), as Fiscal Agent

Dated: December 15, 1989

NOTICE OF REDEMPTION To the Holders of the 10 1/2% Guaranteed Notes Due 1990 of Texaco Capital N.V. (Unconditionally Guaranteed by Texaco Inc.)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Article 15 of the Fiscal Agency Agreement dated as of November 15, 1985, among Texaco Capital N.V. (the "Company"), Texaco Inc. (the "Guarantor") and The Chase Manhattan Bank (the "Bank"), the Company has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the above Notes, available Capital Funds as defined in the Terms and Conditions in the amount of \$23,000,000 will be utilized on 29th December, 1989 (the "Redemption Date") to redeem a like amount of Class A-1 Notes. The Class A-1 Notes selected by drawing in lots of \$100,000 for redemption on the Redemption Date at a redemption price (the "Redemption Price") equal to their principal amount, together with accrued interest thereon are as follows:

Table with columns: Outstanding Class A-1 Notes of \$100,000 Each Bearing the Distinctive Serial Numbers Set Out Below, and serial numbers.

The Class A-1 Notes may be surrendered for redemption at the specified office of any of the Paying Agents, which are as follows:

- The Chase Manhattan Bank, N.A., 60 Pine Street, New York, New York 10270; The Chase Manhattan Bank, (Luxembourg), S.A., 5 Rue Pictet, L-2334, Luxembourg-Grand; The Chase Manhattan Bank, (Switzerland), 1211 Geneva, Switzerland; The Chase Manhattan Bank, N.A., 100 Broad Street, New York, New York 10038; The Chase Manhattan Bank, (London), 100 Broad Street, London EC2R 9EJ, England; The Chase Manhattan Bank, (Spain), 100 Broad Street, New York, New York 10038.

Coupons which shall mature on the Sinking Fund Redemption Date should be detached and surrendered for payment to the usual manner.

TEXACO CAPITAL, N.V. By: THE CHASE MANHATTAN BANK (National Association), as Fiscal Agent

Dated: December 15, 1989

Commercial Aviation in the Asia-Pacific Region to the End of the Century and Beyond

The massive growth expected in the entire air transport infrastructure of the Asia-Pacific region and the challenges and problems it will generate, will be the subject of the Financial Times Conference to be held in Singapore on 12 & 13 February 1990, just before the Asia Aerospace '90 Exhibition.

- Speakers include: Tan Sri Abdul Aziz Abdul Rahman, Frederick W Bradley, Michael Donne, OBE, Dr Günter O Eser, Dr William Fromme, Louis F Harrington, Andrew J Herdman, Graham Howat, Stuart Iddles, Michael J S Jones, Mitsunari Kawano, Lim Chin Beng, Lim Hock San, Sir Colin Marshall, Charles Masfield, Henri Puel, Cecil C Rosen, III, Otto Schneider, Peter Sutch, Nicholas R Tomassetti, Dean D Thornton.

For information please return this advertisement, together with your business card, to:

Financial Times Conference Organisation, 120, Jermyn Street, London SW1Y 4JX, Telephone: 01-925 2323, Telex 27347 FTCONF G Fax: 01-925 2125

LEGAL NOTICES

Notice to holders of Bearer Warrants (the "Warrants") to subscribe Yen 5,088,000,000 for shares (the "Shares") of common stock of COPYER CO., LTD.

in conjunction with U.S. \$40,000,000 4 1/4 per cent. Guaranteed Bonds Due 1993

Pursuant to Condition 7 of the Warrants and Clause 4 of the Instrument dated 24th June, 1988, notice is hereby given as follows:

At the meeting of the Board of Directors of Copyer Co., Ltd. held on 27th October, 1989, a resolution was adopted for the issue of new Shares by way of free distribution, particulars of which are given below. Consequently, the Subscription Price in respect of the Warrants shall be adjusted, as specifically provided in paragraph 3 below.

- 1. The free distribution of new Shares will be made to shareholders of record as of 31st December, 1989, Tokyo time, at a ratio of one new Share for each ten Shares held, disregarding fractions. 2. The free distribution shall be made on 15th February, 1990, but the dividends for these new Shares will accrue as from 1st January, 1990, Tokyo time. 3. Pursuant to Condition 7 of the Warrants the Subscription Price shall be adjusted from Yen 82.0 to Yen 81.0 per Share. The new Subscription Price shall become effective on 1st January, 1990.

THE FUJI BANK AND TRUST COMPANY as the Agent for and on behalf of COPYER CO., LTD. 3-3, Shimozojima 6-chome, Mitaka-shi, Tokyo, Japan.

15th December, 1989

COMMODITIES AND AGRICULTURE

Scottish fishermen fear for industry's survival

By James Buxton, Scottish Correspondent

SCOTTISH FISHERMEN, who account for about two-thirds of Britain's fishing fleet, believe that the sharply reduced quotas being proposed by the European Commission are unjustified and gravely threaten the survival of their industry.



Fishermen do not believe sharp cuts in quotas are justified

"We're talking about the very survival of the Scottish fishing fleet," Mr George Sutherland, chairman of the Scottish White Fish Producers' Association, said in Edinburgh last night.

of which Britain would be allowed 32,000 tonnes, would be exhausted within five or six months. This year's British quota of 54,000 tonnes had been used up in ten months.

Tougher rules add to worries

By Tim Dickson in Brussels

BRITAIN'S NORTH SEA fishermen face tough new management rules - as well as deep cuts in their catches next year - under the European Commission's proposals.

Fisheries Minister, has said any increases in the TACs will have to be consistent with conservation objectives but he will also be concerned about several more specific issues. These include: A new footnote in the Commission's proposals which would require the registration of a member state whose haddock quota was more than 10 per cent of the Community total over a recent reference period and whose haddock landings total more than 40 per cent of their total landings to stop fishing for 10 days of each month.

UK and US groups in Soviet aluminium venture

By Kenneth Gooding, Mining Correspondent

A JOINT venture group involving UK, US and Soviet organisations has been formed to build and operate a new aluminium smelter in the Soviet Union and to modernise an existing smelter at Irkutsk in southern Siberia for SovAlum, which claims to be the biggest aluminium producer in the world.

required and he hoped that UK companies would provide the lion's share. Payment would be in the form of primary aluminium from SovAlum's extra output. UK organisations would provide lines of credit.

able to export more aluminium by calling on the marketing expertise of its partners, he said. Under the terms of the preliminary agreement, a UK-based company, Baykal Aluminium, has been set up to carry through the project. IEC and Kaiser will share 50 per cent of the project with SovAlum, Vami and the Irkutsk smelter taking the other half.

forcing the pace for a speedy solution to these problems," said Mr Brauner. SovAlum is a recently-established Soviet organisation which represents the interests of the country's 14 primary aluminium smelters and associated bauxite and alumina industries.

three Siberian smelters were selling metal to practically every country in the world, he insisted. As usual, the Soviet delegates refused to give any details about the industry's capacity or output.

Cocoa price at fresh 14-year low

By David Blackwell

COCOA PRICES sank to fresh 14-year lows on the London Futures and Options Exchange (F&O) yesterday as reports emerged of large producer sales.

Red tape ties up Brazilian sugar exports

By John Barham in Sao Paulo

US officials hope that a bureaucratic foul-up that has delayed Brazilian sugar exports could be solved soon. Brazilian officials misgivings over an unorthodox export arrangement have held up shipments of sugar to the US.

Carnations give Cretans a rare success

Kerin Hope reports on the flowering of one farm sector while traditional exports suffer

THE VILLAGERS of Thrasipano are famous for their skill at making "pithou", the tall, Ali Baba-style jars in which Cretan olive oil and wine are traditionally stored.

Chicago

SOYBEAN 6,000 bu min cent/500 bushel

Table with columns: Close, Previous, High/Low. Rows for Soybean, Corn, Wheat, etc.

US MARKETS

IN THE METALS, gold futures had a choppy session after Wednesday's heavy declines. Early carryover selling was offset by short covering later in the session.

Table with columns: Close, Previous, High/Low. Rows for Gold, Silver, Copper, etc.

LONDON MARKETS

GAS OIL futures on the IPE closed sharply down yesterday in a technical correction after being caught during the recent price run-up following cold weather in Europe and in the US.

Table with columns: Close, Previous, High/Low. Rows for Gas Oil, Brent Blend, etc.

COCOA - London F&O

Table with columns: Close, Previous, High/Low. Rows for Dec, Mar, Jun, Sep, Dec.

WORLD COMMODITIES PRICES

(Prices supplied by Amalgamated Metal Trading)

Table with columns: Close, Previous, High/Low. Rows for Aluminium, Cash, 3 months, etc.

SOYBEAN BEAN - IPE

Table with columns: Close, Previous, High/Low. Rows for Feb, Apr, Jun, Aug, Oct, Dec.

NEW YORK

GOLD 100 Troy oz. \$/roy oz.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

HEATING OIL - IPE

Table with columns: Close, Previous, High/Low. Rows for Feb, Apr, Jun, Aug, Oct, Dec.

FRUIT & VEGETABLES

Right the 'tu' by boosting your vitamin C intake with a variety of refreshing citrus fruits.

Table with columns: Close, Previous, High/Low. Rows for Apr, Jun, Aug, Oct, Dec.

SPICE MARKETS

On the IPE, copper closed down - the market was more inclined to cite the influence of sharp reductions in major car producer sales than to follow Comex, which rallied on Wednesday on less gloomy predictions for the US economy.

Table with columns: Close, Previous, High/Low. Rows for Cloves, Cardamom, etc.

CRUDE OIL - IPE

Turnover: 2171 (8122) lots of 5 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

POTASSIUM - IPE

Turnover: 35 (200) lots of 40 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

LEAD - IPE

Turnover: 110 (112) lots of 25 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

PLATINUM - IPE

Turnover: 110 (112) lots of 25 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

SUGAR WORLD '11'

Turnover: 11977 (10122) lots of 100 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

WHEAT - IPE

Turnover: 11977 (10122) lots of 100 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

FRUIT & VEGETABLES

Right the 'tu' by boosting your vitamin C intake with a variety of refreshing citrus fruits.

Table with columns: Close, Previous, High/Low. Rows for Apr, Jun, Aug, Oct, Dec.

CRUDE OIL - IPE

Turnover: 11977 (10122) lots of 100 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

POTASSIUM - IPE

Turnover: 35 (200) lots of 40 tonnes.

Table with columns: Close, Previous, High/Low. Rows for Dec, Feb, Apr, Jun, Aug, Oct, Dec.

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns for various trust categories and their respective prices.

GUIDE TO UNIT TRUST PRICING. Includes instructions on how to read the table, such as 'UNIT PRICE' and 'UNIT VALUE', and provides a detailed explanation of the pricing structure.

Handwritten signature or stamp at the bottom center of the page.

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FT UNIT TRUST INFORMATION SERVICE

For Current Unit Trust Prices on any telephone ring direct-0898 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Main table containing unit trust information with columns for company name, unit price, and other financial details. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, including columns for fund names, share prices, and performance metrics. Sub-sections include 'ISLE OF MAN', 'LUXEMBOURG', and 'OTHER OFFSHORE FUNDS'.

LONDON SHARE SERVICE

Table containing London Share Service data, including columns for fund names, share prices, and performance metrics. Sub-sections include 'BRITISH FUNDS', 'BRITISH FUNDS - Contd', 'LOANS', 'FOREIGN BONDS & RAILS', 'AMERICANS', 'INT. BANK AND O'SEAS', 'CORPORATION LOANS', and 'COMMONWEALTH & AFRICAN LOANS'.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-2128

هكذا صنعنا القليل

LEISURE

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PAPER, PRINTING, ADVERTISING - Contd

Table of share prices for Paper, Printing, Advertising companies including Newsprint, Printing, Advertising, etc.

PROPERTY

Table of share prices for Property companies including Property, Real Estate, etc.

TRANSPORT

Table of share prices for Transport companies including Transport, Shipping, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil, Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines, Metals, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors, Aircraft Trades companies including Motors, Aircraft, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers, Publishers companies including Newspapers, Publishers, etc.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, Advertising companies including Paper, Printing, Advertising, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes, Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, Land companies including Trusts, Finance, Land, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Traders, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations, etc.

MINES

Table of share prices for Mines companies including Mines, Metals, etc.

Central Rand

Table of share prices for Central Rand companies including Central Rand, etc.

Eastern Rand

Table of share prices for Eastern Rand companies including Eastern Rand, etc.

Far West Rand

Table of share prices for Far West Rand companies including Far West Rand, etc.

O.F.S.

Table of share prices for O.F.S. companies including O.F.S., etc.

Diamond and Platinum

Table of share prices for Diamond and Platinum companies including Diamond, Platinum, etc.

Central African

Table of share prices for Central African companies including Central African, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc companies including Finance, Land, Etc, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, Etc companies including Finance, Land, Etc, etc.

FINANCE, LAND, ETC

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NOTES

Stock Exchange dealing classifications are indicated to the right of security names: A, B, C, D, E, F, G, H, I, J, K, L, M, N, O, P, Q, R, S, T, U, V, W, X, Y, Z.

REGIONAL & IRISH STOCKS

Table of share prices for Regional & Irish Stocks including Regional, Irish, etc.

IRISH

Table of share prices for Irish companies including Irish, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options including Traditional Options, etc.

FOR WATER ISSUES IN LONDON MARKET, SEE PAGE 31

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil, Gas, etc.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark stalls before data

The D-Mark stalled yesterday after its recent strong advance as currency dealers braced themselves for a batch of economic data released later today in the US and the UK.

early weakness and drifted higher through the European morning. However, the dollar failed to pierce DM1.7300, and spent the rest of the day stuck in a narrow range waiting for the US trade and producer price data later today.

Bank of England, rose 0.1 to 68.1. Sterling was unchanged to slightly lower as dealers reacted to a larger-than-expected upward revision to the UK's third quarter current account deficit, and other statistics that indicated that the labour market remains tight and is exerting an upward pressure on wage costs.

But while the speed of the D-Mark's revelation has led many traders to believe it will suffer a "downward correction", analysts contended it could rise further. Mr Amstad said: "West Germany's loose fiscal and tight monetary policies are a classic recipe for a strong currency."

The dollar closed at DM1.7370 from DM1.7400 on Wednesday, at Y144.05 from SF1.5635 from SF1.5670, and at FF5.9475 from FF5.9475. The dollar's index, as calculated by the

Bank of England, rose 0.1 to 68.1. Sterling was unchanged to slightly lower as dealers reacted to a larger-than-expected upward revision to the UK's third quarter current account deficit, and other statistics that indicated that the labour market remains tight and is exerting an upward pressure on wage costs.

EURO-CURRENCY INTEREST RATES

Table with columns for currency (Sterling, US Dollar, etc.), term (3 months, 6 months, 1 year), and interest rate.

£ IN NEW YORK

Table showing exchange rates for £1 in New York for various currencies like Swiss Franc, Japanese Yen, etc.

STERLING INDEX

Table showing the Sterling Index for various countries like US, Canada, France, etc.

CURRENCY RATES

Table showing currency rates for various countries including Australia, Canada, Hong Kong, etc.

ALL-SHARE MOVEMENTS

Table showing all-share movements for various countries like UK, France, Germany, etc.

OTHER CURRENCIES

Table showing other currencies like Argentine, Australian, Canadian, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various currencies.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FINANCIAL FUTURES AND OPTIONS

Table showing financial futures and options for various currencies like US Treasury, etc.

CHICAGO

Table showing Chicago market data for US Treasury bills, etc.

SWISS FRANC

Table showing Swiss Franc market data.

EUROPEAN OPTIONS EXCHANGE

Table showing European options exchange data for various currencies.

BASE LENDING RATES

Table showing base lending rates for various banks.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

MONEY RATES

Table showing money rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

NEW YORK

Table showing New York market data.

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FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

MONEY RATES

Table showing money rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

NEW YORK

Table showing New York market data.

KANEMATSU-GOSHO LTD.

Change of Name to KANEMATSU CORPORATION

U.S. \$75,000,000 8 1/4% Guaranteed Notes due 1994 U.S. \$130,000,000 4 1/4% Guaranteed Bonds due 1993 with Warrants

Notice is hereby given to the holders of the above Notes, Bonds and Warrants that with effect from 1st January 1990, the corporate name of Kanematsu-Gosho Ltd. (the "Company") will change to Kanematsu Corporation.

None of the Notes, Bonds or Warrants referred to above will be redeemed or repurchased and such securities will remain listed on the Luxembourg Stock Exchange under Kanematsu-Gosho Ltd. followed by the new name of the Company, Kanematsu Corporation.

All further notices regarding any of such securities will refer to both names. A complementary legal notice as well as the Articles of Incorporation of the Company incorporating the new name, Kanematsu Corporation have been registered with the Grand Duchy of Luxembourg.

The Shares of the Company are now listed under the name Kanematsu Corporation on the Tokyo Stock Exchange, the Osaka Securities Exchange and the Nagoya Stock Exchange (the "Stock Exchanges").

The old certificates for the Shares are being exchanged for new share certificates bearing the name of Kanematsu Corporation.

As of 1st April, 1990, only the new share certificates will be accepted for delivery on the respective Stock Exchanges.

All subsequent notices to shareholders of the Company will bear the name of Kanematsu Corporation.

KANEMATSU CORPORATION (Formerly Kanematsu-Gosho Ltd.) By: The Bank of Tokyo Trust Company as Fiscal Agent

Dated: December 16, 1989

GRANVILLE SPONSORED SECURITIES

Table listing sponsored securities with columns for High, Low, Company, Price, Change, Div, Yield, etc.

Granville & Co. Limited 77 Mansel Street, London E1 8AF Telephone 01-488 1112

Granville Davies Limited 77 Mansel Street, London E1 8AF Telephone 01-488 1112

IG INDEX

Table showing IG Index for various countries like US, UK, France, etc.

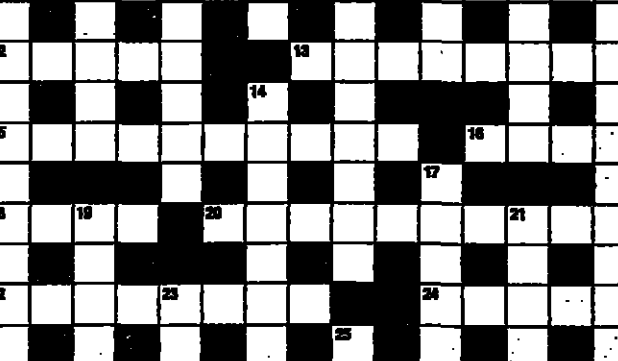
FT-SE 100

Table showing FT-SE 100 index and related data.

JOTTER PAD

CROSSWORD

No.7,116 Set by GRIFFIN



ACROSS 1 Distrusting everyone with sickly charm, I stop in (12)

DOWN 1 Ordered to forget a laid (4)

2 I can't meet orders after Roger's first payment (10)

3 He's black and white and put in pop (5)

4 7 Caught by a gang a journalist covered (7)

5 8 Warm-up man for an espionage film? (8,3,4,4,4,4,4)

6 "He's into toy ship construction" is just supposition (10)

7 Inmaculate places the French introduced (8)

8 Screen of an unusual rose colour is insatiable (7)

9 Getting revolutionary trends ball accepted causes stress (7)

10 "Parfait", thought the student (5)

11 Man, for instance, in his leopard (4)

12 Having spicy chop prepared catch accountant leaving stew (10)

13 By the side of the main road? (5)

14 Medicines you take at home in bed when retiring (5)

15 In confused state and suffering from insanity (7)

16 Rejected drinks with ice in, being particular (7)

17 Shop assistants provided drinks for every boy on board (12)

18 One member takes promissory notes, lacking respect (7)

19 One from Giff performed without getting deeply moved (5)

MONEY MARKETS

Key rate steady

UK money market rates were steady yesterday as sterling traded at slightly lower levels after the higher-than-expected revision to the UK third quarter current account data.

Liquidity, and banker balances above target £20m. In Frankfurt call money rates eased to 7.35-7.40 following Wednesday's injection of liquidity by the Bundesbank.

Traders said the US money markets had been quiet before the release of the November inflation figures this morning. The UK clearing bank base lending rate is 15 per cent from October 5.

short-end of the money market had sufficient liquidity to avoid any sharp changes in rates before the end of the year. Initially, the Bank of England forecast a flat position in the money markets and did not operate during the morning or afternoon, but provided late assistance of around £40m.

In New York the Federal Reserve refrained from open market operations, which analysts said carried no policy significance. Federal funds, at the usual time of Fed's daily operations, were at 8 1/4 per cent on Wednesday.

Traders said the US money markets had been quiet before the release later today of the trade and producer price figures. They added that if economists' expectations of a wider deficit and weaker inflationary pressure are correct, the Federal Reserve could start to ease after next week's Federal Open Market Committee meeting.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Italy, Sweden, and Japan. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table of stock market data for Japan, listing various companies and their stock prices.

Table of stock market data for New York, including Dow Jones and Standard & Poor's indices.

Table of stock market data for Australia, listing various companies and their stock prices.

Table of stock market data for New York Active Stocks, listing various companies and their stock prices.

Advertisement for Financial Times featuring a tire image and the text 'Keep the world in focus. For many executives that could be a daunting task were it not for the Financial Times...'.

NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

3pm prices December 13

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Close prices.

Table of NASDAQ National Market listing various stocks with columns for Bid, Ask, and Last prices.

Small text block providing additional information or a disclaimer regarding the data presented in the tables.

Advertisement for Financial Times featuring the headline 'Your FT hand delivered in Norway' and contact information for Oslo (02) 678310.

Small advertisement for 'It's attention to detail' and 'SCANDIC CROWN HOTEL'.

AMERICA

Retailers undermined by Campeau troubles

Wall Street

HAVING rallied on Wednesday to its highest closing level since October 13, the equity market lost confidence yesterday, partly as it absorbed just how deep the troubles are in Campeau Corp's retailing empire, writes Janet Bush in New York.

The US bankruptcy code. This possibility was mentioned in a filing with the Securities and Exchange Commission and was the first time that bankruptcy had been mentioned in an official company document.

and options expire simultaneously. In weeks when this happens, the market generally becomes more volatile as institutions adjust their positions before the expiration.

two months' running. Other auto manufacturers were also lower, reflecting the weakness of sales. Ford slipped 3/4% to \$64 and Chrysler dropped 3/4% to \$19.

clearly be focused on today's set of figures to see whether they are weak enough to induce the Fed to loosen its grip on credit.

EUROPE

Lethargic mood broken by Milan and Frankfurt

A TENDENCY towards a pre-Christmas slowdown was broken yesterday in Italy by an increase in business which suggested that Milan had already had enough of a rest, and in West Germany where issues were confused by computer problems at the Frankfurt Stock Exchange, writes Our Markets Staff.

However, there was a feeling after the Bundesbank held interest rates and set new monetary targets yesterday, and the dollar stabilised, that prices could start to rise again.

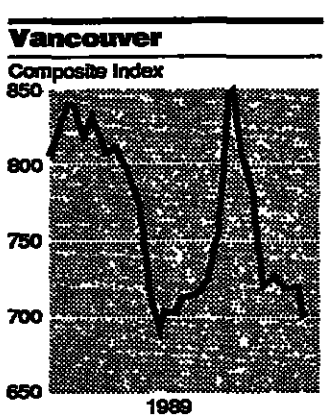
day on the back of some positive exploration news from Africa. Royal Dutch Shell declined, closing F1.90 down at F1.47.50.

Vancouver acts to clean up its poor image

David Owen reports on the reforms being carried out to encourage more investors

IT HAS been an eventful year for the Vancouver Stock Exchange (VSE), the highly speculative west Canadian bourse. It may, shortly, even be granted official recognition by the UK's Securities and Investment Board, in spite of its reputation for scandals.

The results were released by Mr Murray Pech's Calpine Resources, part of the project group, and the strike was made in the rugged Eskay Creek area, not far from other promising gold discoveries.



inclined to view the October 1987 stock market crash, and the ensuing slump in retail business that engendered as the exchange's death knell.

stance under Mr Neil de Gelder, its highly regarded superintendent, who is soon to step down. In the year to March, the commission took 464 enforcement actions, compared with 246 in 1987/88.

ASIA PACIFIC

Nikkei continues to break records

Tokyo

LINGERING worries about high share prices were wiped out by selective buying, and further bouts of index-linked arbitrage buying which took the Nikkei average to its second consecutive high, writes Michiko Nakamoto in Tokyo.

at Schroder Securities, pointed out that the vein of gold found in this mine had a very high yield at 109 grams per tonne against an average in South Africa of 7 grams per tonne.

Sanyo's convertible bond issue in June were supporting its share price in order to encourage CB holders to convert their bonds into equities.

demand, after lagging the market in recent days. MANILA declined for the fourth successive session following the coup attempt last week, as market participants remained anxious about the prospect of short-term political and economic stability.

SOUTH AFRICA

A WEAKER bullion price, profit-taking and waning interest in Christmas approaches caused gold shares to close lower in Johannesburg. The JSE all-gold index ended at a preliminary 2,185, down 36.

FT FINANCIAL TIMES CONFERENCES CREATING A EURO-WORKFORCE IN THE 90s LONDON, 22 & 23 January, 1990

In the run-up to 1992 and the creation of a single EC market, a combination of pressures is focussing attention on how to create a European workforce in the next decade.

- Speakers include: Mr Vasso Papandreou, Commission of the European Communities; Mr John M M Banham, Confederation of British Industry; Mr Richard Pearson, University of Sussex; Professor Dr Matti Ojala, Nokia Corporation; Mr Eric G Friberg, McKinsey & Company Inc, Belgium; Sir Bryan Nicholson, The Post Office; Professor Paul Lee Evans, Institut Européen d'Administration des Affaires (INSEAD); Mr John De Leeuw, Philips International BV; The Rt Hon Norman Fowler, MP, Secretary of State for Employment; Sir Edwin Nixon, CBE, IBM United Kingdom Limited; Mr Tony Raban, Forum Européen de l'Orientation Académique; Mr Ivan R Yates, CBE, British Aerospace plc; Professor John Ashworth, University of Salford; Mr Angus Fraser, Imperial College of Science, Technology & Medicine; Mr Oile Ranäng, AB SKF; Mr Richard T Noonan, Ford of Europe Incorporated.

FT-ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, US Dollar Index, Pound Sterling Index, Local Currency Index, and Dollar Index. It lists various countries and their corresponding index values for Wednesday December 13 1989 and Tuesday December 12 1989.

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JOBS

Catch questions ● What expatriates spend

By Michael Dixon

IT was Ulysses who first discovered the lotus eaters, if we can believe the poet Tennyson. They lived in a land where it was "always afternoon," he said.

Thereafter, a lot of them clearly emigrated. For it is not long since whole colonies of lotus eaters could be seen upholding their native way of life in offices. Fortunately, for one reason or another, they now appear to be less thick on the ground.

Even so, they look to have been replaced by another tribe with time-wasting habits. Calling themselves recruiters, they live in a land where it is always morning on April Fools Day.

Evidence of their widespread presence is in readers' responses to this column's remarks on job interview questions that are seemingly asked with the sole purpose of catching the candidate out. Since I last raised the topic just four weeks ago, three dozen more of you have cited recently encountered examples, wondering what is the best way of answering.

There simply isn't room to quote them all. So I will have to concentrate on the one apparently most in vogue, having been lobbed at no fewer than 11 informants, in one case by interviewers from two separate outfits.

Luckily, where the tactics of answering are concerned, the trendiest is typical of the bulk of the others. It is: "What irritates you?"

The reply is virtually knee-deep and begs the question: "People who ask what irritates me". That, however, is central to the interviewers' strategy. Research shows that the prime object of most of them is not to recruit the right person for the post, but to avoid picking the wrong one. If they can trick candidates into disqualifying themselves by giving an offensive reply, so much the better.

Hence anyone tempted to make the obvious answer would do well to choke it back. The golden rule to remember is that the only good time to renounce your chance of a job is when you have the offer of it in writing in your hands.

Nor is it wise to try to be clever, perhaps by looking round the recruiters' rooms for clues to their taste so as to feign fellow-feeling by naming something they find irritating. For instance, suppose the walls were laden with pieces of abstract art — it would be mistaken to answer: "The fauve style paintings of Piet Mondrian." To do so would perilously risk breaking another golden rule, enshrined by James

Thurber: Never twit a police dog about its badge.

The best policy with any question probing weakness is to reply with something that will be seen as the opposite. So the model answer to "What irritates you?" is: "People who don't pull their weight."

Overseas costs

NOW the table adjacent which, believe it or not, stirred up much argument on its last appearance in this corner of the FT a year ago. As before, it is compiled from the surveys made by the Employment Conditions Abroad consultancy which earns its living by advising more than 500 subscriber-companies about pay, perks and the costs of living around the world. Anyone wishing to know more about ECA's activities should contact Barry Rodin at 15 Britten St, London SW3 3TY; telephone 01-551 7151, fax 01-551 9396.

The intention of today's exercise is to supply a rough answer to a question often asked, not by recruiters, but by executives thinking of moving to work overseas. It is: if I took a job in such-and-such a country, how much would it cost me to keep up the standard of living I have here at home?

Nationality of mid-rank manager	Gross salary in homeland (£)	Cost of keeping up "home" pattern of spending on consumer goods in:							
		United Kingdom	United States	Switzerland	Netherlands	West Germany	France	Australia	Japan
British	28,100	5,950	10,660	15,570	11,020	12,450	12,720	11,190	22,700
American	47,810	13,550	11,720	19,220	14,510	15,550	16,270	13,530	27,270
Swiss	57,840	11,490	11,470	15,890	12,680	13,600	13,750	12,180	24,470
Dutch	38,570	8,170	8,580	12,390	8,040	8,820	10,070	9,020	18,540
W. German	49,820	10,280	10,280	14,940	10,760	11,350	12,250	10,870	21,870
French	38,850	10,670	11,290	15,590	11,480	12,480	12,000	11,590	24,510
Australian	31,560	9,010	9,050	13,300	9,580	10,810	10,780	9,880	19,510
Japanese	61,950	6,070	5,200	7,400	5,270	5,980	6,190	5,310	8,940

* Responsible for function such as marketing in medium-sized company.

Alas, even though ECA collects data on some 70 countries, it can provide a statistically respectable answer to that question for only eight nationalities of managers working in each other's native territories. In every case they are doing the same kind of job at a similar rank, characterised by the head of a function such as marketing in a company of medium size.

The table first shows their typical gross salary at home, expressed in sterling at the average of exchange rates between mid-September and last week. Then we have the sums which, according to the consultancy's most recent surveys, the executives would have to shell out to keep up their accustomed pattern of expenditure on

consumer goods both in their native country and in each of the other seven.

Alas again, those sums do not represent the full costs of living. The reason is that, since people working as expatriates often live in accommodation subsidised by varying degrees by their employer, the figures take no account of the price of rent or housing. They cover only consumer goods and services, including durables, as well as standard utilities.

The focus of the argument which broke out when the table last appeared was the startlingly low expenditure on consumer items of the Japanese managers wherever they happen to be. Taking homeland outlay as a gauge, they apparently spend only 14.4 per cent of gross salary

on such things. The next most economical are the Dutch with 20.8 per cent, followed by West Germans with 23, Americans with 24.5, Swiss with 27.1, Australians with 27.4, French with 31, and British with 31.5.

Various hypotheses were advanced. But the consensus was that the thrift of the Japanese was something of a miracle, particularly since — as one reader said: "Their homes are crammed with a plethora of the very latest products, both everyday items (white goods, hi-fi, video, tv) and marginal luxuries such as heated carpets and speaking clocks."

So how they do it remains an enigma. If anyone can supply a solution this year, I would be very glad to know what it is.

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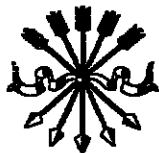
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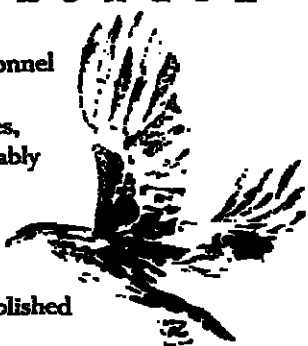
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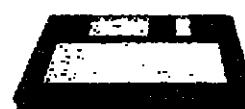
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They wish to appoint a Manager within their Banking Department to provide thrust to the conception, development and implementation of its marketing strategy. Currently the bank provides a variety of traditional banking services and products, which it markets together with the services of its Corporate Finance Department.

Applicants should be academically and professionally well qualified, aged at least in their late 20s, and be self motivated. He/she will possess broad, substantial knowledge and experience of all stages of arranging/completing finance facilities for medium sized UK corporates. In addition the successful applicant will have a good understanding of banking products and be able to demonstrate participation in successful marketing programmes.

For further information please contact
 Richard Meredith on 01-623 1266.

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We are not advertising for people with established businesses nor for new clients although we would not dismiss such approaches out of hand. And we are not looking to expand just for expansion's sake.

We are, however, looking for people of quality. At BWD Rensburg we aim to provide private investors with a highly personal service based on trust and given by well-trained and knowledgeable staff. Because we are not tied to any financial conglomerate we can offer objective and totally independent advice. We believe that our reputation depends on the quality of the staff.

We have seven offices in four regions, the North West (Liverpool), Yorkshire (Bradford, Huddersfield, Leeds and Sheffield), Northern Ireland (Belfast) and Scotland (Glasgow) and wish to strengthen established teams in each of these regions.

Applicants should be able to demonstrate a strong and confident personality, and ability to communicate and to make a positive contribution to our happy and successful operation.

Please apply in writing, enclosing your CV, to N C Williams, BWD Rensburg Ltd., Silkhouse Court, Tinsam Street, Liverpool L2 2NH.

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AGE: 35 to 50.

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- At least 10 year (overseas if possible)

PERSONAL QUALITIES:

- Common sense and organisational ability;
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Applications with photograph and CV, should be forwarded, by 10th January, 1990 at the latest, to:

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 Direction des Services Administratifs
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Peter Cartland
 Editor
 The International
 Cavendish Place
 Peter Lane
 LONDON EC6A 1ND

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Those interested should forward a detailed letter and university transcripts to:

Dr. Vinod Bavishi
 Executive Director
 CIFAR, Inc.
 601 Ewing Street, Suite C-16
 Princeton, NJ 08540, USA.

Please clearly indicate which CIFAR office you are applying for. Interviews will be scheduled in major cities around the world in January 1990.

CIFAR

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Société Générale, a leading International Bank, is currently seeking to recruit a Marketing Manager to be based at our office in Manchester.

You will be involved in marketing a wide range of products including short and medium term Facilities, Foreign Exchange, Treasury and Documentary Credits to the Corporate Sector and it is expected that the successful candidate will possess knowledge of the product range we offer.

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In return, Société Générale will offer an excellent salary together with a benefits package to be expected in connection with such appointments, which would include non-contributory pension arrangements, subsidised mortgages and the provision of a company car.

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All applications will be treated in the strictest confidence.

SOCIÉTÉ GÉNÉRALE

ACCOUNTANCY COLUMN

US firms set up sales and marketing teams

By Pratap Chatterjee

THE DOORBELL rings. When you open the door, you discover an apologetic young person outside. He/she coughs politely, extends a hand and says: "I do hope I'm not disturbing you. I'm from a local accountancy firm. We have a few services we thought you might..."

It hasn't happened yet. But while door-to-door sales appear unlikely to happen in the accountancy profession, at least three small US accountancy firms have salesforces whose job is to sell their services. First- and second-tier firms could follow.

Chicago-based Friedman, Eisenstein, Rastner & Schwartz, and Friedman & Fuller based in Rockville, Maryland, have had salesforces of 10 or more for just under two years, while Los Angeles-based Singer, Lewak, Greenbaum & Goldstein hired a salesman about four months ago.

The sales people work with a traditional marketing division that identifies potential clients and markets and designs specific strategies or new products and services to target them.

The salesforces are a result of legislative changes as well as a growing awareness by US accountants that the market is becoming more competitive.

In 1977, the American Institute of Certified Public Accountants (AICPA) lifted its ban on cold-calling (uninvited sales visits and telephone calls) and advertising. Last year it lifted its ban on accepting commissions and contingency fees. Both decisions were taken under pressure from the Federal Trade Commission (FTC), which termed the bans "unfair trading practices."

Putting the rule into practice has been much harder because of local state institute or legislative opposition. Only Maryland, Oklahoma, South Dakota, Texas, Vermont and West Virginia explicitly allow commissions and contingency fees.

In Florida, for example, the local accountancy institute bans cold-calling to the extent that, according to one AICPA official: "Handing out a business card at a cocktail party would be illegal."

Members have sued the Florida institute and won in lower courts, and the AICPA predicts that eventually, if the profession demands it, they will get their way. So far, commissions and contingencies are still taboo while cold-calling and sales are conducted with decorum.

Accountancy firms have developed fairly sophisticated marketing divisions that research possible new market niches for the firm and explore old ones in order to expand them.

Targeting is done through a mixture of advertisements, newsletters, promotional brochures, seminars and by encouraging partners to join and participate in local trade associations.

Most disdain direct sales. Mr Alan Broun, national marketing director for BDO Seidman, said: "It's not quite professional. It would probably damage our reputation." Instead, his marketing people will train partners in the art of selling.

Friedman & Fuller was set up 10 years ago by former Laventhol & Horwath accountants. The firm employs 130 people and has five subsidiary consultancies.

The firm began using salespeople when they set up a risk management consultancy. It was a two-person subsidiary but it was discovered that the firm's business went through peaks and troughs depending on whether the two professionals were seeking business or servicing it.

The firm decided that they were wasting valuable chargeable time by expecting their professionals to solicit work so they hired someone to do it for them. When that was successful they decided to extend the sales concept to the rest of the firm including the accountancy division. Of the 13 sales people the firm employs, six work for the accountants but also tend to sell consultancy services.

Mr Barry Friedman, president of Friedman & Fuller, said: "We expect the salespeople to develop leads by identifying new clients, contacting them and perhaps even meeting them initially."

"After that a partner takes over and 'closes the sale,'" he continued. "We never expect the sales people to close the sale but they are paid according to the amount of work they generate."

Friedman, Eisenstein follows a similar philosophy. It first considered the idea of employing sales people two years ago when the firm had invited several of its clients to a retreat to help the partners understand how to run the firm better.

Mr Allen Koltin, a partner, said: "When we showed no commitment to marketing or sales, the clients challenged our claim to running the firm like a business."

"We said that is the way our profession has always operated. They responded that if an accounting firm

advised them not to have a salesforce, they probably would fire the firm on the spot."

Friedman, Eisenstein now employs a sales staff of 10, and Mr Koltin is using the skills they have learnt from that sales experience to sell to other accountancy firms through a marketing services subsidiary called the Practice Development Institute.

"We teach them guerrilla marketing, creating weapons and artillery to sell their products and services. After that they can use salespeople to implement the tools or keep that function within the marketing group," said Mr Koltin.

He claims that his salespeople have more than a 50 per cent likelihood of closing a deal once they meet a prospective client. So far about 250 firms in the US, Canada and West Germany have used the services of the Practice Development Institute to find out how they can improve their sales.

Firms say there is a fine line between marketing and sales, and many of them would prefer not to appear too commercial.

For example, Mr Budd Eichner, an accountant with Chicago-based Blackman Kallick Bartelstein, uses the titles business development, marketing or sales representative interchangeably. Although as an accountant he does spend some of his time working for clients, solicitation is his primary job and he spends most of his time finding clients for other professionals in the firm.

Ms Judith Trepeck, a marketing specialist and a member of the AICPA committee on management and accounting practice, said: "You can

count on both hands the number of firms that use sales people and the reason is accountants are so afraid to say that they do it."

"But most accountants do need sales and marketing people because they find it difficult to generate leads. Most of them don't even know how to work a cocktail party. Unfortunately they are not yet sure what service they do need."

She gave the example of a Maryland firm that recently hired an outside marketing agency to sell its services. "The managing partner is extremely pleased with the service but he's actually getting quite a bad deal. He pays close on 20 per cent of his revenue up-front," she said.

Most accountancy firms think of sales as a dirty word. But privately they recognise that it has come to stay.

One first-tier firm in Los Angeles has gone as far as hiring business graduates to comb through referrals, develop business leads, contact them and then turn them over to partners. But they have not gone public about it yet.

Whether the FTC is correct in its belief that the consumer will be better served because of the competition that cold-calling, commissions and contingency fees will generate is another question.

Certainly Mr Harvey Goldstein, whose firm Singer, Lewak recently hired a salesman, doesn't think so: "Deregulation does not make things fairer. Look at the airline industry," he said.

But he added that he was quite happy to take advantage of the law.

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We are the largest and fastest independent record and distribution group in the UK with subsidiaries in USA, Germany and Benelux. We expect our turnover to increase during the current year from £20m to £40m. We are currently seeking high calibre qualified accountants for two key roles in London.

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Interested candidates should send full curriculum vitae including current salary to David Reynolds quoting reference 5935 at Spicers Executive Selection, Queen Anne House, 69-71 Queen Square, Bristol, BS1 4AE.

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Group Financial Controller

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but rounded personality. Fluency in French will be distinctly advantageous as will other European language abilities.

Interested applicants should write enclosing a comprehensive CV and daytime telephone number quoting Ref: 389 to Nigel Bates FCA, Whitehead Rice Limited, 43 Welbeck Street, London W1M 7PP. Tel. 01-637 8736.

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Interested candidates should write, enclosing a full CV, to Helen Wallis at Michael Page Finance, Centurion House, 136-142 London Road, St. Albans, Herts AL1 1SA. Alternatively, contact her on 0727 65813.



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The Practice Director will be of Partner status and whilst the role will be to co-ordinate all administration, the primary function will be that of financial control, encompassing the preparation of:

- * 5 year business plan
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 - * financial reports on a monthly and yearly basis
 - * commentaries on performance against budgets.
- Further responsibilities will include input on the financial and taxation implications of every major

decision made by the partnership, overseeing the firm's computer systems and undertaking a full review of the branch reporting and accounting structure. Candidates, probably 35-45 years old, will be qualified accountants (preferably ACA) with sound commercial/business experience and a good understanding of computerised systems. Experience within a multi-site service related environment, whilst not essential, will be a distinct advantage.

More important will be your interpersonal and communication skills, which will need to incorporate tact, doggedness, maturity, confidence and resilience. Interested candidates should write, enclosing a full CV and daytime telephone number to Paul MacLodowice ACA at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.



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The business operates autonomously and the individual appointed will report to and work closely with the Managing Director. As a key member of the management team, responsibilities will include total control of all financial matters along with a significant contribution to the general operation of the business.

To be considered for this excellent opportunity, you will be

a qualified Accountant, probably in your late twenties or early thirties. You will possess an excellent track record of achievement both academically and throughout your career. Your strengths will include outstanding communication skills, drive, commitment, enthusiasm and an ability to make things happen. You will be energetic but demonstrate a mature business attitude and have full confidence in accepting the demands and challenges of this commercial role.

The package is negotiable for the right candidate and it must be emphasised that opportunities in the group are excellent.

Interested applicants should forward a full curriculum vitae including details of present salary and daytime telephone number to Alison Hill or Mary Byrne at Stark Brooks Associates, 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ, or alternatively telephone on 061 236 1212. All applications will be treated in strictest confidence.

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Responsibilities include management of foreign exchange exposure, maintenance and control of general ledger, unit revenue recognition, sales analysis, accounts payable and payroll. M S A ledger and Lotus 1-2-3 experience a plus. Specialised accounting areas include P O C accounting as it relates to a job cost system in a highly engineered, complex product.

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Responsible for management and control of the standard cost system and other cost related functions. A new fully integrated computer system has been installed and is operational and this coupled with a surge in business volume provides for an exciting and challenging environment. This key position is required to interface daily with Manufacturing Management in the assembly and test areas of the plant. Experience with Lotus 1-2-3 a plus.

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Further information/application forms are available from the Managing Director, Bromley Contractor Services, Central Depot, Baths Road, Bromley, Kent BR2 9BB. Closing date for applications: 29th December 1989.



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An ambitious accountant to strengthen our Financial Planning Department, you'll have extensive experience of specifying, developing and operating complex multi-relational micro-based financial models to aid management decision making. You'll be a qualified accountant, and consultancy or financial institution experience would be an asset. This is a high profile appointment and confidence in your ability to influence the way we do business is essential.

COMMERCIAL LENDING ACCOUNTANTS

The position will include financial appraisal of borrowing companies, assessment of risk, and financial evaluation of the Society's own housing related projects. You'll also be involved in the development of new commercial projects along with providing a full financial service to housing subsidiaries.

You will be a qualified accountant and have gained experience within a housing, property or construction company, lending institution or professional firm.

Within this fast-changing environment, you'll find that achievement is recognised and rewarded. You'll enjoy a competitive salary dependent on experience, a profit related bonus scheme and impressive financial benefits including a concessionary mortgage, contributory pension, free life assurance and free BUPA membership. A car will also be provided.

To find out more please apply in writing, with a full CV, including salary details, to Divisional Manager, Group Central Services (Ref. C.C.), Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG. Halifax is fully committed to equal opportunities for all.



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Salary circa £30,000 per annum Banstead, Surrey plus car

COHSE the Health Care Union has a vacancy for a Finance Officer to undertake the efficient and effective management of its Finance Directorate comprising nineteen employees and to contribute to the strategic decisions of the Union.

Based at the Head Office in Banstead, Surrey, you would be one of the Union's three Chief Officers, responsible in particular for all aspects of the Confederation's finances, giving sound financial advice and providing critical analysis and monitoring of income and expenditure.

If you hold a relevant professional qualification, with managerial experience, can demonstrate a proven track record and would enjoy this very demanding role, please contact Val Gibbons, Personnel Assistant on 0737 353322 ext 265, who will be pleased to send you a job description and application form.

Closing date for completed applications will be 10 January 1990

Interviews are expected to take place on 31 January 1990.

COHSE is an Equal Opportunities Employer.

Financial Controller

West of London

c.£30,000 + Car

Our client is a rapidly growing group of companies with a strong international reputation. Their worldwide activities comprise sophisticated environmental engineering processes, manufacturing operations and joint ventures. Annual turnover is projected to increase by 100% this year, reflecting their continued growth and development.

An opportunity has now arisen for a qualified accountant to join their senior management team. The successful candidate will have full financial responsibility including providing accounting support for acquisitions and mergers. Strategically there will be opportunities to participate in the

systems integration and production of development plans. The ideal candidate will be aged 28-35, qualified (preferably ACA), but more importantly have experience in fulfilling corporate responsibilities in a growth orientated, international environment. A self starter with good interpersonal skills and a "hands on" approach is essential. Exposure to USA accounting practices is an advantage.

If you have the experience and drive to succeed in this challenging environment please apply to Tina Shortman at Michael Page Finance, Windsor Bridge House, 1 Brocas St., Eton, Berkshire SL4 6BW.



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The person appointed will be responsible for the planning of business expansions and the identification, analyses and formulation of short and long-term strategies for a corporation in which constant reviews of finance, joint-venture projects and acquisitions will be required to ensure optimum resources utilisation. It is further anticipated that the appointee will conduct investment and diversification studies with external information sources on economic and social trends.

We seek a top-level executive for this position. The remuneration indicated above is not necessarily the maximum but should be viewed as an indicator of the level of seniority required.

The executive appointed should have a minimum of 10 years' experience in corporate planning in a large international group and/or in a merchant/investment banking environment. He should have tertiary qualifications in a commercial discipline e.g. MBA, B Comm, B Econ or be a qualified accountant.

The position requires a self-motivated and dynamic person with good planning and communication skills and the ability to interface maturely with top management and external contacts. Expatriates are also welcome to apply for the position.

Please fax or mail your career details to Aman Karim, Ref: 9208, PA Consulting Group, 5th Floor, Bangunan Getah Asli, Jalan Ampang, 50450 Kuala Lumpur, Malaysia. Fax: (03) 2618231.



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THE POSITION

- ◆ Fully responsible for all financial and management accounting, forecasting and planning. Lead experienced team. Report to M.D.
- ◆ Evaluate and integrate acquisitions. Refine financial systems to prepare for rapid growth.
- ◆ Analyse and contribute to strategic issues.

QUALIFICATIONS

- ◆ Accountant with outstanding intellect and academic qualifications. Aged 32-45.
- ◆ Senior manager from £50m+ business. Multi-site experience, preferably from a large sophisticated group.
- ◆ Previous business integration and acquisition experience needed. Strong personal presence, strategic and commercially minded.

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- ◆ Excellent base salary, bonus, non-contributory pension, relocation expenses, and executive benefits.
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BUDGET ANALYSTS

to fill a position in its General Secretariat.

The position will involve work regarding the elaboration of budget procedures, the preparation of the annual budget and the ongoing control of expenditure. Candidates should be approximately 30 years of age, have good academic records and several years' working experience in the area concerned. They must be able to draft clearly in English. A working knowledge of French and/or German would be desirable.

Good salary, first-class pension and welfare schemes plus other ancillary benefits.

Please write, enclosing curriculum vitae, copies of testimonials and recent photograph, to the

Personnel Manager,
Bank for International Settlements,
4002 Basle, Switzerland.

Group Financial Director Construction Industry

Derbyshire

£50,000 + Profit Share
Share Options + F/E Jaguar

Our client, a rapidly expanding private group of companies in the construction and property development industry, is looking to recruit a capable accountant with experience of project financing to the position of Group Financial Director and Company Secretary.

Working closely with the Group Managing Director, the position will take responsibility for the development and implementation of policy for the Group's financing, accounting, computing and secretarial activities to provide a cost effective service to the operational units of the Group. Specifically this will include profitability planning, project financing and cashflow forecasting. The Group, which is involved with planning, design and building construction activities and the property development market, has a forecast turnover for the current year in excess of £15m with a healthy level of profits.

The position attracts a progressive remuneration package to include a share option scheme, profit sharing, a fully expensed executive car and, where appropriate, assistance with relocation.

Applicants for the position should be qualified Chartered or Certified accountants, aged 35-45 with a minimum of three years' related experience gained within a trading, construction or building environment. Additionally candidates should have first hand experience of modern computing techniques.

Please write in complete confidence, enclosing a curriculum vitae with salary details quoting reference 8672 to:

Peter Childs, Director
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

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SALES MANAGER

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Due to continued expansion, a further experienced individual is required, to join this fast growing company.

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This appointment is a first class opportunity for those prepared to demonstrate their absolute commitment to quality, service and success. In addition to taking control of the financial management of the Company, a high degree of input to our development strategy team is expected to help ensure the continued growth and prosperity of the Company.

Full C.V. required marked "Private & Confidential" to the Managing Director.



GalleyMatrix

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FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

North London **£32,000 + car + benefits + share options**

We are an autonomous subsidiary of one of the UK's leading publicly quoted security companies whose turnover is £100M. Based in North London, with several branches throughout the UK, we are seeking a highly motivated chartered accountant to play a key role in the reorganisation which is now taking place.

As a senior member of a dynamic team you will report to the Managing Director and assume direct control of all accounting staff. You will be expected to develop a computer based management control system to achieve a high level of financial and management control in the company.

As well as the usual financial capabilities, the successful applicant must be able to engender enthusiasm and drive amongst his staff and colleagues, and demonstrate a good track record of practical management and successful implementation.

Interested candidates should write, enclosing a recent c.v. and current remuneration package to Box A1419, Financial Times, One Southwark Bridge, London SE1 9HL.

Handwritten signature or stamp at the bottom of the page.